

NOTICE OF MEETING

OVERVIEW AND SCRUTINY COMMITTEE

**Wednesday, 10th December, 2025, 7.00 pm - Woodside Room -
George Meehan House, 294 High Road, N22 8JZ**

Members: Councillors Matt White (Chair), Pippa Connor (Vice-Chair),
Makbule Gunes, Anna Lawton and Adam Small

Quorum: 3

1. FILMING AT MEETINGS

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The chair of the meeting has the discretion to terminate or suspend filming or recording, if in his or her opinion continuation of the filming, recording or reporting would disrupt or prejudice the proceedings, infringe the rights of any individual or may lead to the breach of a legal obligation by the Council.

2. APOLOGIES FOR ABSENCE

3. URGENT BUSINESS

The Chair will consider the admission of any late items of urgent business. (Late items will be considered under the agenda item where they appear. New items will be dealt with at item 9 below).

4. DECLARATIONS OF INTEREST

A member with a disclosable pecuniary interest or a prejudicial interest in a matter who attends a meeting of the authority at which the matter is considered:

- (i) must disclose the interest at the start of the meeting or when the interest becomes apparent, and
- (ii) may not participate in any discussion or vote on the matter and must withdraw from the meeting room.

A member who discloses at a meeting a disclosable pecuniary interest which is not registered in the Register of Members' Interests or the subject of a pending notification must notify the Monitoring Officer of the interest within 28 days of the disclosure.

Disclosable pecuniary interests, personal interests and prejudicial interests are defined at Paragraphs 5-7 and Appendix A of the Members' Code of Conduct

5. DEPUTATIONS/PETITIONS/PRESENTATIONS/QUESTIONS

To consider any requests received in accordance with Part 4, Section B, paragraph 29 of the Council's constitution.

6. MINUTES OF SCRUTINY PANEL MEETINGS (PAGES 1 - 16)

To receive and note the minutes of joint meetings between the Adults & Health Scrutiny Panel and the Children & Young People's Scrutiny Panel on the subject of the Council's Transitions Programme. These meetings were held on:

- 10th June 2025
- 28th May 2024

7. FINANCE UPDATE - Q2 2025/26 (PAGES 17 - 134)

To consider the report on the Council's financial position at the end of Quarter 2 of 2025/26.

The report included with this item was first published as part of the agenda papers for the Cabinet meeting on 9th December 2025.

8. PREVIOUSLY APPROVED SAVINGS

To receive an update on progress against savings under the remit of the Overview & Scrutiny Committee that were approved in previous years but are being implemented during the forthcoming MTFS period.

Report to follow.

9. NEW ITEMS OF URGENT BUSINESS

10. WORK PROGRAMME UPDATE (PAGES 135 - 178)

To note the current 2025/26 work programme for the Committee and to propose any amendments as required.

11. DATES OF FUTURE MEETINGS

- Mon 19th Jan 2026 (7pm)
- Thurs 12th Feb 2026 (7pm)
- Wed 11th Mar 2026 (7pm)

Dominic O'Brien, Principal Scrutiny Officer
Tel – 020 8489 5896
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Fiona Alderman
Assistant Director for Legal & Governance (Monitoring Officer)
George Meehan House, 294 High Road, Wood Green, N22 8JZ

Tuesday, 02 December 2025

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**MINUTES OF THE MEETING Children and Young People's
Scrutiny Panel HELD ON Tuesday, 10th June, 2025, 6.30 - 9.45
pm**

PRESENT:

**Councillors: Makbule Gunes, Anna Abela, Grosskopf, Anna Lawton,
George Dunstall, Bernard, Cathy Brennan, Pippa Connor (Chair),
Thayahlan Iyngkaran, Mary Mason and Sean O'Donovan.**

ALSO ATTENDING:

114. FILMING AT MEETINGS

The Chair referred Members present to agenda Item 1 as shown on the agenda in respect of filming at this meeting, and Members noted the information contained therein'.

115. APOLOGIES FOR ABSENCE

Apologies for Absence were received from Cllr Isilar Gosling, Cllr Opoku and Helena Kania.

Apologies for lateness were received from Cllr Lawton.

116. ITEMS OF URGENT BUSINESS

There were no items of Urgent Business.

117. DECLARATIONS OF INTEREST

There were no Declarations of Interest.

118. DEPUTATIONS/PETITIONS/PRESENTATIONS/QUESTIONS

None.

119. NOTES FROM THE PREVIOUS MEETING IN COMMON

The notes from the last Meeting in Common in May 2024 were noted, along with the actions and recommendations contained therein.

120. UPDATE ON THE TRANSITIONS PROGRAMME

The Meeting in Common of the Adults & Health, and the Children & Young People's Scrutiny Panels received a presentation on the Council's Transitions Programme. The presentation was introduced by Ann Graham, Corporate Director of Children's Services along with Jo Baty, Director of Adult Social Services, Dionne Thomas, Director of Safeguarding and Social Care, and Sara Sutton Corporate Director of Adults, Health and Housing as set out in the published slide deck, which accompanied the agenda papers. Cllr Brabazon, Cabinet Member for Children, Schools and Families was also present, along with Cllr Das Neves, Cabinet Member for Adults and Health. A number of other officers from Children's Services and Adult Social Services were also present. The following arose as part of the discussion of this report:

- a. The Panel sought assurances about the numbers of agency staff within the Transitions service. In response, officers advised that there were six posts within the service and all of them were either fixed-term contracts or permanent positions. The Corporate Director of Children's Services added that there had been a lot of work done generally within Children's Services to keep the number of agency staff to a minimum. Within Children's Social Care, the number of agency staff was around 17%, which had fallen from approximately 30% four or five years ago.
- b. The Panel welcomed the inclusion of a case study into the slides, but enquired whether there was an example that could be shared of a not so positive story. Further assurances were sought about what would happen if the Transitions service was not in place. In response, officers commented that the service worked with people who had a level of need. There would be examples of young people struggling to get CAMHS appointments or around a lack of housing, but the service worked hard to meet those needs. In response to a follow up question about what was being done differently, officers advised that the team had worked with 27 young people to date and that what they had done was provide an early intervention, saving that young person a waiting time of weeks. That additional time meant that there was better planning and they could work with the young person and their parent carer to ensure that they achieved what that young person saw as a good outcome. It was emphasised that the key point here was around early intervention.
- c. The Panel queried about the role of health colleagues in the development of a transitions service. In response, officers set out that they were trying to build an integrated transition team with health at the centre of that. It was acknowledged that health colleagues had a crucial role to play in this. Work was ongoing to build health into the governance arrangements, but there were capacity issues at present. Officers commented that health were involved in developing the SEND two-year strategic plan and that to date, five joint transition assessments had been carried out. Officers noted that there had been some delays in completing joint assessments on-time. The Panel was advised that the Mental Health Trust gave a presentation to the Joint Health Overview & Scrutiny Committee in April, where they shared some of the work they had been doing around mental health and transitions. By way of context, the Cabinet Member for Adult Social Services advised that the government had announced the end of NHS England and asked the ICBs to cut expenditure by 50%, this was on top of 30% cuts that had already been made. The Cabinet Member stated that there was a lot of uncertainty and change affecting the ICBs.

- d. The Panel raised concerns about the findings of a CMA study that stated that one of the biggest drivers of high cost placements, was private companies charging vastly over inflated rates. The Panel noted that in the case study in the report, the placements for the young person reduced from £126k a year to £33k, the Panel queried why the cost difference between the two placements was so big. In response, officers advised that placements costs varied and that it was not unusual for significant savings to be made when a young person transitioned from a childhood placement to an adult one. There were more options available to a person when they became 18, including the ability to claim housing benefit. The Panel were advised that £126k a year was not a particularly extortionate fee for a children's placement, especially in London. It was commented that at the most expensive end of the market, some placements could cost £15k per week and above.
- e. In response to a question, officers advised that there were two Housing First services in Haringey. The first was direct delivery, which was grant funded and used LBH stock. The second was a commissioned service which was done through St Mungo's, this had a mixed tenure and include some private sector housing.
- f. The Panel raised concerns about young people effectively getting lost in the system when they transitioned from children's mental health services into adult mental health services. An anecdotal account was given of a young person who was hospitalised before their 18th birthday and upon turning 18 they were under the NHS and unable to access LBH Adult Social Services. In response, officers advised that local authority social workers could be embedded within health or they could be separate. Different authorities had different approaches, but in Haringey they were separate. Officers acknowledged that this could lead to some confusion about which pathway a patient would go down. It was commented that the service needed to have really clear advice and information as a starting point. Officers acknowledged that there was more to be done to understand the real life experience of going through the CAMHS system.
- g. The Panel agreed to invite Health colleagues to the next joint meeting in order to discuss what programmes they had in place to manage the transition from childhood to adult mental health services and to discuss the different pathways for parents to navigate the system through the different NHS versus local authority services in this area. **(Action: Clerk).**
Clerks note at 19:22 – Helena Kania joined the meeting virtually at this point.
- h. The Chair also requested the Council publish information about the pathways through CAMHS services, so that young people and their parent/carers were able to access this information easily. **(Action: Jo Baty).**
Clerks note at 19:32 – Cllr Mason left the meeting at this point.
- i. In response to a question, officers acknowledged that supporting the transition to employment had not been as strong as it could be, and that more work could be done around inclusive apprenticeships. Officers set out that other local authorities had a disability employment network to look at the employment offer. Previously, many local authorities had commissioned services working with health partners around supporting employment.
- j. The Panel sought assurances around what was being done to support families of children who did not meet the statutory threshold for intervention. In response, officers commented that of the 50 referrals that had been received to

- date, the Transitions service had completed the Care Act assessment and those young people who were identified as having care and support needs would then have a support plan in place. In regard to those families who were not deemed eligible, the service used a range of signposting to guide people to the local service offer. The team was compiling a directory of local community services across the borough to signpost people to. In relation to housing, officers advised that they commissioned 500 units of non-statutory supported accommodation for those who did not meet the threshold for statutory services.
- k. In response to concerns raised about cases involving having to interact with multiple services, officers advised that the next stage of the development of the Transitions team was to mitigate against people getting to a crisis situation, particularly where families had multiple complex needs. One possible response was to establish a Panel to look at complex cases and to prevent people being pushed around different Council services.
 - l. The Chair requested that further details around how the voluntary sector were helping families with children who did not meet the statutory benchmark for intervention through the Transition team, be brought back to the next joint meeting in 2026. **(Action: Dennis Scotland).**
 - m. The Chair commented that she would be interested in hearing about the aims and outcomes sought by young people and how the organisation measured whether we had met those aims through the co-production process. The Chair also commented that she would like to see the next update include the voice of young people and how they thought the service was working, as well as more information around KPIs - as this would hopefully help focus the questions a bit more. **(Action: Clerk to note).**
 - n. The Cabinet Member for Children, Schools and Families commented that it was worth considering that the service had only be up and running for a year and in that time it had gone from nothing, to where it was currently. The Cabinet Member emphasised that this had been an enormous amount of work and without it, there would be services having continuous arguments about responsibility and who was going to pay. Cllr Brabazon commented that she and the Cabinet Member for Adults and Health had been pushing for the creation of the dedicated service since 2021 and that this was a complicated area of service delivery. The Corporate Director for Adults, Housing and Health drew Members attention to pages 14 and 15 of the slide deck which set out the summary outcomes and KPIs.
 - o. The Panel welcomed the £317k saving that had been made and the improvements to the lives of young people since the service was up and running in September 2024, and it was commented that they would be interested to see what savings could be made in a full year.
 - p. In relation to the numbers of HRS supported accommodation, officers advised that there was 46 units accommodation that they would be looking to recommission. It was commented that demand far outstripped the supply. However, there were other types of accommodation available but in terms of other specialist housing cohorts and general needs housing that could be used. In response to a follow up question around specialist support transitioning services, officers advised that they would be looking at the information, advice and guidance offer going forwards and how it could be specialised for individual cohorts.

- q. In relation to the supported housing case study referred to in the slide pack, the Panel sought some assurances around the reasons for the delay in identifying the risks. In response, officers commented that people living in supported accommodation had a significant degree of autonomy and independence. It was acknowledged that there was a balancing act when it came to supported housing and that in the case study, the service built a risk profile about what was happening, but that took some time.
- r. The Panel also questioned how the Council could support people to transition to their own accommodation after the age of 25. In response, officers advised that there was no strict age criteria in supported housing and being over 25 was not a barrier. Officers commented that there were caps to benefits for those under 35 and that this could reduce the number of options available to them.
- s. The Chair requested that there was a more detailed breakdown of the £17k savings figure in the next update. **(Action: Dennis Scotland)**.
- t. In response to a question, officers provided assurances that the 46 units of supported housing related to a re-tendering of what already existed in the community. Moving forward, the service had learned lessons about making sure they were spread across different geographic locations and that they came from a number of different providers.
- u. The Panel queried the young person's LGBTQ+ housing offer within the transitions space. In response, officers acknowledged that people may not identify themselves as LGBTQ+ when speaking to the Council. Instead, the Council had a number of specialist providers across London, which it took referrals from directly.
- v. The Chair sought clarification about what was meant in slide 23 about 2.6 times more lets to general needs housing. In response, officers advised that this was a direct comparison between the number of lets in 2024/25 to 2023/24. These related to general allocations to the social housing register rather than being specific to the Transitions programme. Officers commented that this could be related to more new build properties coming online or more void properties being turned around quicker. In terms of the numbers, it was clarified that the baseline was 232 units, which increased to over 700 units.
- w. The Panel sought clarification about 300 of 3000 new Council homes being adaptable for people with disabilities, and questioned why it wasn't more. In response, officers advised that these 300 homes referred specifically to M4(3) of the Building Regulations which was a category of homes with a higher standard of adaptability, to accommodate people who needed to use a wheelchair all the time. Officers advised the Panel that around 2200 of the 3000 homes would be adaptable to a lower level, such as someone with a mobility concern or those with visual impairment, for example. Officers set out that the wider bespoke housing programme was a collaborative programme and that officers were working to strengthen links between Housing, Adults, Children's and the Transitions team. There would be a direct route from the Transitions team into identifying lifelong housing needs for individuals.
- x. A coopted member of the Panel commented that she knew a family with four children, who all had SEND and were living in Temporary Accommodation. The Panel was advised that that family had been placed out of borough and clarification was sought about who was being prioritised for new homes, if that family seemingly did not meet the relevant criteria for an in-borough placement. In response, officers set out that there were a couple of main reasons why

someone might be placed out of borough. The first was for a very temporary move and this would be based on what was available for Nightly Paid Accommodation on that day. The second related to private rented sector accommodation, officers commented that they had to weigh up who was given priority for in-borough accommodation on a daily basis. These instances related to the Allocations Policy. The Bespoke Homes Programme was separate to this. There was a band within the Allocations Policy that was based on individual medical need and family circumstances and that prioritised people according to the date they went into that band. It was commented that an updated Allocations Policy was out to consultation and this set out when and in what circumstances would be given priority. The Panel requested that the updated allocations policy be sent to the Panel, so they could better understand how allocations were made. The allocations policy was to be included as part of the agenda for next Meeting in Common around transitions. **(Action: Sara Sutton/Clerk).**

- y. The Panel requested a further update in relation to the Haringey Works programme at its next meeting in common on Transitions. **(Action: Sharon Bolton).**
- z. In relation to the support offered to young people with SEND, officers emphasised the importance of having the right employment support and careers advice in place to support this particular cohort. Cllr Das Neves provided assurances to the Panel that she had met with Cllr Gordon to discuss how to best take this issue forward. Officers also set out that there was a SEND internship programme in place which currently supported 45 young people between the ages of 16-24 who had an EHCP who were on a SEND support internship. This included 12 who were placed within the Council. The Panel was advised that from September 2025, there would be 160 SEND support placements available across different sectors within Haringey.
 - aa. The Director Early Help, Prevention & SEND agreed to send round the link via email for the brochure of internships for next year. **(Action: Jackie Difolco).**
 - bb. The Panel raised concerns about a cohort of young people with SEND who had perhaps not had the benefit of some of the services that were being offered now, and questioned what more could be done to help with employment support. In response, officers set out that they believed that significant progress had been made in relation to employment support for 16-24 year olds with an EHCP, from what was admittedly a low baseline. The offer that was available was much more varied in terms of the range of employment opportunities available and the offer had been developed in conjunction with feedback from young people. Officers also highlighted that there was a borough partnership arrangement with health which included an employment and health partnership forum, which also included voluntary and community sector participation. It was suggested that there were opportunities within the community and health offer to look at how they could better align with the Transitions team. In addition, the connect to work programme was due to be considered by Cabinet in the coming months and this would look at the barriers to work for those with a disability, complex needs and health conditions.
 - cc. In response to a request for clarification, officers advised that within the 16-18 cohort who received employment support none of them declared that they had a disability. In 2024-25, 208 young people registered with Haringey Works. 83 were supported into work and 38 went into full time education. Officers

commented that the figures covered up to the end of March 2025 and that it was possible that more young people had been supported into work since then. Of those 208, 17 declared that they had a disability. Officers commented that the connect to work programme was a five year programme that approached local businesses on behalf of young people to see if roles could adapted to make them more inclusive.

dd. In response to a question about the extent to which the website could be improved in order to make the relevant information more accessible, officers advised that there was a local offer steering group that involved young people and parents/carers which regularly reviewed the quality of information and the accessibility. Officers set out that they welcomed any feedback or comments that the Panel may have in this regard.

ee. The Chair commented on the savings and KPIs for next year and requested further assurances about the fact that £1.5m savings would not be detrimental to outcomes for young people. The Chair also requested that the next update include more information about how young people had shaped the service offer through the co-production process and that this is evidenced in the next update to the Panel. **(Action: Clerk).**

121. NEW ITEMS OF URGENT BUSINESS

N/A

CHAIR: Councillor Pippa Connor

Signed by Chair

Date

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**MINUTES OF THE JOINT MEETING OF THE CHILDREN AND
YOUNG PEOPLE'S & ADULTS AND HEALTH SCRUTINY PANELS
HELD ON Tuesday, 28th May, 2024, 6.30 - 8.30 pm**

PRESENT:

Councillors: Pippa Connor (Chair), Makbule Gunes (Chair), Mark Grosskopf, Cathy Brennan, Thayahlan Iyngkaran, Mary Mason, Sean O'Donovan, Felicia Opoku and Sheila Peacock

ALSO ATTENDING: Helena Kania

50. FILMING AT MEETINGS

The Chair referred Members present to agenda Item 1 as shown on the agenda in respect of filming at this meeting, and Members noted the information contained therein'.

51. APOLOGIES FOR ABSENCE

There were no apologies for absence.

52. ITEMS OF URGENT BUSINESS

There were no Items of Urgent Business

53. DECLARATIONS OF INTEREST

There were no Declarations of Interest.

54. DEPUTATIONS/PETITIONS/PRESENTATIONS/QUESTIONS

None.

55. TRANSITIONS

The Meeting in Common of the Adults & Health, and the Children & Young People's Scrutiny Panels received a cover report and PowerPoint presentation which provided an update to Members on the development of a new Transitions programme in Haringey. The creation of a new integrated Transitions Programme would support young people, aged 14-25 to transition to adulthood. The programme would use a strengths-based approach to maximise independence and develop resilience to enable young people to reach their fullest potential, and in turn reduce dependence on

Adult Social Services and whole life costs. Haringey Integrated Transitions Programme aimed to be a cross agency service with intentional co-dependencies with Housing, Health, Adults, Education and Community Sector partners, including faith leaders.

The report and presentation were introduced by Beverley Hendricks, AD for Safeguarding & Social Care and Vicky Murphy, Service Director for Adult Social Services, as set out in the agenda pack at pages 1-15. Ann Graham, Director of Children's services was present for this agenda item, along with Dennis Scotland, Head of Children in Care and Placements. Cllr Brabazon, Cabinet Member for Children, Schools, and Families was also present. The following arose during the discussion of the presentation:

- a. In response to a question, officers advised that they recognised that every child's position and situation was unique and that they would be working holistically to improve outcomes for any given child. Officers emphasised that there were also opportunities to work closely with the Cabinet Member outside of the transitions programme. The example of providing bespoke aids and adaptations for a child with a particular set of needs was noted as an example of the type of work that would be undertaken by the Transitions service. The Director provided assurances that they would be working closely with partners in Health and other sectors, to look at how to improve pathways and minimise delays.
- b. Officers also set out that behind each of the four outcomes, there was a sub-group that would be in place to deal with the day-to-day task of clearing pathways and delivering improvements.
- c. The Panel sought assurances about a lack of a joined up approach in the past and how officers would ensure that there were clear lines of communication between different services. In response, officers set out that in the past the usual approach was to see how improvements could be made within existing structures. The Transitions approach was setting up a dedicated group to help the organisation better understand the psychosocial needs of our young people. Officers emphasised the fact that the system needed to have flex to reflect the fact that circumstances for an individual or family could change.
- d. In relation to housing, officers advised that a lot of work had been done by Adult Social Services on the locality model and keeping pathways clear so that young people could access support at different stages of their development. It was recognised that their support needs did not just stop at the age of 25. Officers emphasised the need to have housing that came with wrap around services. It was noted that there was no specific housing related budget that came with the Transitions programme, but that there was a corporate capital programme for new housing and the service would make representations to that pot of money to support provision of dedicated housing for young people with specific needs. Officers gave the example of the St. Ann's site which would have some provision of supported housing that could be used by the service.
- e. The Panel sought clarification about differing thresholds for intervention for children versus adults, and how this could be managed as part of a transition to adulthood. In response, officers set out that the Care Act was very clear in terms of the thresholds that needed to be met to receive adult social care and not everyone transitioning to adulthood at 18 would meet this threshold.

However, there were also a range of early intervention and prevention activities and a locality model that sat underneath this that would provide additional support to young people. Officers clarified that under Section 2 of the Care Act, the local authority had a responsibility to prevent the need for care and support through prevention and early intervention. This is where the locality model came in, and this was new for Haringey.

- f. The Panel sought assurances about what could be done to support the existing cohort of 14-25 year olds who would miss out on the new service and what mitigations were in place for those people. In response, officers advised that the locality model was open for everyone in all parts of the borough, to access support. Officers emphasised the 'No Wrong Front Door' approach.
- g. The Chair asked how the Transitions programme would support better communication with residents. In response, officers advised that within the proposed structure of the new service it was envisaged that the Duty/Screening Officers would be the first point of contact for those who contacted the service and they would help them understand what the service could help with and would also signpost them to other support services if appropriate. The leads for each area would also have responsibility for co-ordinating who was responsible for what and how advocacy and support would be provided.
- h. The Panel questioned the governance structure of the Transitions Board and the extent to which the bodies that fed into the Board had decision making powers. In response, officers advised that the Transitions Board was chaired by The Director Children's Services and that it was the Board who would have overall control of decision making about the Transitions programme. The Board would be supported by a range of specialists, both those sitting on the Board and also external specialists. The activities under the groups shown in the orange boxes would be chaired at Head of Service level and they would feed into the Strategic Operational Group, who would make recommendations to the Board.
- i. In response to a question about the legislative framework referred to in the presentation, officers advised that due to the mixture of needs involved in the programme, there was a range of legislation that was relevant. It was commented that the primary piece of legislation was the Care Act, which talked about a eligibility and a duty to asses.
- j. In relation to a questions about local government finances, the Cabinet Member shared Members' concerns about a lack of funding from central government and acknowledged that whoever was in power after the election would face tough funding choices and that local authorities would need to lobby government for additional funding. The Cabinet Member commented that this was one of the most important social policy areas that the Council had focused on for a long time and suggested that the authority should be very pleased about the service having been set up, because it was such a crucial area for young people and their families.
- k. Officers agreed to come back to Members with a note from colleagues in Housing about the regulatory framework and the background to the new proposed legislation referred to in slide 4. **(Action: Beverley Hendricks)**.
- l. The Panel commented that they would like to see some more detail to some of the proposals, particularly in relation to how the programme will achieve improvements. In response, officers acknowledged that the funding for the

programme was agreed in March and that the granular detail was still being developed. Officers set out that the purpose of the meeting was to bring to scrutiny the proposals as they stood and that further details, such as KPIs, will be brought back to Members in future. Members requested that a future update include more information around the details of the community housing design. **(Action: Officers to note).**

- m. In relation to the financial cost pressures, the Cabinet Member set out the huge challenge that existed nationally across the care sector with the privatisation of residential care facilities and the fact that they were increasingly seen as a profit making investment for private equity. This resulted in local authorities having to place children in private institutions at vast cost. The Cabinet Member commented that the challenge being faced was how could this be clawed back into the public sector, as local authorities were essentially being held to ransom by private sector providers in the current system.
- n. The Chair of the Adults Panel requested more detailed information on how the Council could reduce its dependence on costly private sector placements if the current model of care remained the same. This was requested for the next time the two panels received an update in the future. **(Officers to note).**
- o. In relation to concerns about financial risk, the Director of Children's services emphasised the fact that the Council did not have a dedicated transitions service at present, and so if the authority was to do nothing then there was no way that it could seek to improve outcomes in key areas like education, employment, housing and health, whilst also bringing down demand pressures and costs. The DCS urged Members to read the Business Case for the Transitions programme for a fuller understanding of the assumptions behind the programme. The Service Director for Adults, commented that this was a different place in terms of the services working together and across partnerships. Early intervention and prevention was crucial in being able to support people earlier and more effectively.
- p. The Panel sought clarification about the numbers of people within the cohort who may not need significant support as part of the programme. In response, the DCS advised that she did not have those figures available, but that modelling that was used for the programme could be found in the Business Case. The DCS acknowledged that the service was not going to be a panacea and that it was recognised that the needs of our young people continued to increase, particularly in relation to growing mental health needs and increasing levels of autism/neurodiversity. One example of where cost reductions could be made was through a reduction in expenditure on residential placements through helping young people into supported community housing settings.
- q. The Panel sought clarification about the task and finish groups set out in the proposed structure chart (the orange boxes on page 13 of the agenda pack), and questioned the extent to which these would have a finite lifespan. In response, officers advised that these groups were part of the programme and would have a long life. The task and finish groups would work with the strategic operational group to work through some of the more complex issues that arose and to unblock pathways for improved outcomes across the five main areas identified in the slides.
- r. In relation to a question about who sat on those groups, officers advised that the groups were led by professionals and that they would set out in their terms of reference how they would involve stakeholders such as parents and carers.

- s. The Panel commented that they couldn't see any housing related specific work in the proposals and it was contended that finding housing for a diverse array of needs was going to be crucial to the success of the programme. Members questioned what the role of the housing service was in the programme. In response, officers advised that the housing service was represented in the task and finish groups and that the Independent Living and Housing group was co-chaired by a senior officer in the Housing Demand service. Officers set out that there were also other forums for working closely with housing officers, this included having Housing representation on work that was taking place with the Children Safeguarding Board and the Adult Safeguarding Board. Officers were working with Housing colleagues to ensure that children living in Temporary Accommodation were supported whilst in TA.
- t. The Panel sought assurances about the extent to which elements of co-design would be incorporated into the task and finish groups. The Panel emphasised the importance of getting the views of service users. In response, officers set out that incorporating the voice of children and young people was imperative to the development of the new service. Examples given included the role of Aspire in feeding into this programme. Officers advised that they were also talking to young people through the life story work, as well as elevating youth through the work with special school heads to build in feedback mechanisms like the disability register. Officers set out that the closer they worked with service users, the more likely the service would be successful. Officers advised that all of the task and finish groups would have input from young people in one form or another. Officers also advised that they had sought out interest from parents & carers in feeding into these task and finish groups at a recent learning event.
- u. The Panel stressed the importance of accessible housing provision and suggested that the current position of one in twenty new build council homes being accessible may need to be increased. The Panel was hopeful that the new service could have an impact on worsening mental health and wellbeing levels within the affected cohort of teenagers and people in their early 20s. It was suggested that measuring things like a reduction in suicide rates would be a long term process. In response, officers welcomed the support of Members for the programme but cautioned that this was just one programme in the lives of young people and it was not realistic to expect it to have a tangible impact on reducing suicide rates. It was suggested that outcomes and impacts on the complicated impact of suicides were many and varied, but that the Council operated within a wider system and there was scope to influence as part of a wider infrastructure. Officers set out that Children's Services worked with young people in schools on mental health and that there was an emphasis on community support and locality based services to support their mental health needs as they transitioned to adulthood.
- v. The Chair thanked officers for coming to a joint meeting of the two scrutiny panels and presenting the proposals for the Haringey Integrated Transitions service. Members expressed their appreciation for being able to look at the proposals whilst they were still in their infancy.

After a brief period of summation, the Panel Members put forward the following points of feedback/recommendations:

1. That Members would like to see some baselines and KPIs for the overarching outcomes
2. That Members would like to see more information on the core membership of the Task and Finish groups – both in relation to senior officers and how we will incorporate service users (co-design).
3. Members requested more information on a breakdown of costs. Particularly in terms of breaking down housing costs versus specific care needs
4. Members suggested that they would like to see a mapping exercise undertaken to identify suitable accommodation. What is the strategy for identifying and developing suitable property.
5. Members requested that a further update be provided to the panels at a future date. It was suggested that this should be in one year's time.
6. Members requested that the future update include reference to the engagement strategy for the programme and details of how we will be communicating with parents and carers.
7. Members requested that the future update refers to how information sharing between different services will be improved.
8. That the future update refer to staff training and how we will try to ensure that staff are directing service users down the correct pathways.
9. That colleagues from Housing, Health and Education are invited to the follow up session.
10. Members requested that further details be provided at the next joint meeting around the savings that are going to be made. How will these be identified and what do we mean by 'cost avoidance'.
11. That the next update provides assurances around the financing of staffing posts. Members commented that they would like to see some further explanation of housing staff will be part of the programme, along with the locality teams in Adults.
12. In relation to the 'No Wrong Door' approach, Members requested further information at a future meeting about how service users will be signposted to the correct services.
13. Members commented about communication and how important it was to communicate the new service to residents effectively. Members request that the future update mention how communication with residents was progressing, how it was being measured and how the services would be learning and improving as a result.

56. NEW ITEMS OF URGENT BUSINESS

N/A

CHAIR: Councillor Makbule Gunes

Signed by Chair

Date

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Report for: Overview and Scrutiny Committee – 10th December 2025

Title: Finance Update – Q2 2025/26

Item number: 7

Report

authorised by: Ayshe Simsek, Democratic Services & Scrutiny Manager

Lead Officer: Dominic O'Brien, Principal Scrutiny Officer

Ward(s) affected: All

Report for Key/ N/A

Non Key Decision:

1. Describe the issue under consideration

- 1.1 The report provided sets out the Council's financial position at Quarter 2 of the 2025/26 financial year.
- 1.2 The report was originally published as part of the agenda papers for the meeting of the Cabinet scheduled for 9th December 2025.
- 1.3 The Overview & Scrutiny Committee is considering this report as part of its approach to quarterly finance and performance monitoring.

2. Recommendations

- 2.1 That the Committee give consideration to the contents of the report and, following questions to Cabinet Member for Finance & Corporate Services and the Director of Finance, submits any recommendations that arise to the Cabinet.

3. Background information

- 3.1 Given the Council's challenging financial situation, the terms of reference for Overview and Scrutiny has been updated to allow more prominent focus on budget monitoring and performance. This includes in-year finance and performance monitoring items on a quarterly basis which are scheduled to take place on:
 - 22nd July 2025 – Provisional Financial Outturn report (Q4)
 - 18th September 2025 – Q1
 - **10th December 2025 – Q2**
 - 12th March 2026 – Q3
- 3.2 The scrutiny of the draft Budget for 2026/27 and the Medium Term Financial Strategy (MTFS) for 2026/27-2030/31 took place through the Scrutiny Panels in November 2025 with recommendations considered by the Overview & Scrutiny Committee in January 2026 before being submitted to the Cabinet.

4. Statutory Officers comments

- 4.1 Refer to the Finance Update Q2 report (Cabinet report – Section 12) provided for statutory officer comments.

5. Use of appendices

- 2025/26 Finance Update Quarter 2 (report to Cabinet meeting, 9th Dec 2025)
- Appendix 1 – Children’s Directorate Level Forecast including Savings and Capital forecasts
- Appendix 2 – Adults, Housing and Health Directorate Level Forecast including Savings and Capital forecasts
- Appendix 3 – Culture, Strategy and Communication Directorate Level Forecast including Savings and Capital forecasts
- Appendix 4 – Finance & Resources Directorate Level Forecast including Savings and Capital forecasts
- Appendix 5 – Corporate Directorate Level Forecast including Savings and Capital forecasts
- Appendix 6 – Environment and Residence Experience Directorate Level Forecast including Savings and Capital forecasts
- Appendix 7 – Housing Revenue Account Directorate Level Forecast including Savings and Capital forecasts
- Appendix 8 – Proposed Virements (Revenue and Capital)
- Appendix 9 – Debt Write Off (includes less than £50,000 and greater than £50,000)
- Appendix 10 - Finance Response and Recovery Plan

Report for: Cabinet – 9 December 2025

Title: 2025/26 Finance Update Quarter 2 (Period 6)

Report

Authorised by: Taryn Eves – Corporate Director of Finance and Resources (Section 151 Officer)

Lead Officer: Frances Palopoli – Head of Corporate Financial Strategy & Monitoring

Ward(s) Affected: All

**Report for Key/
Non-Key Decision** Key

1. Introduction

- 1.1 This budget report covers the position at Quarter 2 of the 2025/26 financial year including General Fund (GF) Revenue, Capital, Housing Revenue Account (HRA) and Dedicated Schools Grant (DSG) budgets. The report focuses on significant budget variances compared to when the budget was set in March 2025.

General Fund

- 1.2 The Council's financial forecast for Quarter 2 is £23.4m an improvement of £10.7m since Quarter 1. This is a significant positive movement, although welcomed, still represents a forecast overspend of £23.4m with an additional £37m of budgeted spend funded from Exceptional Financial Support (EFS). Improvements totalling £3.8m are seen across some directorates notably Children's, Adult Social Care and Housing Benefits. Most other services are broadly in line with the Quarter 1 forecasts. The real improvement in the Quarter 2 forecast is due to revised forecasts in corporate budgets and external income.
- 1.3 The forecast overspend is based on the latest available information and current assumptions about demand to the end of the year. Many services are impacted by external factors such as inflation and capacity within particular systems which are harder to accurately predict; housing is notably subject to this which is why the continued focus on reducing reliance on costly nightly paid emergency accommodation is critical. Although numbers across all demand led services remain high, there have been improvements since the last quarter where the number of older adults in a placement has stabilised at a similar level as this point last financial year at 2,059. Overall numbers in temporary accommodation (TA) continue to decrease, as a result of strong performances in both prevention and outflow from Temporary Accommodation (TA).
- 1.4 There remain a number of potential, unquantifiable risks within the £23.4m such as inflationary pressures, unfunded costs within schools due to falling rolls and additional bad debt provision requirements.
- 1.5 Since the last report, there has been some additional application of contingency largely for one-off projects which are expected to mitigate or avoid costs. At this point, circa £6m remains unallocated which, if not called on in the second half of the year, will be

available to mitigate the final overspend at year end. Any request for contingency is reviewed by the collective Corporate Leadership Team and where appropriate by the Financial Recovery Board. This helps to ensure that decisions on this scarce resource are taken with the widest available background knowledge, there is evidence that funding will mitigate or avoid costs and appropriate prioritisation can take place.

- 1.6 The Council has implemented additional spend control measures since the last report which includes reduced use of purchase cards, Section 151 scrutiny of all contract and decision reports above £25,000 and also a refreshed governance process by establishing the Finance Recovery Board chaired by the Chief Executive. Since the start of the year, the controls on spend have avoided close to £1m across revenue and capital. Each of these actions help to reduce the final Exceptional Finance Support (EFS) required at year end, which reduces future annual repayment commitments which cost circa £62,000 for every £1m borrowed. The work on rationalising the council's assets also continues, and receipts realised from surplus assets, under government dispensation, can also be used to mitigate the need to borrow to fund overspends.
- 1.7 Therefore, despite these controls, the Council is still forecast to spend £322.4m on day to day services, of which 72% of service spend is on supporting the most vulnerable through adult services, children's and education and temporary accommodation. There have been notable reductions in spend forecasts in Children's and Adult social care this quarter; the former due to refinements to assumptions on cost of care for children's placements; the latter due to updated income forecasts following a review of all income streams which has reduced the net cost of care package. In terms of capital investment, it is anticipated that £160.9m on capital investment will continue into schools, roads, the environment and its commercial and operation estate.

Dedicated Schools Grant (DSG)

- 1.8 The Dedicated Schools Grant (DSG) forecast at Quarter 2 stands at £3.1m (£2.97m Qtr1) overspend. The pressure remains in the High Needs Block (HNB) which supports provision of delivery to children with Special Education Needs and Disabilities (SEND). This position is £1.5m off the target set out in the Safety Valve agreement, where the programme is expected to bring the HNB back into surplus by March 2028. Increased placement costs and greater complexity of need are driving the increased forecast spend against target and the service are currently undertaking analysis to inform steps to address this overspend.

Housing Revenue Account (HRA)

- 1.9 At Quarter 2 the Housing Revenue Account is reporting a projected underspend of £514,000 driven by mitigating actions put in place to address the overspends reported in Quarter 1 which includes delays to recruitment. Key risks remain in the areas of disrepair legal cost, rental income recovery and a delay in the delivery of capital works is resulting in a forecast underspend on borrowing costs. Continued focus on recruitment, procurement, and cost control will be essential to managing the year end position and remaining in surplus.
- 1.10 The underspend is largely from Housing Management (£645,000), mainly from staffing vacancies and reduced emergency hotel accommodation costs. However, future

demand from damp and mould casework under Awaab's Law could increase pressures by year end and will be closely monitored. Rental income is under-recovering which will be partly offset by lower capital financing costs from the capital programme slippage. Minor underspends in Asset Management and the Housing Improvement Programme offer further mitigations. There will be a continued focus on recruitment, procurement, and cost control to manage year-end risks remain in surplus.

Capital

- 1.11 In September 2025, the Council agreed a revised Quarter 1 General Fund capital budget of £184.034m. The revised budget as set out in this report is £180.175m which incorporates Quarter 2 budget adjustments of £3.860m, given current status of projects. Using this revised budget of £180.175m, the General Fund capital forecast spend at Quarter 2 is £160.9m which is £19.2m under the revised budget.
- 1.12 In March 2025, Council agreed HRA capital budget of £333.767m. This was revised to £341.653 following cabinet approval of carry forward budget of £7.886m from 2024/25. Using this revised budget of £341.653m, The HRA capital forecast spend is £281.944m, which is £59.709m under the revised budget.
- 1.13 The budget adjustments proposed against the general fund capital programme in Quarter 2 amount to £3.9m. The table below provides an overview of these Quarter 2 budget adjustments and further details are set out in Appendix 8.

Table 1 - General fund capital programme adjustments

Qtr. 2 General Fund Budget Adjustment	(£'000)
Capital budget slippage	(4,906)
External funding recognition	3,923
S106 Funding recognition	167
Budget duplicate deletion	(3,044)
	<u>(3,860)</u>

(i) **£4.9m reduction in Capital Spend Budget.** Capital budget slippage consists of: £1.4m on Asset Management of Council buildings, £1.3m on Your Seven Sisters project, £1.0m on the Wood Green Regeneration projects, £0.9m on the General Fund element of High Road West and £0.3m on Waste Management (deferred utilisation of a DEFRA grant).

(ii) **£3.9m increase in Capital income budget.** External funding recognition mainly consists of: £1.4m revised 2025/26 TFL Local Implementation Plan budget allocation, £0.9m Football Foundation Play Zones funding, £0.7m 2025/26 UK Shared Prosperity Fund (UKSPF); and other minor capital grants and contributions.

(iii) **£3.0m reduction in Capital Spend Budget.** Budget duplicate deletion is in relation to the deletion of budget double counting within the Walking & Cycling Action

programmes (3 schemes), Road danger reduction, School streets and Streetspace plan (Low Traffic Neighbourhood) capital schemes. The programmes are a mixture of funding from SCIL and TfL LIP spread over six schemes. The review identified the double count. However, as the schemes are all externally funded, the resolution of the position does not result in additional resources being available.

Finance Response and Recovery Plans

- 1.14 As a result of the Council's financial position and the reliance on Exceptional Financial Support, Financial Response and Recovery Plans are in place and aimed at taking the necessary action to reduce the reliance on EFS and restore the Council's financial resilience and sustainability. Additional spend control measures have been implemented since the previous report alongside revised governance arrangements and programme support. Close to £1m spend has been avoided in the first two quarters of the year and progress continues to be made against the actions in the agreed plans. Further details can be found in Section 7 and Appendix 10 of the report.

2. Cabinet Member Introduction

- 2.1 This report provides an update of our financial position for Quarter 2 of 2025/26. While the report still shows an overspend on the general fund of £23.4m, it is encouraging that this has reduced since the Quarter 1 update brought to Cabinet. Of specific note is that there is an improved position in both Adult social care and Temporary Accommodation: the two services with the greatest pressure.
- 2.2 Officers are working across the council, to examine and reduce the amount we spend. While the measures in place have reduced spend, the definition of what is essential may need to be revised going forward.
- 2.3 The Housing Revenue Account (HRA) is affected by the rising cost of repairs and associated works including damp and mould and disrepair cases. The increased investment is necessary to bring our homes up to standard, so that all our tenants and leaseholders live in homes that are well maintained and comfortable. A place they are proud to call home.
- 2.4 Our capital programme is under constant review to reduce the revenue costs of borrowing – and a number of projects have been paused. However, our priority capital investments are continuing – especially where they save us revenue costs in the long-run. We will continue to build new council homes – creating affordable homes that our residents need and reducing the costs that unaffordable housing causes for other public services.
- 2.5 Despite all the measures we have and are putting in place, the level of need does not match the funding we have. We recognise the uplift in funding that the new government has provided to Haringey – and that they were never of course going to be able to reverse a decade and a half of austerity overnight. But we continue to lobby and to make the case for fair funding for boroughs such as ours.

3. Recommendations

Cabinet is recommended to:

- 3.1. Note the forecast total revenue outturn variance for the General Fund of **£23.4m** comprising **£14.72m** base budget pressures and **£8.7m** non delivery of savings delivery. (Section 6, Table 2 and Appendices 1 to 7).
- 3.2. Note the net DSG forecast of £3.1m overspend. (Section 6 and Appendix 1).
- 3.3. Note the net Housing Revenue Account (HRA) forecast underspend is £514,000 (Section 6 and Appendix 7).
- 3.4. Note the forecast General Fund and HRA Capital expenditure of £441.4m, which equates to 85% of the total 2025/26 quarter two revised budget position. (Section 9).
- 3.5. Approve the revenue budget virements and receipt of grants as set out in Appendix 8.
- 3.6. Approve the proposed budget adjustments and virements to the capital programme as set out in Table 5 and Appendix 8.
- 3.7. Note the debt write-offs approved in Quarter 2 2025/26 which have been approved by the Corporate Director of Finance and Resources under delegated authority, or for those above £50,000, by the Cabinet Member for Finance (Appendix 9) as set out in the Constitution.
- 3.8. Note the Finance Response and Recovery Plans and progress against actions as at Quarter 2 (Appendix 10).
- 3.9. Note the decision not to participate in the 8 Authority Pool during the 2026/27 financial year taken by the Director of Finance and Corporate Resources, following consultation with the Lead Member for Finance and Corporate Services.

4. **Reason for Decision**

- 4.1 A strong financial management framework, including oversight by Members and senior management is an essential part of delivering the council's priorities as set out in the Corporate Delivery Plan and to meet its statutory duties. This is made more critically important than ever because of the uncertainties surrounding the Council's challenging financial position, which is being impacted by Government funding, high demand for services, particularly for the most vulnerable and the wider economic outlook. This is creating an ongoing reliance on Exceptional Financial Support.

5. **Alternative Options Considered**

- 5.1 The report of the management of the Council's financial resources is a key part of the role of the Corporate Director of Finance and Resources (Section 151 Officer) in helping members to exercise their role and no other options have therefore been considered. The remainder of this report and the accompanying appendices sets out the current forecast budget position in more detail.

6. **General Fund Revenue Outturn and Un-forecast Risks & Issues**

Forecast Revenue Outturn

- 6.1. Table 2 below sets out the end of year financial forecast as at Quarter 2 for services against the revised budget which reflects virements transacted during the year and Corporate overheads. These are presented by directorate and illustrate where variances are a result of pressures on the base budget or from the non-delivery of anticipated savings in the year. The forecast of the Dedicated Schools Grant (DSG) and the Housing Revenue Account (HRA) is also shown to provide the overall Council position.
- 6.2. The forecast directorate overspend has improved to £26.3m from the £30.1m reported in Quarter one. Although the most significant areas of overspend continue to be seen in the demand led services (Adult Social Care, Children's and Housing Demand), each of these have shown downward movements since the last report, in total a reduction of £3.2m.
- 6.3. This improvement has been offset by the need to recognise an unbudgeted need for additional bad debt provision. An estimated figure of £3.9m has been included in the forecast this quarter but further due diligence is being undertaken and there is a risk that this figure may need to be increased by Quarter 3.
- 6.4. The Quarter one overspend in property related services of £4.3m has increased to £4.6m. Work continues with the longer term plans as well as short term options to mitigate the spend pressures and income collection shortfalls. A bid for one-off contingency resource has been agreed to build capacity to recover outstanding commercial property related debt and collect additional income expected following lease and rent reviews.
- 6.5. Following rigorous work undertaken by the Benefits team to improve quality within the administration of housing benefits it is expected that full subsidy will be claimed for official error overpayments created in 2025/26. This has improved the position by £775k. This is a direct result of a reduction in the number of official error overpayments being created, alongside revised guidance from the Department for Work and Pension (DWP) about the reclassification of historical overpayments. Following engagement by officers in the Benefits team with the DWP in respect of historic overpayments and subsidy loss calculations alongside the subsequent reclassification, the council is also now able to claim for a further £1.56m for overpayments created in 2024/25 but it is not clear yet on when this additional funding will be received.
- 6.6. The Benefits budget does however remain under pressure from partially subsidised statutory supported accommodation payments, which are estimated to be £1.14m, and the reduction of overpayment income from both repayments and government subsidy continues to reduce due to the migration to Universal Credit.
- 6.7. Finally, the Benefits team remains under significant workload pressures due to a high volume of work needing to be processed. A one off use of contingency has been agreed to target the backlog and ensure that changes to claimants' circumstances are processed as quickly as possible.
- 6.8. Detailed forecasts have been undertaken since Quarter 1 on both Treasury and Capital financing budgets. A commissioned review by external advisors last year made

recommendations to amend the approach to historic minimum revenue provisions (MRP). These recommendations were not included in the revised capital strategy and programme agreed by Full Council in March and therefore has resulted in a £2m underspend against budget to be forecast.

- 6.9. The existing Treasury Management Strategy Statement (TMSS) also agreed in March included assumptions about in year bank interest rates and capital expenditure. Now halfway through the year, these assumptions have been tested against actual spend to date and forecasts to the end of the year. As capital expenditure is now expected to be lower than budgeted, £3.4m underspend is forecast; £1.7m in relation to interest repayments and £1.7m in interest income as cash balances for investment are higher than forecast.
- 6.10. The Corporate Director of Finance and Corporate Resources has undertaken a detailed review of the current reserve balances over the last few months. This work is largely completed and should enable some funds to be released before year end to offset the current overspend. The final figure will be included in the Quarter 3 report.
- 6.11. A mid year review of arrears across all key income streams has also taken place. Most service areas have determined either that existing provisions are adequate or have already included an estimate of increased value in the Quarter 2 forecasts. However, largely because of the on-going cost of living pressure on residents and businesses, a holding figure has been added to the corporate budgets to cover any as yet un-forecast provision needed across the second half of the year.
- 6.12. Finally, £5.2m of prior year unbudgeted collection fund surplus' has now been built into the year end forecast.
- 6.13. In total, £6.9m of the improved forecast relates to corporate budgets. To date circa £3.5m of the corporate general contingency has been allocated in Quarter 2 leaving a remaining balance of around £6m which at year end, which if not utilised would offset the final outturn position.

Management Area	Revised 2025/26 Budget	Total Full Year Forecast	Base Budget (over/u nder- spend)	Non Delive ry of Savings	Q2 Total Variance	Q1 Total Variance	Movem ent Q1 to Q2
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Children's Services	78,673	81,659	466	2,521	2,987	4,094	(1,107)
AHH Director of Adult & Social Services	105,247	110,956	4,702	1,008	5,710	7,561	(1,851)
AHH Housing Demand	28,385	39,620	11,235		11,235	11,430	(195)
AHH Director of Public Health							
Environment & Resident Experience	17,341	18,367	1,276	(249)	1,027	1,085	(58)
Environment & Resident Experience HB	1,829	2,131	302		302	1,077	(775)
Culture, Strategy & Communities	12,598	13,017	183	236	419	494	(75)
Finance and Resources	2,133	6,747	4,613		4,613	4,310	303
Directorate Service- Total	246,205	272,497	22,776	3,516	26,292	30,051	(3,759)
Capital Financing Charges	22,293	20,259	(2,034)		(2,034)		(2,034)
Contingency	9,285	14,473	(1)	5,189	5,188	5,189	(1)
Treasury Management Charges	17,350	13,900	(3,450)		(3,450)		(3,450)
Other Corporate Budgets	35,595	34,345	(1,251)		(1,251)	(1,155)	(96)
Bad Debt Provision		3,900	3,900		3,900		3,900
Exceptional Finance Support	(37,020)	(37,020)					
Corporate Budgets - Non Service Total	47,503	49,857	(2,835)	5,189	2,354	4,034	(1,680)
General Fund-Directorate Service & Non-Service	293,708	322,354	19,941	8,705	28,646	34,085	(5,439)
External Finance	(293,707)	(298,930)	(5,223)		(5,223)		(5,223)
GENERAL FUND TOTAL	1	23,424	14,718	8,705	23,423	34,085	(10,662)
DSG	()	3,067	3,067		3,067	2,974	93
HRA	(1)	(515)	(514)		(514)	574	(1,088)
HARINGEY TOTAL	()	25,976	17,271	8,705	25,976	37,633	(11,657)

Progress against 2025/26 Savings

- 6.14. The 2025/26 budget agreed by Council on 3 March included planned savings of £29.3m. It is forecast that £23.0m (78%) of savings are expected to be delivered and £14.9m (45%) savings remain ragged Amber or Red.
- 6.15. Through the Financial Recovery Plan, stronger controls for monitoring and reporting on the delivery of all savings have been implemented. This includes additional reporting and challenge around delivering the agreed changes, regular review by the Financial Recovery Board and more focused support as larger cross cutting savings are now being governed and delivered as Category A projects. The Council needs to be in a position that all savings agreed each year are delivered in full and progress continues to be reported to Corporate Leadership Team (CLT) monthly.

- 6.16. A summary of progress by Directorate/Service is shown in Table 3 below which is based on a weighted analysis of the projected savings to date. A more detailed analysis of delivery against the £29.3m can be found in the Directorate Appendices 1-7.

Table 3 - Total Savings and Management Actions Delivery

Directorate	2025/26 FY Savings £'000s	2025/26 YTD Savings Delivery £'000	2025/26 Projecte d Full Year Savings £'000s	2025/26 Shortfal I	Green	Amber	Red
Adults, Housing & Health ASC	-3,963	-20	-2,955	-1,008	-2,230	-1,333	-400
Adults, Housing & Health HD	-3,438	-101	-3,438	0	-3,438	0	0
Adults, Housing & Health PH	-295	0	-295	0	-295	0	0
Children's Services	-3,065	0	-544	-2,521	-150	-100	-2,815
Environment and Resident Experience	-5,417	-758	-5,666	249	-2,365	-125	-2,927
Environment and Resident Experience (CTRS)	-2,000	-4,400	-4,400	2,400	-2,000	0	0
Finance & Resources	-3,329	0	-3,329	0	-3,329	0	0
Culture, Strategy and Communities	-1,791	0	-1,555	-236	-1,465	-90	-236
CEO	-250	0	-250	0	-250	0	0
Cross Council _ to be allocated	-5,749	0	-560	-5,189	-460	0	-5,289
Total	-29,297	-5,279	-22,992	-6,305	-15,982	-1,648	-11,667

Cross Council Saving Initiatives

- 6.17. The savings programme includes a number of council-wide initiatives. These include 5% workforce spend reductions factored into directorate savings budgets and £5.7m currently held corporately as work is still ongoing to identify the service budgets where these savings will be realised. These mainly include:

- £3.2m Commissioning Procurement and Contract Management
- £1.0m Enabling Services
- £1.29m Commercial Income.
- £360,000 Service Modernisation

More detail on these savings is set out below.

5% Workforce Savings

- 6.18. The 2025/26 budget for staffing costs is £186m which reflects the agreed 5% reduction equating to £8.5m. Most services are on track to deliver by the year end with the exception of children's services and Environment and Resident Experience where alternative mitigations will need to be identified. There are however, risks on delivery in other areas and these are highlighted within the individual service appendices. There is no single approach and services are using a range of tools, including:

- Restructures to reduce the number of posts, including senior management.
- Reduce spend on agency staff.
- Holding vacancies for non-essential roles.

In addition, there are tighter controls on recruitment of non-essential roles through the Recruitment Panel. The latest People Report indicates that these measures are having an impact on staffing numbers, particularly agency staff, which fell by 170 between September 2024 and June 2025, reducing the annual sum spent on agency staff by more than £10m to £22.7m annualised cost. Appointments of permanent staff also slowed down with the result that the total size of the workforce across permanent and temporary staff fell slightly by 1.6%. It is important that the focus to date is maintained to ensure full delivery of the committed staffing savings and to help mitigate the forecast overspend. Further updates will be provided in the Quarter 3 report.

Enabling Services

- 6.19. A review of all enabling services is underway to reduce spend on staffing across all services. This will develop new delivery models that will reduce duplication across services and ensure efficient support to all frontline services across the organisation. The first service to be reviewed is 'project management' resource and there is now a pipeline of similar reviews planned over the next two years, including, finance, HR, business support, procurement, digital and communication and engagement. Savings of £2.5m are planned over the next three years of which £1m was expected in 2025/26. As highlighted in the previous report, delays in the commencement of this work means that it is now unlikely to be achieved this year. Mitigations continue to be explored but prudently at Quarter 2 the saving continues to be forecast as red.

Service Modernisation

- 6.20. Over the next three years, the Council is working to deliver £6.8m of reductions from investment into digital tools and services. Delivery is being enabled through the Service Modernisation Programme Service which includes 16 live projects and a pipeline of over 60 additional projects, with a focus on reducing the cost of delivering services and/or improving the resident experience and more efficient ways of working for staff using digital technology. Currently, £1m savings have been identified for 2026/27 with a further £1.7m in the pipeline.
- 6.21. The priority to date has been on Adult Services, Children's Services and Housing given the high spend in these areas. The implementation of Netcall as a key technology platform to enable user-friendly services with automation and self-service is nearing completion. All services will be subject to review over the next two years, and this explains why some Directorate are reporting their proportion of the savings as RED in year. It is recognised that moving through the process of identifying a saving, prioritising resources, discovery, design and implementation requires time to provide assurance of successful delivery. Consequently, the £2m saving target for 2026/27 has been re-profiled to 2028/29 and the 2026/27 budget report presented to Cabinet on 11 November reflects this re-profiling.

Income Generation

- 6.22. Income generation is a vital part of the Council's financial sustainability and protecting services so all opportunities need to be identified. Previously approved income

opportunities and £500,000 of new opportunities have been combined for 2025/26. This was planned to be delivered via a new cross Council Income Generation programme however, early indications have highlighted that this approach was not delivering as expected and is now being picked up through the Finance Recovery programme.

Asset Management

- 6.23. A review of the Council's operational and commercial estate is underway and continues to maximise income from the commercial portfolio, efficient use of the operational estate and capital receipts from properties surplus to requirement. Savings are achieved through increased income and reduced borrowing costs on the capital programme. In 2025/26, £868,000 of savings / income are assumed. The Council has reviewed and achieved a significant proportion to date and further in the pipeline, which subject to contract will enable the £868,000 target to be achieved, in conjunction with capital receipts via the disposal programme.

Capital Financing and Treasury Management

- 6.24. Capital Financing and Treasury Management costs are primarily the costs associated with the borrowing undertaken to finance the Council's Capital Programme. The Council will invest sums it receives in advance of utilisation to generate an income in the form of interest received. The income and expenditure detailed in the paragraph below are driven by projected activity levels of the Capital Programme and fluctuations in interest rates.
- 6.25. Detailed forecasts have been undertaken since Quarter One.
- 6.26. A commissioned review by external advisors last year made recommendations to amend the approach to historic minimum revenue provision (MRP). These recommendations were included in the revised capital strategy agreed by Full Council in March 2025 but not reflected within the budget and therefore a £2m underspend against budget is forecast.
- 6.27. The existing Treasury Management Strategy Statement (TMSS) also agreed in March 2025 included assumptions about in year bank interest rates and capital expenditure. Now halfway through the year, these assumptions have been tested against actual spend to date and forecasts to the end of the year. As capital expenditure is now expected to be lower than budgeted, £3.4m underspend is forecast; £1.7m in relation to interest repayments and £1.7m in interest income as cash balances are higher than forecast.
- 6.28. A component of the forecast cost is the financing cost of the Exceptional Financial Support (EFS) provided by Central Government. If the assumed £37m EFS for 2025/26 is fully utilised as well as the £10m covering the 2024/25 overspend. This means that in 2025/26, it is expected that the Council will bear an additional £2.91m (£47m x 6.2%) of capital financing costs it could otherwise utilise elsewhere in the provision of service. Any eventual overspend at year end will need to be funded either from capital receipt income or from additional borrowing. If additional borrowing is required, this will change the current forecast.

Collection Fund Forecast

- 6.29. Collection rates for both in year bills and arrears against both Council Tax and Business Rates are monitored and reviewed monthly. Progress is assessed against the agreed collection targets which for Council Tax is 95.75% and 94% for Business Rates.
- 6.30. Nationally published statistics on Council Tax collection rates since 2020/21 show that collection picked up post a COVID pandemic drop but since 2023/24 rates have started to fall again. The Outer London average collection for last financial year (2024/25) was 95.3% and for Inner London was 93.8%. In 2024/25 Haringey achieved 94.03%, higher than many nearest neighbours.
- 6.31. Unfortunately, the downward trend is continuing in year and at Quarter 2, the collection rate was 2.93% down against a target of 95.75%. A small use of corporate contingency has been agreed to bring in external resources to tackle the backlog in. It is expected that this will increase income received and an update on progress will be provided for Quarter 3.
- 6.32. Collection of Business Rates is also below the 94% target, by 2.10% however, some of this is due to delays in receiving due funds from the DfE in relation to schools.
- 6.33. Recovery of money owed from previous years, 'arrears', is tracking ahead of the targets. Some of this recovery activity is funded by grant from the GLA.

Risks, Reserves and Contingency

Risks and Issues

- 6.34. External factors can negatively impact the Council's budgetary position. At Quarter 2 inflation remained above the Government target of 2%. The latest reported CPI for September 2025 was 3.8% an increase of 0.2% compared to June and significantly higher than the 1.7% in September 2024. Inflation impacts all residents and businesses to some extent which may be linked to the falling Council Tax and Business Rates collection rates. Council service providers will seek to recoup inflationary increases via higher charges which are being seen in the care services.
- 6.35. The Bank of England (BoE) base rate remains at 4%, the same as the previous quarter. The Autumn Budget may lead to a change in this rate as markets respond to the Chancellor's statement. Any increase will impact on borrowing but could also mean additional investment income.
- 6.36. Officers continue to monitor these national indicators and work closely with external treasury advisors to keep abreast of future forecasts notably on bank rates. This is vital given the expected increase in use of Exceptional Financial Support via borrowing due to the overspend forecast.
- 6.37. With inflation remaining above the 2% target, collection of money owed to the Council is likely to remain challenging and therefore additional provision may be required to be made this financial year to cover bad debts. A mid year review of the main income areas. Any known additional requirement has been built into forecasts already or current provisions deemed as sufficient. Despite this work, 6 months of the year remain, and it

must be recognised that increased provisions may be required as part of the year end accounting.

- 6.38. Overall, the current overall general fund forecast at Quarter 2 is in line with the outturn last year. However, this is significantly above the 2025/26 budgeted figure and there also remains an unquantifiable risk that the forecasts themselves may not be as accurate because of incorrect assumptions, unreliable data or unforeseen pressures. This is always a risk and made more significant this year due to the Council's weak financial position. The Finance Response and Recovery plans which together set out actions to reduce the need to draw down on EFS in the current year and beyond and improve financial resilience and sustainability will be critical in helping to mitigate this. Details of these plans and progress is in Appendix 10 of the report.
- 6.39. The Dedicated Schools Grant historic deficit opening balance for 2025/26 was £9.5m, and with an in-year forecast deficit of £3.1m at Quarter 2, the total forecast closing deficit for 2025/26 is £12.5m. This deficit is held separately to the General Fund account. Funding is still passported to schools and the deficit position results in cash out from the Council exceeding available DSG budgets. This will have an impact on the Council's Treasury Budget because the council will have reduced cash balances, therefore less opportunity to receive investment income. The loss of investment income due to forecast DSG deficit balances is estimated to be circa £500,000 in 2025/26 assuming an average return of 4.00%.
- 6.40. In 2025/26, schools across Haringey continue to face financial difficulties in operating within their allocated budgets. Like most London Boroughs, Haringey is seeing a significant decline in primary school rolls and is now seeing the same impact in secondary schools, as a result of population trends of declining numbers of school age children. Appendix 1 includes a detailed update on the number of schools in deficit as well as the trend of reducing primary school rolls. Both are risks to the Council's General Fund. The Council is working closely with schools on their budget deficits however where it is known that a school has had to close because of falling rolls, the deficit becomes a pressure for the council either via redundancy costs or closure with deficit bank balances. In total, schools have moved from a surplus outturn of £11.2m in 2020/21 to a deficit outturn of £2.6m in 2024/25 and is now forecasting a year end deficit of £10.7m at Quarter 2 for 2025/26. Since 2020/21, this is a worsening position of nearly £22m over 5 years.
- 6.41. In summary, there remains a real risk that the current **£23.4m** forecast overspend could worsen by the year end. This would require additional exceptional financial support from government over and above the £37m already assumed when the budget was set. It is prudent to assume that this would need to be funded from borrowing which for every £1m adds an additional, £62,000 in revenue costs per annum for 20 years assuming principal is repaid on maturity.
- 6.42. The Corporate Director of Finance and Corporate Resources has undertaken a detailed review of the current reserve balances over the last few months. This work is largely completed and should enable some funds to be released before year end to offset the current overspend. The final figure will be included in the Quarter 3 report but is expected to result in only a small improvement to the position. It should be noted that use of reserves is a one off mitigation.

- 6.43. Appendices 1-7 and Table 2 set out the full details of service spend and end of year forecasts, together with details of any mitigating action.

General Contingency

- 6.44. In total, the 2025/26 budget was set with a £10.1m general contingency to meet any unplanned expenditure and mitigate against any non-delivery of savings or planned income. As at Quarter 2, £3.5m of this has been allocated,
- 6.45. Given the forecast outturn position at Quarter 2, full utilisation of the remaining contingency by year end has been assumed in the projections as the Council must mitigate down as far as possible the use of borrowing through EFS.
- 6.46. The 2025/26 budget also included £10.2m to cover the estimated cost of the pay award, redundancy costs not able to be met by the service and contractual inflation. The pay award has now been agreed and relevant budgets allocated to the service lines as has the majority of planned contract inflation. Any remaining budgets not yet allocated continue to be assumed to be fully allocated to services during the year and anything residual will be used to offset the overall council overspend.

Reserves

- 6.47. The Councils corporate reserves balance is currently forecast to be £42.8m in March 2026, of which £27.7m is assumed to be committed as presented in the table below. Effectively the only available cash balance at year end is the General Fund Reserve at just over £15.1m.
- 6.48. A forecast of reserve balances to 31 March 2028 is shown in Table 4. This will be updated quarterly on any in year movements and a more detailed forecast in the Budget report to Cabinet in February 2026.

Table 4: Reserves Forecasts to March 2028

Reserves	Actual	Forecast		
	31 March 2025	March 2026	March 2027	March 2028
	£'000	£'000	£'000	£'000
General Fund Reserve	15,140	15,140	15,140	15,140
Risks and Uncertainties				
Transformation Reserve	0	0	0	0
Labour market resilience reserve	186	0	0	0
Budget Planning reserve	1,141	0	0	3,000
Collection Fund	1,231	0	0	0
Total Risk and Uncertainties	2,558	0	0	3,000
Contracts and Commitments				
Services Reserve	9,358	9,358	9,358	9,358

Unspent grants reserve	10,391	10,391	10,391	10,391
PFI lifecycle reserve	3,959	0	0	0
Debt Repayment Reserve	1,072	1,072	1,072	1,072
Insurance Reserve	5,510	5,510	5,510	5,510
Schools Reserve	1,344	1,344	1,344	1,344
Total Contracts and Commitments	31,634	27,675	27,675	27,675
Grand Total	49,332	42,815	42,815	46,815

7 Financial Response and Recovery Plans

- 7.1 In light of the Council's financial position and the reliance on Exceptional Financial Support from Government in 2024/25 and 2025/26, emergency financial controls have been put in place across the organisation to reduce non-essential spend.
- 7.2 The Council has implemented additional spend control measures since the last report which include reduced use of purchase cards, Section 151 scrutiny of all contract and decision reports above £25,000 and a refreshed governance process. This new process maintains the 6-weekly Financial Recovery Cabinet Group, chaired by the Leader to ensure clear political oversight of the emergency procedures but the previous Financial Recovery Gold and Silver groups have been replaced by a new Financial Recovery Board. This has oversight of the financial recovery and sets the strategy and direction to the organisation in respect of the Financial Recovery Plan. The group will also provide accountability and assurance in respect of progress against the delivery of the plan and the savings. It is now supported by dedicated staff seconded from across the Council specifically to ensure pace and delivery can be delivered and maintained.
- 7.3 Since the start of the year, the controls on spend have avoided close to £1m across revenue and capital. Each of these actions help to reduce the final Exceptional Finance Support (EFS) required at year end, which reduces future annual repayment commitments which cost circa £62,000 for every £1m borrowed. The work on rationalising the council's assets also continues, and receipts realised from surplus assets which under government dispensation can also be used to mitigate the need to borrow to fund overspends.
- 7.4 The implementation of the Financial Response and Recovery Plans is aimed at taking the necessary action to reduce the reliance on EFS (Finance Response Plan) and restore the Council's financial resilience and sustainability (Finance Recovery Plan). There are clear links between the two plans and delivery on the response plan should be considered alongside the recovery plan. It is recognised that the recovery plan will take longer to deliver and outcomes achieved.
- 7.5 The Council has made progress against the actions in these plans with the detail set out in Appendix 10.

8 Council Debt and Write Offs for Quarter 2

- 8.1 Appendix 9 provides a summary of the council debts which have been written off in Quarter 2, totalling **£4.844m**, of which 81% are Parking debts. Of the parking related debt, circa £1.5m related to cases that had been through the recovery process and the associated warrants were no longer valid (expiring after 12 months) and could not be pursued. Following review of the individual cases, these are deemed extremely unlikely to be recovered and have been approved for write off by the Corporate Director of Finance and Resources (S151 Officer) under delegated authority and as set out in the Financial Regulations.
- 8.2 Under Haringey's constitution debts of £50,000 or more proposed for write off require the approval of the Cabinet Member for Finance and Resources or Cabinet. This quarter there are two such debts totalling **£315,222** which have been approved by the Cabinet Member for Finance and Resources. Details of these are set out in Appendix 9.
- 8.3 Corporate debt levels continue to rise. Key actions underway include:
- **Strategic Write-Offs:** Implementing a structured write-off process to eliminate debt deemed irrecoverable.
 - **Data-Driven Recovery:** Using propensity-to-pay analytics to prioritise recovery efforts.
 - **Debt Recovery Strategy:** Strengthening internal recovery mechanisms to maximise returns.
 - **External Partnerships:** Exploring external service providers to support early-stage intervention and post-internal recovery efforts.
- 8.4 These measures aim to improve transparency, enhance recovery rates, and ensure resources are focused where they will have the greatest impact.

9 Capital Expenditure Forecast at Quarter Two

- 9.1 As shown in Table 5 the revised budget for the Capital Programme in 2025/26 is £525.7m, which includes the July Cabinet agreed carried forwards and September Cabinet agreed Quarter 1 budget adjustments. In Quarter 2 further budgets adjustments are being proposed with overall net reduction of £3.9m, taking the Quarter 2 revised Capital Programme budget to £521.8m. Of these budget adjustments, £3.9m can be attributed to General Fund capital schemes.
- 9.2 The Quarter 2 revised 2025/26 capital programme is £180.2m for General Fund and £341.7m for the HRA.
- 9.3 A detailed breakdown and explanation of the £3.9m Qtr. 2 capital budget adjustments for the General fund capital programmes are set out in Appendix 8.
- 9.4 After these adjustments, the General fund capital programme is forecast to spend £160.9m (89%) and £281.9m (83%) for the HRA.

Table 5 – 2025/26 Capital Expenditure Summary as at Quarter 2

Directorate	2025/26 Revised Budget (£'000)	2025/26 QTR. 2 Adjust ments (£'000)	2025/26 Revised Budget (£'000)	2025/26 QTR. 2 Forecast (£'000)	2025/26 Budget Varianc e (£'000)	2025/26 Movt. Btw. QTR. 2 & QTR. 1 (£'000)
Children's Services	15,064	0	15,064	12,449	(2,615)	(2,559)
Adults, Housing & Health	9,653	10	9,663	9,326	(337)	13
Environment & Resident Experience	26,611	42	26,653	21,797	(4,856)	(4,539)
Culture, Strategy & Communities	56,426	(2,539)	53,886	50,624	(3,263)	(10,870)
Finance & Resources	29,025	(1,373)	27,652	19,475	(8,178)	320
Corporate Items	47,256	0	47,256	47,256	(0)	0
General Fund Total	184,034	(3,860)	180,175	160,926	(19,249)	(17,636)
HRA - Housing Revenue Account	341,653	0	341,653	281,945	(59,708)	(24,276)
Overall Total	525,687	(3,860)	521,828	442,871	(78,957)	(41,912)

9.5 The remainder of this section provides a high-level summary of the main areas of spend in the General Fund Capital Programme. Full details and reasons for the variations against budget are set out in the Directorate Appendices (1- 7).

9.6 The Civic centre works is showing a forecast spend to budget. Cabinet approved the award of contract and final business case on the 12th of November 2024, with an allocated budget for of £66m. The council are still working within this budget of £66m. As with any project, especially one with a Grade II listed element, there are risks but these are being managed within the total £66m budget via the project's contingency allocation.

The project is progressing at pace with the exciting stage of topping out planned for early in the new year. There is still a way to go with the project and risks to be managed; but these are monitored on a weekly basis by the Director of Capital Projects and Property alongside finance business partners; and reported to the programme board, which is facilitated by the Civic Centre Programme Director.

9.7 Alexandra Palace - Invest to Earn programme (scheme 634) is reporting no forecast spend against budget of £1.6m. This scheme has been paused, as higher priority schemes have been identified for inclusion in the 2026/27 capital programme, such as the panorama room.

9.8 Asset Management of Council Buildings (capital scheme 316) is reporting a spend forecast of £5.7m against £7.8m revised budget. This anticipated forecast underspend can largely be attributed to the time lag between contract tendering and work commencement, thereby causing delays in project delivery/completion.

9.9 Similarly, Commercial property remediation (capital scheme 4011) and Energy Performance Certificate improvements (capital scheme 4012) are both showing a spend forecast of £1.5m, an underspend of £3.5m against a budget of £5.0m. The two planned schemes have been delayed due to a number of complex legal matters that need to be resolved before work can commence.

- 9.10 Corporate Laptop Refresh (capital scheme 657) is reporting a spend forecast of £0.8m against £1.7m revised budget. The ongoing Windows 11 upgrade is nearing conclusion. The forecast underspend of £0.9m will be revisited with the view of possible budget reprofiling to align with the corporate workforce plan.
- 9.11 Capital Support for Digital Outcomes (capital scheme 660) is reporting a forecast spend of circa £1.0m against revised budget of circa £2m and is linked to the Service Modernisation Programme that will deliver digital improvements over the next three years.

Capital Receipts - Forecasts

- 9.12 As at 31 March 2025, the Council had usable General Fund capital receipts of £31.04m. This is inclusive of £15.25m ringfenced High Road West (HRW) capital receipt and therefore available capital receipts is £15.79m. As part of the Council's budget setting the proposed application of these receipts was as follows:

Table 6 - Capital Receipts

Title	Description	2025/26 (£'000)	Total (£'000)
Corporate Support to all improvement programmes	To support a broad range of transformation projects across the Council	671	671
Counter fraud work	Details to be included	75	75
Strategic Asset Management	Support to improve the asset management function of the Council	1,500	1,500
Demand Management in Adult social Care	This covers a range of transformation and change initiatives in Adults social care to invest in prevention and reduce demand for high-cost services	500	500
New Change Framework	To develop and implement a new Change Framework to deliver transformation across the Council.	1,790	1,790
Temporary Accommodation Reduction Project	To invest in prevention and service re-design to reduce the overall level of demand for temporary accommodation	200	200
Invest to save	To provide funding for a range of initiatives in services to either reduce costs, increase income, or both	3,000	3,000
Grand Total		7,736	7,736

- 9.13 In June 2025, Cabinet agreed the Disposals Policy and disposals for 2025/26 which totalled an estimated £20m, of which £11.3m is in progress.
- 9.14 Five property sales have been approved by the Disposals Board, subject to Stage 2 final approval. Auction Sales are likely to be the timeliest methods of sale, provided Reserve Prices are met at auction.
- 9.15 To maximise the capital receipt, any outstanding lease events should be concluded to give greater certainty to purchasers via private treaty. This will delay sale completion dates.

- 9.16 Forecasting capital receipts for 2025/26 is a challenge, given a range of issues, market conditions, starting the programme and gearing up, but a total of £5m to £8m is likely to more realistic for 2025/26 with the remaining expected in 2026/27.

10 Contribution to the Corporate Delivery Plan 2024-2026 High level Strategic outcomes.

- 10.1 The Council's budget aligns to and provides the financial means to support the delivery of the Corporate Delivery Plan outcomes.

11 Carbon and Climate Change

- 11.1 The proposed recommendations have no direct impact on carbon emissions, energy usage or climate change adaptation.

12 Statutory Officers Comments

Finance

- 12.1 This is a report of the Corporate Director of Finance and Resources and therefore financial implications have been highlighted throughout the report. The factors with which the authority is facing and impacting on its financial position are challenging, caused by increasing demand, inflation and wider economic pressures. The Council is working to identify and put into effect additional mitigating actions in 2025/26 to reduce spending by the year and such mitigations and controls on non-essential spending.
- 12.2 This report includes the impact of budget pressures identified to date and it is very important that the focus to mitigate these pressures continues. This includes increasing control of major costs areas, including staff costs, contract costs and capital spend.
- 12.3 A further review of reserves and the Council's balance sheet is underway to determine any one-off contributions that can be utilised in year to fund the overspend position and limit the use of use of Exceptional Financial Support from Government.
- 12.4 The Council's reserves position is lower than average for a council of this size and a medium to long term objective must be to increase balances to manage the many risks and uncertainties and strengthen the Council's financial resilience.

Strategic Procurement

- 12.5 Strategic Procurement notes the contents of this report and will continue to work with services to support income generation, cost reduction and contract efficiencies where possible

Legal

- 12.6 The Director of Legal & Governance has been consulted on this report and makes the following comments.

- 12.7 The council is required by s151 of the Local Government Act 1972 to make arrangements for the proper administration of its financial affairs. Section 7 of this report sets out the financial response and recovery plans to support the proper administration of the council's financial affairs.
- 12.8 The Council is under a duty to maintain a balanced budget and to take any remedial action as required. In exercising that duty, the Council must also take into account its fiduciary duties to the council tax payers of Haringey. Pursuant to section 28 of the Local Government Act 2003, the Council is under a statutory duty to periodically conduct a budget monitoring exercise of its expenditure and income against the budget calculations during the financial year. If the monitoring establishes that the budgetary situation has deteriorated, the Council must take such remedial action as it considers necessary to deal with any projected overspends. This could include action to reduce spending, income generation or other measures to bring budget pressures under control for the rest of the year. The Council must act reasonably and in accordance with its statutory duties when taking necessary action to reduce any expected overspend.
- 12.9 Pursuant to the Executive 'Financial management and resources' function set out at Part Three, Section C of the Constitution, the Cabinet is responsible for approving both virements and debt write offs in excess of certain limits as set out in the Financial Regulations at Part Four, Section I, Regulations 5.31, 5.32 & 8.15(c) respectively.
- 12.10 In February 2025, government confirmed that in the financial year 2025/2026 it will provide a number of councils with support to manage financial pressures via the Exceptional Financial Support process. Haringey has an in principle agreement of £37m. Support via the framework is usually provided in the form of a capitalisation direction which permits a local authority to meet revenue costs through capital resources. There is a clear expectation that authorities continue to manage and mitigate their financial pressures. Support is provided on condition that each local authority is subject to an external assurance review.
- 12.11 In light of the above, there is no legal reason why Cabinet cannot adopt the Recommendations contained in the report.

Equalities

- 12.12 The Council has a public sector equality duty under the Equalities Act (2010) to have due regard to:
- Eliminate discrimination, harassment and victimisation and any other conduct prohibited under the Act
 - Advance equality of opportunity between people who share those protected characteristics and people who do not.
 - Foster good relations between people who share those characteristics and people who do not.
- 12.13 The three parts of the duty applies to the following protected characteristics: age, disability, gender reassignment, pregnancy/maternity, race, religion/faith, sex and sexual orientation. Marriage and civil partnership status applies to the first part of the duty.

- 12.14 Although it is not enforced in legislation as a protected characteristic, Haringey Council treats socioeconomic status as a local protected characteristic.
- 12.15 This budget report covers the position at Quarter 2 (Period 6) of the 2025/26 financial year including General Fund (GF) Revenue, Capital, Housing Revenue Account (HRA) and Dedicated Schools Grant (DSG) budgets. The report focuses on significant budget variances including those arising as a result of the forecast non-achievement of approved MTFS savings.
- 12.16 It also includes proposed budget virements or adjustments. The recommendations in the report are not anticipated to have a negative impact on any groups with protected characteristics. In addition to this, the Council's saving programme is subject to a cumulative equality impact assessment, which acts to mitigate against any potential impacts for those living and working in the Borough.

13 Appendices

Appendix 1 – Children's Directorate Level Forecast including Savings and Capital forecasts

Appendix 2 – Adults, Housing and Health Directorate Level Forecast including Savings and Capital forecasts

Appendix 3 – Culture, Strategy and Communication Directorate Level Forecast including Savings and Capital forecasts

Appendix 4 – Finance & Resources Directorate Level Forecast including Savings and Capital forecasts

Appendix 5 – Corporate Directorate Level Forecast including Savings and Capital forecasts

Appendix 6 – Environment and Residence Experience Directorate Level Forecast including Savings and Capital forecasts

Appendix 7 – Housing Revenue Account Directorate Level Forecast including Savings and Capital forecasts

Appendix 8 – Proposed Virements (Revenue and Capital)

Appendix 9 – Debt Write Off (includes less than £50,000 and greater than £50,000)

Appendix 10 - Finance Response and Recovery Plan

14 Background Papers (Local Government (Access to Information) Act 1985)

- 14.1 None

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Appendix 1 – Children and Young People Directorate Forecasts

- 1.1. The table below shows the full forecast across the Children's Directorates followed by more detailed explanations for any under or overspends that are forecast for the year.

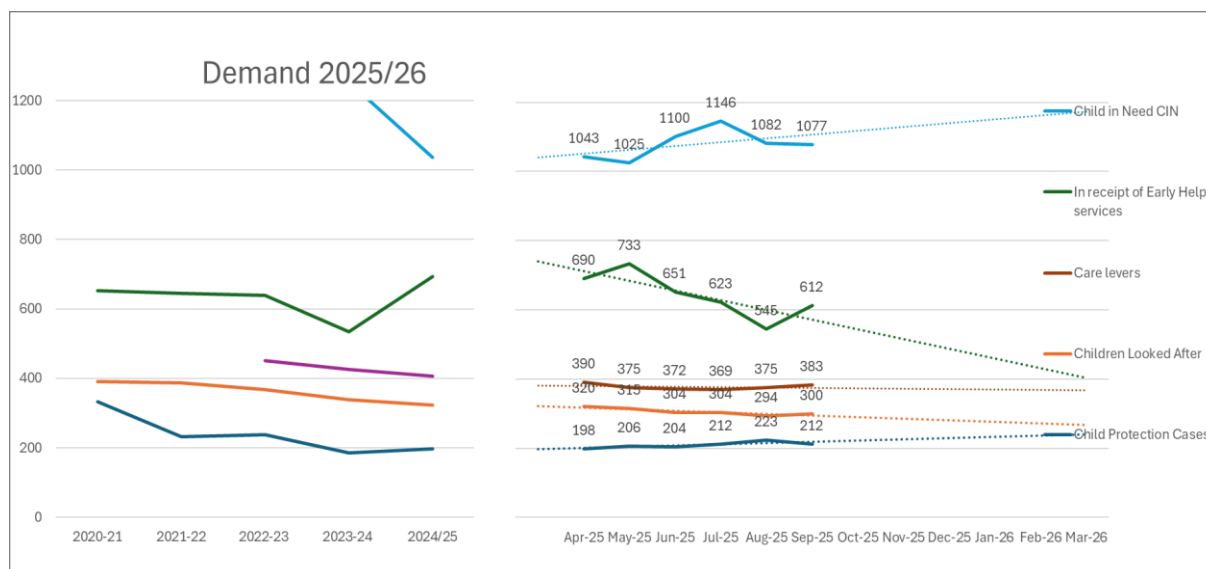
Management Area	Revised 2025/26 Budget	Total Full Year Forecast	Base Budget (over/under -spend)	Non Delivery of Savings	Q2 Total Variance	Q1 Total Variance	Movem ent Q1 to Q2
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Children's Services	78,673	81,659	466	2,521	2,987	4,094	(1,107)
Director of Children Services	541	2,365	1,824	0	1,824	1,982	(158)
Commissioning	2,443	2,311	(131)	0	(131)	(120)	(12)
Prevention & Early Intervention	19,523	20,043	(2,001)	2,521	520	801	(281)
Children & Families	52,270	52,879	609	0	609	1,302	(694)
Assistant Director for Schools	3,897	4,062	165	0	165	128	37

- 1.2. The Children and Young People Service is forecasting a pressure of £2.98 in period Q2. This reflects a positive movement of £1.11m since Q1.
- 1.3. The current forecast pressure of £2.98m continues to relate to undeliverable savings. Although we are on track to deliver £544K of our MTFS savings, there remain two significant unachievable savings. These are the 5% staff saving (£1.87m) and the digital savings (£540K and £232K in 24/25). Also contributing to the forecast pressure is the allocation of the social care prevention grant (£1.43m) in the budget process to offset placement pressures. This is however a ring-fenced grant for implementing the social care reforms and this was not known at the time. For these reasons it is currently being forecast as a pressure.
- 1.4. Mitigating these known pressures of around £4.1m, is the positive movement of £1.11m between Q1 and Q2. This relates in the main to the following:
- offsetting staffing costs for those who are delivering the government Families First reforms, using the social care prevention grant (£315K)

- our continued success in reducing agency staff. Between January and September 2025 the service is spending £1.1M below our financial target and over the last year we have reduced the headcount from 99 to 72 - this is 18 below our target of 90.
- additional budget received to support increased NI contributions and a number of non-material movements across multiple service lines
- a forecast reduction in placement costs (£600K) because of ongoing stability in the numbers of children in care and the reduction in unit costs over the last six months, particularly for high-cost placements.

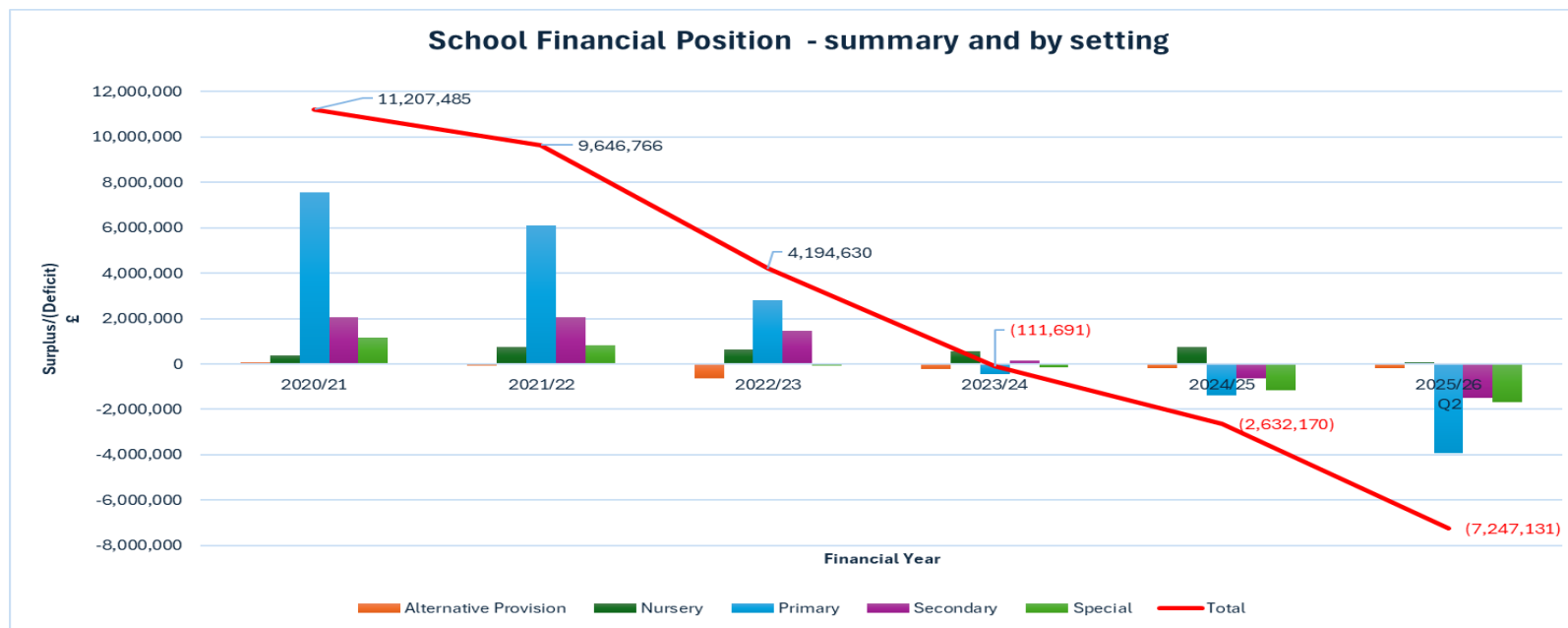
1.5. Our monitoring of demand data for social care and early help (see graph 1 below) shows that at the end of Q2 the numbers of children in care remain at around 300 (304 in Q1). Child protection numbers continue to be low but show an increasing trend from 198 at the start of the year, to 212 at the end of September, alongside a rising trend in children in need numbers. The numbers in receipt of Early help are now showing a decreasing trend (651 in Q2 to 612 in Q2), however we know this service does have peaks and troughs.

Graph 1 – open cases tracking demand over time



- 1.6. Managing falling school rolls, arising from the decline in demand for reception places, has been the trend for many years now and it remains a London wide challenge. This significant fall in demand has implications for school budgets and their sustainability. We work closely with schools on their budget deficits however we know that where a school has had to close as a result of falling roles, the deficit becomes a pressure for the council.
- 1.7. The table below shows the current outturn projection for school deficits which is currently £7.247m. At the time of reporting, four schools had yet to submit a Q2 forecast, we have used the reported position at Q1 instead.

Outturn 2024/25 £	Setting	25/26 Budget £	25/26 Q2 Outturn Projection £	Number in Surplus @ Q2	Forecast Surplus £	Number in deficit @ Q2	Forecast Deficits £
748,995	Nursery	93,778	67,414	1	284,202	2	(216,788)
(1,382,094)	Primary	(3,993,047)	(3,931,788)	26	2,553,989	25	(6,485,777)
(641,191)	Secondary	(1,064,943)	(1,508,068)	2	495,170	3	(2,003,238)
(1,160,285)	Special	(1,716,452)	(1,677,653)	1	153,149	3	(1,830,802)
(197,593)	AP	(128,028)	(197,037)	0	0	1	(197,037)
(2,632,170)	Total	(6,808,692)	(7,247,131)	30	3,486,511	34	(10,733,642)



- 1.8. Of the 25 Primary Schools in deficit, 21 have a licensed deficit recovery plan, where plans are submitted to bring the school back into surplus over a three-year period. For all schools, support is provided by the council, primarily through Finance and HR, and through the DfE School Resource Management Advisers Programme, to develop improvement plans. The recovery plans recognise that school rolls will continue to fall over the short term and reflect the significant challenges to return to surplus. In setting budget for 2025/26, it will be part of a three plan, to break even in year then reduce any accumulated deficit over the three period. Recovery plans are likely to result in a staff restructure reflecting reduced pupil numbers as well as scrutiny of non-staffing costs. Where redundancy costs arise from any staff restructure these costs are met by the council, any capital costs of staff accessing their pension will be met by the school.

Dedicated Schools Grant (DSG)

- 1.9. We are forecasting an overspend position of £3.07M and an adverse movement of £93K which is largely because of increased placement costs.
- 1.10. Our Safety Valve programme continues to be a focus to deliver savings and efficiencies to bring our DSG spend back to budget over the next 5 years. The main pressure remains in the High Needs Block where the budget is £61.051M and we are projecting

to spend £64.12M. Our in-year target is to be £1.75M overspent and we are currently projecting a pressure of £3.067M. This is £1.3M off the target as set out in our Safety Valve agreement.

- 1.11. In addition, we are aware that there are historical invoices totalling £442k to be paid from the HNB to the ICB dating back to 2018. When applied, this will take us £1.7m above target. Work is underway to review the accruals of placements in P7 which should release some capacity to reduce the projected overspend. The work to reflect these two movements will take place in the next period.

2025/26 Savings

- 1.12. Against a full year savings target of £3.1m, the directorate are forecasting 18% delivery of their savings. The table below sets out the full details of the savings and delivery forecast.

Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
John La Rose Bursary	-15	0	-15	Red	Working to identify sponsors but envisage that this will take longer to implement.
Maya Angelou Package of Services	-75	-75	0	Green	On track to deliver.
Youth Services reduction Option 1	-50	-50	0	Green	Delivered and deducted from budget.
Expand the provision at Stonecroft through the development of the site to enable taking of more children	-100	-50	-50	Amber	No capital bid has been made by lead to facilitate this. Savings from other nurseries now impacted by temporary Triangle closure and staff absence. This is in some part being delivered by efficiencies across the other nurseries.
Remove the balance of the John La Rose funding and run the scheme on sponsorship only whilst allowing for some administration support to administer the scheme	-80	-34	-46	Red	Working to identify sponsors but envisage that this will take longer to implement.
Pendarren House - This proposal is for Pendarren Activity Centre to become fully self-funded and therefore reduce the Council's contribution.	-25	-25	0	Green	Outturn resulted in a pressure. Business case needs to be drafted by the centre manager to explain methodology for making the centre self funding.

Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Digital Transformation Savings - Digital Savings - Directorate Allocation	-540	0	-540	Red	Working with Digital colleagues to identify how this can be achieved. Initial discussions in relation to business cases that are in development indicate some savings and efficiencies are likely but identifying £772K to meet the budget reduction is now very unlikely (£540K of digital savings in the current year and £232K in 24/25).
CS 5% Staff saving	-2,180	-310	-1,870	Red	We have reviewed all of our structures and identified £529k over 2 years, £301k of this in 25-26.
	-3,065	-544	-2,521	Red	

Capital Forecasts

SCHEME REF	SCHEME NAME	2025/26 Revised Budget @ QTR. 1 (£'000)	2025/26 QTR. 2 Adjustments (£'000)	2025/26 QTR. 2 Revised Budget (£'000)	2025/26 QTR.2 Full year Forecast Outturn (£'000)	Budget Variance (£'000)	RAG Status on: Budge t	RAG Status on: Time	RAG Status on: Scope	Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000)	Scheme Progress Comments
101	Primary Sch - repairs & maintenance	3,723	0	3,723	3,723	0	Green	Green	Green	147	Scheme 101 is on track to deliver all programmed projects within budget and timeframe. There is also sufficient contingency budget remaining to cope with reactive repairs over the winter period.

SCHEME REF	SCHEME NAME	2025/26 Revised Budget @ QTR. 1 (£'000)	2025/26 QTR. 2 Adjustments (£'000)	2025/26 QTR. 2 Revised Budget (£'000)	2025/26 QTR.2 Full year Forecast Outturn (£'000)	Budget Variance (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000)	Scheme Progress Comments
102	Primary Sch - mod & enhance (Inc SEN)	3,496	0	3,496	3,134	(362)	Green	Green	Amber	(362)	The programme for 25/26 and 26/27 is now resolved by dividing it into two phases. The first includes existing projects and those from the feasibility studies undertaken in FY 24/25 that have been prioritised (Coleridge Primary, Crowland Primary, and phase 1 of works at Earlsmead and Mulberry Primary Schools). The other projects (Tetherdown, Bounds Green, and phase 2 of the Earlsmead and Mulberry Primary School projects) will be taken forward if a bid for additional funding is successful. A further five projects are in the future pipeline.
104	Early years	25	0	25	25	(0)	Green	Green	Green	(0)	Project on track. This budget is in relation to the Department for Education - Childcare Expansion Capital Grant
105	RAAC Schools	251	0	251	387	136	Red	Green	Green	8	The identified spend for RAAC is for temporary classroom hire Reinforced Aerated Autoclaved Concrete at Park View and the estimated costs of taking the remediation scheme to Royal Institute of British Architects stage 2 in this FY to enable the Department for Education to confirm the funding for the roof replacement scheme on that site. The budget has a red RAG status as it exceeds that originally allocated.
110	Devolved Sch Capital	504	0	504	504	0	Green	Green	Green	0	Transferred directly to schools
114	Secondary Sch - mod & enhance (Inc SEN)	2,210	0	2,210	852	(1,358)	Green	Green	Green	(1,426)	The only scheme that is currently active within scheme 114 is the completion of condition works on the Fortismere site which could not be delayed pending the commencement of the DfE School Rebuilding Programme project. The high priority works on the Hornsey School for Girls site are being delivered by the Corporate Landlord team. The remaining works will be delivered in financial year 26/27.

SCHEME REF	SCHEME NAME	2025/26 Revised Budget @ QTR. 1 (£'000)	2025/26 QTR. 2 Adjustments (£'000)	2025/26 QTR. 2 Revised Budget (£'000)	2025/26 QTR.2 Full year Forecast Outturn (£'000)	Budget Variance (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000)	Scheme Progress Comments
121	Pendarren House	229	0	229	123	(106)	Amber	Amber	Green	(2)	The Royal Institute of British Architects stage 1 Feasibility has been signed off and the works programme confirmed. This is focussed on the most urgent roof repairs only. Additional funding would be required to meet other urgent condition needs on this site.
124	In-Borough Residential Care Facility	381	0	381	381	(0)	Green	Green	Green	(0)	Overnight Short Breaks project: the programme team have projected that the agreed project envelope of £330k will be spent in financial year 25/26 as reconfiguration works are scheduled to start in November 2025, The Care Leavers Supported Accommodation project: Business case will be considered shortly.
125	Safety Valve	3,446	0	3,446	2,677	(769)	Green	Green	Green	(768)	The Brook is projected to spend by March 2026. This scheme is projected to be delivered within the overall Safety Valve funding envelope. The St Mary's (Diocese) project will draw down £100,000 in November as part of the first instalment of the funding agreement, with another £600,000 proportioned over the remaining months of the agreement. The overall scheme is costed to be 1.8m. Fortismere - no funding due to be drawn down in this period as the build has not started and no costings have been provided by the Department for Education.
126	Children's Services LiquidLogic Implementation	220	0	220	216	(4)	Green	Green	Green	(4)	Digital services are now leading on the implementation of a new Group Work System, which is anticipated to be completed by March 2026
127	Art Council Music Hub	579	0	579	430	(149)	Green	Amber	Green	(149)	Spend profile behind schedule, the grant funding will need to be carried forward into next financial year.
Children's Services		15,064	0	15,064	12,452	(2,612)				(2,556)	

REVISED 2025/26 - 29/30 (GF) CAPITAL MTFS AS AT QUARTER 2

SCHEME REF	SCHEME NAME	2025/26 Revised Budget (after Virement) (£'000)	2026/27 Budget (£'000)	2027/28 Budget (£'000)	2028/29 Budget (£'000)	2029/30 Budget (£'000)	2025/26 - 29/30 Total (£'000)
101	Primary Sch - repairs & maintenance	3,723	2,115	2,000	2,000	2,000	11,838
102	Primary Sch - mod & enhance (Inc SEN)	3,496	10,330	2,500	2,500	2,500	21,326
104	Early years	25	0	0	0	0	25
105	RAAC Schools	251	0	0	0	0	251
110	Devolved Sch Capital	504	531	531	531	531	2,628
114	Secondary Sch - mod & enhance (Inc SEN)	2,210	0	0	0	0	2,210
121	Pendarren House	229	228	0	0	0	457
124	In-Borough Residential Care Facility	381	3,102	2,647	0	0	6,130
125	Safety Valve	3,446	2,937	4,640	0	0	11,023
126	Childrens Services LiquidLogic Implementation	220	250	1,780	0	0	2,250
127	Art Council Music Hub	579	0	0	0	0	579
Children's Services		15,064	19,493	14,098	5,031	5,031	58,716

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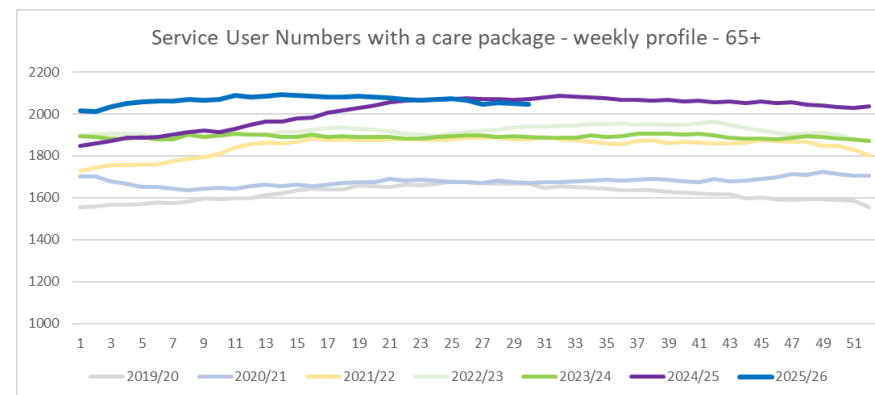
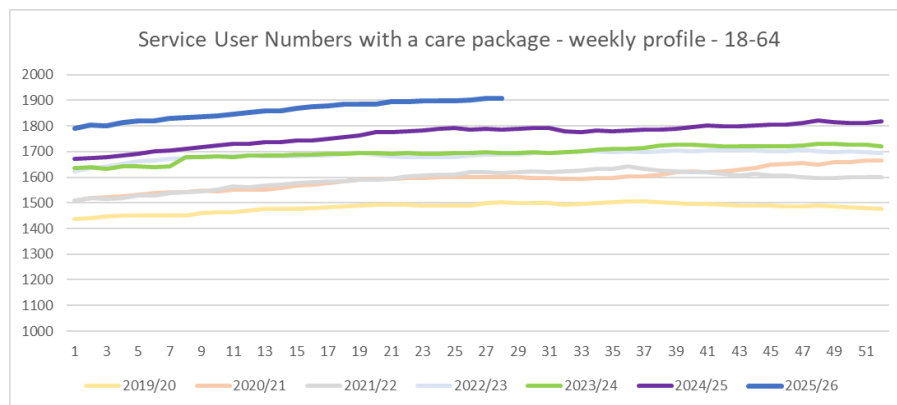
Appendix 2 – Adults Directorate Level Forecasts.

- 1.1. The table below provides the full year forecast across the Adults, Housing and Health Directorate, followed by more detailed explanations for any under or overspends that are forecast for the year.

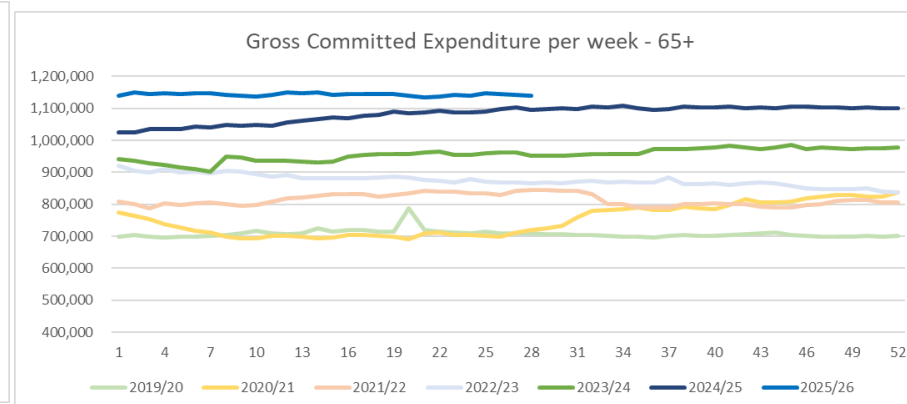
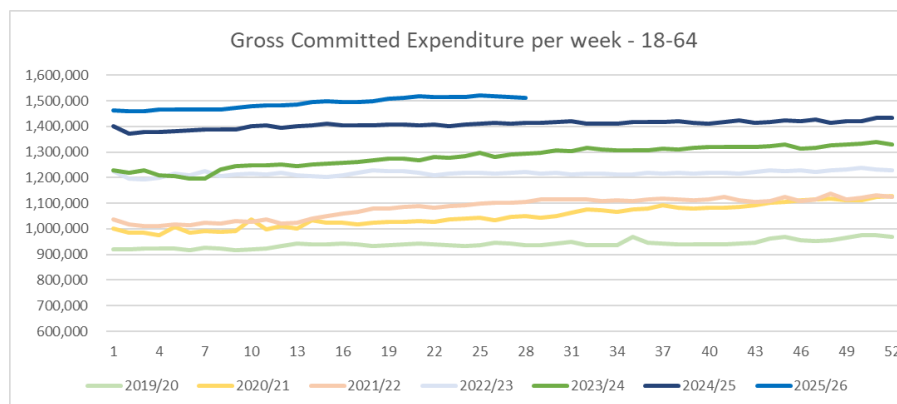
Management Area	Revised 2025/26 Budget	Total Full Year Forecast	Base Budget (over/un- der- spend)	Non Delivery of Savings	Q2 Total Variance	Q1 Total Variance	Movemen t Q1 to Q2
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Adult, Housing and Health	133,632	150,576	16,026	1,108	16,944	18,991	(2,047)
Director of Adult & Social Services	105,247	110,956	4,702	1,108	5,710	7,561	(1,851)
Housing Demand	28,385	39,620	11,235	0	11,235	11,430	(196)
Director of Public Health	0	0	0	0	0	0	0

ADULT & SOCIAL SERVICES

- 1.2. The improvement between Q1 and Q2 reflects updates to correctly reflect recurring grant income in the budget and match the increase in placement budgets. The effect on the net budget is nil but has reduced the pressure on placements approximately £1.8m. Net forecast expenditure at Q2 remains broadly the same as forecast at Q1.
- 1.3. The number of Older Adults (65+) with a care package at Q2 has stabilised at 2059, a broadly similar level at the same point last year but this remains an area that is subject to demand-led fluctuations. In contrast, the number of younger adults (18-64) with a care package has continued to increase from 1791 at the beginning of the financial year to 1907 at the most recent week. The increase in numbers is those with a primary support reason of Physical Disabilities and Mental Health. The numbers are expected to continue to increase across the remainder of the financial year and this is built into the current forecast. Recent work has been completed in reviewing the numbers of young people transitioning to adulthood, the numbers expected to transition in the current year will be well within the budget provision in the current year. Young people with a learning disability account for the largest volume within the transition's cohorts.



- 1.4. Inflationary uplifts continue to be negotiated, and it is expected that the costs will be in the current year will be contained within the current available budget. Weekly committed expenditure for Older Adults is currently £1.4m, with the trend relatively flat and for Younger Adults £1.5m, with a small upward trend reflecting the increase in number. The weekly committed expenditure for Younger Adults is likely to increase from the current base as there are a number of outstanding inflationary uplifts remain to be agreed.



- 1.5. A robust approach continues to being taken to ensure that independence is maximised for new placements and that a fair price is being paid for care, with a proactive approach taken on market management. Opportunities to maximise joint funding

with Health continue, to ensure that contributions towards care are agreed as early as possible. The Council is also further enhancing the offer to better signpost residents to non-statutory and community services that best meet their needs.

2025/26 Savings

- 1.6. Against a full year savings target of £3.96m, subject to the risks set out below Adult Social Care are forecasting delivery of £2.9m. The table below sets out the full details of the savings and delivery forecast.
- 1.7. The table below sets out the full details of the savings and delivery forecast.

Adults Social Care

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Feb-24	Transitions	-1,152	-634	-518	Green	The review of expected transitions has been completed that reprofiles the expected cost of young people from children's to adults and the level of savings/cost avoidance expected over the current financial year and the next three years. The expected cost of transitions in the current year is expected to be lower than forecast in 2023, £2.9m compared to £4.2m and as a result the level of savings as a product of those costs is expected to be lower at £0.634m compared to £1.152m. Therefore, the savings will be reprofiled accordingly and should be considered as on-track in terms of in-year delivery.
Feb-24	Resettlement (not ASC)	-150	-150	0	Green	On track to be delivered in full.
Feb-25	Staffing Savings for Adult Social Services	-1,200	-1,200	0	Green	On track to be delivered in full.
Feb-25	Integrating Connected Communities - Further development of the Adult Social Care locality model and	-700	-700	0	Green	On track to be delivered in full, staff consultation complete

Cabin et Decisi on Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
	prevention approach: there is an opportunity to integrate the Connected Communities model and rationalise resources across the directorate.					
Feb-25	Developing Community Support model - Building on Locality model and in collaboration with NHS, Housing, Public Health, voluntary and community sector, review and refresh our focus on prevention and early intervention, supporting residents to access community services which can best meet their needs and reduce demand on statutory services. This will also include a review the Adult Social Care's 'front door' to include information advice as to eligibility, how residents access the Service, progress from contact to assessment and then to	-181	0	-90	Amber	<p>We are enhancing our offer to better signpost residents to non-statutory and community services that best meet their needs and rightsizing care packages where appropriate to ensure they maximise independence and choice. This work also includes a review of the ASC Front Door which is currently underway and due for completion by end November 2025, alongside the implementation of the Independence & Early Intervention team.</p> <p>This is rated amber due a delay from the initial timeline, which was restricted by social work capacity levels. Resource plans are now in place and we are still aiming to deliver the savings in full by the end of the financial year.</p>

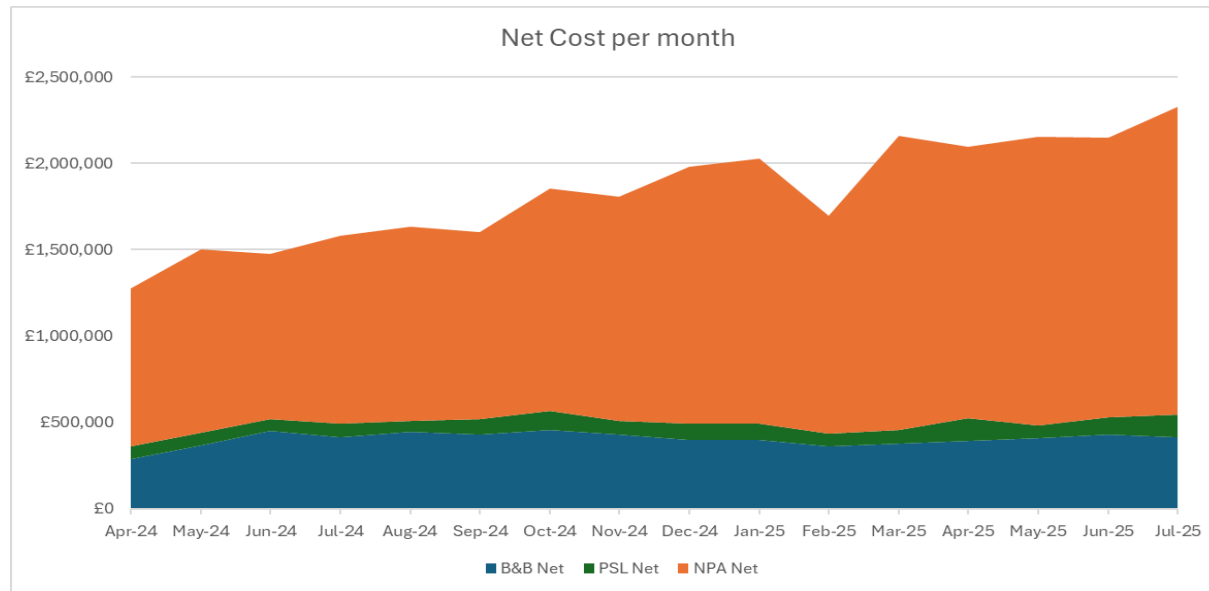
Cabin et Decisi on Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
	receiving and reviewing support – at each stage of the residents' journey, reviewing how a digital response can inform improved demand management, more timely responses, reduce administrative burdens on staff and inform cost reductions.					
Feb-25	Review of the Council's Reablement model to ensure that it is consistently focused on maintaining independence and supports safe and well-planned hospital discharge for a wide range of our residents.	-100	-100	0	Green	On track to be delivered by service efficiencies. A wider review of reablement is also underway.
Feb-25	Supported Living Contract - Releasing efficiencies through a new contract model for Supported Living that moves away from spot purchasing through a 'Dynamic Purchasing System' and onto a	-400	0	-400	Red	<p>The limited capacity in the ASC Commissioning Team, due to the community equipment provider failure, has significantly impacted this project, alongside delays in recruitment. This is being addressed as a matter of urgency and we have identified external capacity options to support.</p> <p>We are developing plans to mitigate against this shortfall.</p>

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
	framework with agreed pricing and uplifts.					
Feb-25	5% Staff saving	-80	-80	0	Green	On track to be delivered in full.
Total Directorate		-3,963	-3,045	-1,008	Amber	

ADULT'S HOUSING DEMAND

- 1.8. As at Quarter 2, Housing Demand is forecasting an £11.2m overspend.
- 1.9. Overall numbers in temporary accommodation (TA) continue to decrease, as a result of strong performances in both prevention and outflow from TA. The cost pressure remains as a result of the increasing cost of NPAs (Nightly Purchased Annex accommodation), which is increasing at a rate of 18% per annum (compared to 10% increase assumed when the budget was set), and the loss of more cost-effective forms of TA such as PSLs and Council stock. Work remains ongoing to reduce the number of people in TA and to procure on a value for money basis to drive down costs. The Council are on track to deliver mitigations including:
- The decant of a high cost NPA cohort
 - A hotel consolidation programme including a full decant and cease of use of a commercial hotel
 - The implementation of the rent convergence programme

The chart below shows that at April 2024, the net position was £1.275m per month but by July 2025 has risen to £2.327m (+83%)



- 1.10. Over the period April 2024 to July 2025 the number of units available has increased from 1,850 to 2,148 B&B, whilst comprising currently 18% of net cost has fluctuated between £66 per night to £83 and is currently £76 per night. Significantly, NPA has increased from £21 per night to £35 per night in July 2025.

2025/26 Savings

- 1.11. Against a full year savings target of £3.4m, Housing Demand are forecasting 100% delivery of their savings. The table below sets out the full details of the savings and delivery forecast.

Adults Housing Demand

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus) / shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Feb-25	Holding Vacancies across HD 5% Housing Related Support	-25	-25	0	Green	On track to deliver in full
Feb-25	Holding Vacancies across HD-5% TA and Homelessness	-400	-400	0	Green	On track to deliver in full
Feb-25	Housing Related Support (HRS) Contract Saving	-412	-412	0	Green	On track to be delivered in full - the service has already negotiated with providers to reduce contract values
Feb-25	More Cost-Effective Sources of Temporary Accommodation - The delivery of this saving is through the combination of a number of initiatives to reduce the overall cost of homes secured for temporary accommodation and to increase the amount of Local Housing Allowance recouped by the Council.	-2,600	-2600	0	Green	<p>"A clear approach to tracking savings and performance is being established and Power BI dashboard being built to make reporting simple in addition to the £101,471.72 , Pipeline monies reported at the end of August are £1,707,998.56 (Sept figures not yet available) and therefore the anticipated savings reflect this which is over the savings target</p> <p>A total of has also been income generated of £845,177 which is against the invest to save workstream: Income Collection Implementation as of the end of September.</p> <p>We are tracking this but it is not included in the £2.6m but additional income generated through the programme. Achieving full year effect on the MTFS savings at this stage is viewed as unlikely (predominantly due to the delay in the Rent Convergence Workstream), however we are exploring how cost avoidance in workstreams can be demonstrated.</p>

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus) / shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
						The Programme team is supporting the service to identify additional savings that have been either realised already or will be in year and will be reporting these through the programme board as data becomes available."
Total		-3,438	-3,438	0	Green	

PUBLIC HEALTH

- 1.12. As at Quarter 2, Public Health is projecting a breakeven position. Any underspend at the year-end will be transferred to the Public Health Reserve or any overspend will require a drawdown from reserve.

2025/26 Savings

- 1.13. Against a full year savings target of £295,000, Public Health are forecasting 100% delivery of their savings. The table below sets out the full details of the savings and delivery forecast.

Adults Public Health

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Feb-24	0-19 years Public Health Nursing Services efficiencies	-150	-150	0	Green	
Feb-25	Deletion of Public Health Business Support Post	-37	-37	0	Green	
Feb-25	Vacancy Factor savings for Public Health	-108	-108	0	Green	
Total		-295	-295	0	Green	

Capital Forecasts

SCHEME REF	SCHEME NAME	2025/26 Revised Budget @ QTR. 1 (£'000)	2025/26 QTR. 2 Adjustments (£'000)	2025/26 QTR. 2 Revised Budget (£'000)	2025/26 QTR.2 Full year Forecast Outturn (£'000)	Budget Variance (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000)	Scheme Progress Comments
201	Aids, Adaptations & Assistive Tech - Home Owners (DFG)	3,606	10	3,616	3,616	0	Green	Amber	Green	11	It is anticipated that the full budget will be spent by the end of the financial year. The amber rating refers to the fact that spend to date is behind planned expenditure. Procurement of contractors is being reviewed.
211	Community Alarm Service	177	0	177	177	0	Green	Green	Green	0	Assistive technology expenditure is planned and in progress
213	Canning Crescent Assisted Living	682	0	682	682	0	Green	Green	Green	(0)	The project completed in August 2025 and further spend is not anticipated.
225	Locality Hub	338	0	338	0	(338)				2	Scheme is on hold pending review of business case.

SCHEME REF	SCHEME NAME	2025/26 Revised Budget @ QTR. 1 (£'000)	2025/26 QTR. 2 Adjustments (£'000)	2025/26 QTR. 2 Revised Budget (£'000)	2025/26 QTR.2 Full year Forecast Outturn (£'000)	Budget Variance (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000)	Scheme Progress Comments
226	Initiatives under Housing Demand Programme	4,850	0	4,850	4,850	0	Green	Green	Green	0	Projections are based on delivery requirements of the GLA CHAP programme.
Adults, Housing & Health		9,653	10	9,663	9,326	(337)				13	

REVISED 2025/26 - 29/30 (GF) CAPITAL MTFS AS AT QUARTER 2

SCHEME REF	SCHEME NAME	2025/26 Revised Budget (after Virement) (£'000)	2026/27 Budget (£'000)	2027/28 Budget (£'000)	2028/29 Budget (£'000)	2029/30 Budget (£'000)	2025/26 - 29/30 Total (£'000)
201	Aids, Adap's & Assistive Tech -Home Owners (DFG)	3,616	2,200	2,200	2,200	2,200	12,416
211	Community Alarm Service	177	177	177	0	0	531
213	Canning Crescent Assisted Living	682	0	0	0	0	682
225	Locality Hub	338	501	0	0	0	839
226	Initiatives under Housing Demand Programme	4,850	5,150	0	0	0	10,000
Adults, Housing & Health		9,663	8,028	2,377	2,200	2,200	24,468

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Appendix 3 – Culture, Strategy and Communication Directorate Level Forecasts.

- 1.1. The table below provides the full year forecast across the Culture, Strategy and Communication Directorate followed by more detailed explanations for any under or overspends that are forecast for the year.

Management Area	Revised 2025/26 Budget	Total Full Year Forecast	Base Budget over/ (under) spend	Non Deliver y of Savings	Q2 Total Variance	Q1 Total Variance	Movement Q1 to Q2
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Culture, Strategy and Communities	12,598	13,017	183	236	419	494	(75)
Electoral Services	849	888	39	0	39	107	(68)
Local Democracy	3,008	2,986	(22)	0	(22)	(31)	9
Legal Services (including Director of Corporate Governance)	1,310	1,283	(27)	0	(27)	(26)	(1)
Human Resources	426	366	(61)	0	(61)	(59)	(1)
AD for Transformation & Resources	523	527	(232)	236	4	0	4
Libraries	3,144	3,493	349	0	349	378	(29)
Strategy, Communication & Collaboration	(115)	31	146	0	146	153	(7)
Culture, Museum & Archives	981	964	(18)	0	(18)	(27)	10
Placemaking and Communities	2,472	2,480	8	0	8	(0)	8

- 1.2. At Quarter 2 CSC is reporting a projected overspend of £419,000, an improvement of £75,000 on Q1.
- 1.3. The main driver is **Libraries (£349,000)** due to a combination of a delay to implementation of reduced opening hours (now implemented with a 'soft' go live in September) to allow for a review of affected staff terms and conditions, and ongoing unmet income pressures. The two other key pressures are:

- 1.4. **Strategy & Communications (£146,000)** where it is expected that the pre-existing stretch commercial income targets that are assumed as part of the agreed budget will prove challenging to achieve.

2025/26 Savings

- 1.5. Against a full year savings target of £1.8m, the directorate are forecasting 87% delivery of their savings. The table below sets out the full details of the savings and delivery forecast.

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Feb-24	Reduce publication of Haringey People from 4/5 issues per year to 2 or 3.	-20	-20	0	Green	3 issues of Haringey People will be produced this year. This will deliver the savings.
Feb-24	NGDP Graduates	-150	-150	0	Green	Saving will be delivered, however Corporate Directors took the decision to fund one graduate each from their own service budgets, so graduates will continue to be recruited.
Feb-25	New Local Membership - The proposal is not to renew our membership of the New Local think tank.	-20	-20	0	Green	Notice on membership has been given and so no invoice will be generated by New Local.
Feb-25	Residents Survey - Remove the annual budget provision	-25	-25	0	Green	Completed
Feb-25	LG - reduction in elections franking cost	-6	-6	0	Green	Due to legislative changes, the Council must contact 28,000 voters to renew their application by the end of January. Although funding only covers one letter, with local government elections in May 2026, it's been agreed that additional mailings are necessary to help maintain voter turnout and ensure voters retain their postal vote. These

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
						additional mailings could offset printing and postage savings made elsewhere within the service
Feb-25	Registrars - Statutory fees income achievement	-90	-90	0	Green	Fees increase has been applied but bookings are down which may put this at risk; currently mitigated through other bookings being higher e.g. citizenship ceremonies.
Feb-25	Culture - Review discretionary culture budgets, which support cultural organisations in the borough through grant funding and commissioning to deliver the Council's civic and cultural programmes.	-25	-25	0	Green	Review carried out and revised budgets in place for this year's cultural programming.
Feb-23	Digital Transformation Savings	-236	0	-236	Red	The only current service modernisation project in CSC is implementation of new Feedback case management system. This is in delivery phase but any savings deliverable following the digital change will not achieve savings in this year and will also not make savings on this scale.
Feb-25	Dir share of 5% CSC staff savings	-8	-8	0	Green	Achieved
Feb-25	Legal & Governance share of 5% CSC staff savings	-427	-427	0	Green	Achieved through mix of not filling vacant posts, annual leave and reduction in agency use.
Feb-25	Human Resources share of 5% CSC staff savings	-210	-210	0	Green	Most of the savings are through vacancy factors, which will be delivered as the year progresses. A lesser amount is from vacant posts.

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Feb-25	Strategy and Communications share of 5% CSC staff savings	-209	-209	0	Green	All changes are being implemented. Where a restructure was required, this has been completed.
Feb-25	Culture & Communities share of 5% CSC staff savings	-43	-43	0	Green	Complete – found through non-staffing budget mitigations
Feb-25	CSC share of 5% Placemaking staff savings.	-233	-233	0	Amber	On track to achieve 25/26 £100k and alternative mitigations will be found for the shortfall.
Feb-25	Digital Transformation Savings - Digital Savings - Directorate Allocation (P&H)	-90	-90	0	Green	These were achieved when the P&H budgets were split between the new Directorates for P&H services, albeit not through Digital Transformation.
Total Directorate		-1,791	-1,555	-236	Amber	

Capital Forecasts

SCHEME REF	SCHEME NAME	2025/26 Revised Budget @ QTR. 1 (£'000)	2025/26 QTR. 2 Adjustments (£'000)	2025/26 QTR. 2 Revised Budget (£'000)	2025/26 QTR. 2 Full year Forecast Outturn (£'000)	Budget Variance (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000)	Scheme Progress Comments
402	Tottenham Hale Streets	1,065	100	1,165	1,065	(100)	Green	Green	Green	1	Due to additional investment received in relation to Ferry Lane Bridge, delivery expected in quarter 4 which will increase spend within the budget envelope.
404	Good Economy Recovery plan	0	0	0	17	17	Amber	Green	Green	(34)	The overspend will be met from within the overall budget for the directorate.

SCHEME REF	SCHEME NAME	2025/26 Revised Budget @ QTR. 1 (£'000)	2025/26 QTR. 2 Adjustments (£'000)	2025/26 QTR. 2 Revised Budget (£'000)	2025/26 QTR. 2 Full year Forecast Outturn (£'000)	Budget Variance (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000)	Scheme Progress Comments
406	Opportunity Investment Fund	1,358	0	1,358	1,358	0	Amber	Green	Amber	0	Opportunity Investment Fund (OIF) makes business loans funded via grant and business loan repayments. OIF funds are ringfenced.
408	Down Lane Park	1,481	0	1,481	743	(738)	Red	Red	Amber	(85)	Slippage in programme due to delays in detailed design development.
421	HRW Acquisition	5,469	(861)	4,608	4,608	(0)	Green	Amber	Amber	(861)	The Council has contractual arrangements with Lendlease pursuant to the Compulsory Purchase Order Indemnity Agreement to acquire land interests. These costs will be reimbursed by Lendlease as per the agreement.
430	Wards Corner Development	238	0	238	0	(238)	0	0	0	0	Cabinet at its meeting in November agreed a revised asset management plan for Wards Corner, so no further spend anticipated.
431	Gourley Triangle Development	253	0	253	0	(253)	0	0	0	0	The underspend here will contribute to the march funding requirement for the Future High Streets Fund projects.
447	Alexandra Palace - Maintenance	470	0	470	470	0	Green	Green	Green	0	Project on track.
458	SIP - Northumberland PK BB & WorkSpace/Biz Support	921	0	921	921	0	Green	Green	Green	(0)	Expect to spend all this financial year. The main spend will be the final phase of the broadband and the remainder of the Strategi Investment Pot 2 business support scheme
459	Wood Green Regen Sites	0	0	0	253	253	0	0	0	253	The overspend will be funded from scheme 480.
464	Bruce Castle	228	0	228	285	57	Green	Red	Green	(27)	Scheme in defects stage. The overspend will be met from scheme 316.
474	Tottenham High Road Strategy	1,603	0	1,603	1,547	(56)	Green	Green	Green	(56)	Delivery of Berol Collaborative & Ten 87 at £1.495m due for delivery by December 25; underspend to be moved to 488 which is part of Future High Streets Fund.
478	Wood Green Good Growth Fund	0	0	0	55	55	0	0	0	55	The overspend will be funded from scheme 480.

SCHEME REF	SCHEME NAME	2025/26 Revised Budget @ QTR. 1 (£'000)	2025/26 QTR. 2 Adjustments (£'000)	2025/26 QTR. 2 Revised Budget (£'000)	2025/26 QTR. 2 Full year Forecast Outturn (£'000)	Budget Variance (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000)	Scheme Progress Comments
480	Wood Green Regen (2)	4,686	(542)	4,144	3,658	(486)	Amber	Amber	Amber	(862)	Most projects within the scheme close to their planned budget. Expenditure on Wood Green Central has been reprofiled into future years.
483	Productive Valley Fund	816	0	816	816	0	Amber	Green	Amber	0	Productive Valley Fund (PVF) are business loans funded via grant and business loan repayments. PVF funds are ringfenced.
488	Liveable Seven Sisters (LSS)	1,539	(1,323)	216	216	0	Green	Amber	Green	(1,323)	Slippage is due to the requirement to de-commission the previous appointed design team. Capital delivery to come forward in financial 26/27 to meet Grant funder requirements
493	Bruce Grove Yards (BGY)	1,537	87	1,624	1,788	164	Amber	Green	Green	(327)	The overspend this financial year is due to bringing forward works on the Stoneleigh Link Road and will be offset by financial year 26/27 budget allocation.
330	Civic Centre Works	27,628	0	27,628	27,628	0	Green	Green	Green	(5,986)	Forecast is based on the current cashflow. projection provided by the main contractor.
630	Libraries IT and Buildings upgrade	719	0	719	460	(259)	Green	Green	Green	60	Project on budget with an underspend projected for this year to be rolled forward to financial year s0s6/27.
631	Ally Pally - Counter Terrorism	182	0	182	182	0	Green	Green	Green	0	Project on track
632	Ally Pally - Risk to Life and Injury	286	0	286	286	(0)	Green	Green	Green	0	Project on track
633	Ally Pally - Risk to Compliance	1,194	0	1,194	1,194	(0)	Green	Green	Green	0	Project on track
634	Ally Pally - Invest to Earn	1,628	0	1,628	0	(1,628)	0	0	0	(1,628)	Project paused with no spend forecast this year.
4005	SME Workspace Intensification	1,633	0	1,633	1,633	(0)	Amber	Amber	Amber	(0)	£1.5M Used for the Opportunity Haringey Workspace project. Currently going through grant funding agreement arrangements and due diligence.

SCHEME REF	SCHEME NAME	2025/26 Revised Budget @ QTR. 1 (£'000)	2025/26 QTR. 2 Adjustments (£'000)	2025/26 QTR. 2 Revised Budget (£'000)	2025/26 QTR. 2 Full year Forecast Outturn (£'000)	Budget Variance (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000)	Scheme Progress Comments
4010	Selby Urban Village Project	1,491	0	1,491	1,441	(50)	Amber	Red	Amber	(50)	The overall project (phase 1 and 2) is currently out to tender for the mains works contract, with tender returns due back in November. There is a tight timeline for delivery which is why time is RAG red. Any underspend this year is part of Levelling Up Funding and will be required in financial year 26/27.
Culture, Strategy & Communities		56,426	(2,539)	53,886	50,624	(3,263)				(10,870)	

REVISED 2025/26 - 29/30 (GF) CAPITAL MTFS AS AT QUARTER 2

SCHEME REF	SCHEME NAME	2025/26 Revised Budget (after Virement) (£'000)	2026/27 Budget (£'000)	2027/28 Budget (£'000)	2028/29 Budget (£'000)	2029/30 Budget (£'000)	2025/26 - 29/30 Total (£'000)
402	Tottenham Hale Streets	1,165	6,361	859	0	0	8,385
406	Opportunity Investment Fund	1,358	0	0	0	0	1,358
408	Down Lane Park	1,481	2,775	0	0	0	4,256
421	HRW Acquisition	4,608	26,296	39,079	39,079	87,600	196,662
430	Wards Corner Development	238	0	0	0	0	238
431	Gourley Triangle Development	253	0	0	0	0	253
447	Alexandra Palace - Maintenance	470	470	470	0	0	1,410

REVISED 2025/26 - 29/30 (GF) CAPITAL MTFS AS AT QUARTER 2

SCHEME REF	SCHEME NAME	2025/26 Revised Budget (after Virement) (£'000)	2026/27 Budget (£'000)	2027/28 Budget (£'000)	2028/29 Budget (£'000)	2029/30 Budget (£'000)	2025/26 - 29/30 Total (£'000)
458	SIP - Northumberland PK BB & WorkSpace/Biz Support	921	0	0	0	0	921
464	Bruce Castle	228	0	0	0	0	228
474	Tottenham High Road Strategy	1,603	0	0	0	0	1,603
480	Wood Green Regen (2)	4,144	6,429	1,028	0	0	11,601
483	Productive Valley Fund	816	0	0	0	0	816
488	Liveable Seven Sisters (LSS)	216	2,000	1,323	0	0	3,539
493	Bruce Grove Yards (BGY)	1,624	4,851	0	0	0	6,475
330	Civic Centre Works	27,628	30,697	1,546	0	0	59,871
630	Libraries IT and Buildings upgrade	719	150	0	0	0	869
631	Ally Pally - Counter Terrorism	182	363	0	0	0	545
632	Ally Pally - Risk to Life and Injury	286	293	0	0	0	579
633	Ally Pally - Risk to Compliance	1,194	1,006	0	0	0	2,201
634	Ally Pally - Invest to Earn	1,628	1,128	1,356	0	0	4,112
4005	SME Workspace Intensification	1,633	0	0	0	0	1,633
4010	Selby Urban Village Project	1,491	24,778	10,526	0	0	36,795
Culture, Strategy & Communities		53,886	107,596	56,187	39,079	87,600	344,349

Appendix 4 – Finance and Resources Directorate Level Forecasts.

- 1.1. The table below provides the full year forecast across the Finance and Resources Directorate followed by more detailed explanations for any under or overspends that are forecast for the year.

Management Area	Revised 2025/26 Budget	Total Full Year Forecast	Base Budget (over/under-spend)	Non Delivery of Savings	Q2 Total Variance	Q1 Total Variance	Movement Q1 to Q2
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
FINANCE AND RESOURCES, OF WHICH	2,133	6,747	4,613	0	4,613	4,310	303
Capital Projects and Property	1,315	4,218	2,903	0	2,903	3,028	(125)
Finance	126	711	585	0	585	369	216
Audit & Risk Management	52	65	13	0	13	3	11
Digital Services	1,023	1,990	967	0	967	869	98
Strategic Procurement	(497)	(522)	(25)	0	(25)	41	(66)
Chief Executive's Office	115	285	169	0	169	0	169

- 1.2. At Q2 Finance and Resources is reporting a projected overspend of £4.613m which represents a deterioration of £303,000 from Q1.
- 1.3. Capital Property & Projects Services ("CPP") are forecasting a net improved position of £125,000 against the Q1 projection. This overall variance is driven by the three service areas within the CPP.
- 1.4. Corporate Property Model Service (£730,000 Favourable): This significant improvement demonstrates that the risk mitigation reflected in the quarter 1 forecast which was overly conservative. Actual utility consumption and charges to date confirm that pressures relating to energy, NNDR, and security costs are lower than previously anticipated.

- 1.5. Construction Service (£408,000 Adverse): Reflects staff costs that can no longer be capitalised due to project delays. Staff are being reallocated to projects within Strategic Asset Management, Housing capital delivery and potential cost recovery for procurement framework related projects. Mitigating actions are being implemented but the forecast variance has worsened since the prior month's forecast of £855,000.
- 1.6. Strategic Property (£195,000 Adverse): This variance since quarter 1 signals a projected overspend on internal legal consultancy costs, where the budget is currently insufficient to cover the financial requirement to address the improvements in the property portfolio.
- 1.7. The other large variance is in Digital Services (£967,000). There are two main drivers to this variance as follows:
 - i. The non-delivery of staffing related savings and the core 5% savings target (£500,000) that had been allocated to the service. Given the significant restructure that took place in 2024/25 and the delivery of £500,000 savings, further planned staffing changes with Digital Services will not take place now until 2026/27. Mitigations are being put in place across the whole Directorate to meet this shortfall from other services by holding vacancies as one off mitigation in year pending longer term changes to be identified in 2026/27. Delivery of this staff saving remains a risk until the planned restructures across the Directorate are complete.
 - ii. The additional cost of funding the ERP programme to date over and above the agreed initial funding (£350,000) Discovery work and an options appraisal is underway to identify a replacement system for SAP the Council's finance, HR and procurement system. Additional costs have needed to be incurred to fund this work which will make a recommendation to Cabinet in early 2026 of the recommended option and budget requirement.
- 1.8. The remainder of the overspend is a result of the share of Digital Transformation savings target (£100,000) and contract savings (£200,000). The service continues to identify mitigations for the £100,000 savings in year which are now not deliverable but are expected to deliver in full from 2026/27 as part of the Service Modernisation work currently underway. With regards to contracts there are a number of opportunities under way, including ceasing Monday.com and opportunities for cloud migration but full delivery in year is at risk.
- 1.9. Finance is forecasting a £585,000 overspend due to the dependency on high-cost interim staff which continues pending completion of the re-structure of the service that will start shortly and expected to be complete for the end of the year. This overspend is expected to be addressed from April 2026.

- 1.10. Within the Strategic Procurement there is a small underspend of £25,000. Although there is a pressure relating to the additional £200,000 Dynamic Purchasing System income target that was added to the budget in March 2024, the changes arising from the Procurement Act means this is no longer achievable but mitigations have been identified by holding further vacancies within the Operations team.

2025/26 Savings

- 1.11. Against a full year savings target of £3.3m, the directorate are forecasting 100% delivery of their savings. The table below sets out the full details of the savings and delivery forecast.

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Feb-24	Apply charges for non-LCP Dynamic Market Places 0.5% - 1% on c£40m of spend. Would include social care related categories. Can only be applied from 2025/26 due to Procurement Act not being in force until October 24	-200	-200	0	Green	Changes to the Procurement Act brought in restrictions for use of Dynamic Markets for below threshold procurements. This essentially excludes any care contracts below £550,000. Therefore, the Council had to establish a suite of dynamic purchasing systems (DPS) for the care categories ahead of the new Procurement Act coming into force. It is not possible to charge suppliers a fee on a DPS but alternative mitigations have been identified by holding staffing vacancies.
Feb-25	Staff Reduction in Strategic Procurement (5% FTE)	-100	-100	0	Green	Delivered
Feb-25	Reduction in Finance and Accountancy Services across Business Partnering, Chief Accountant, Capital and Treasury Teams (5% FTE)	-70	-70	0	Green	In year savings have been achieved by holding vacancies with ongoing savings expected through the re-structure that will be implemented from April 2026.

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Feb-24	Directorate Digital Savings	-100	-100	0	Amber	Service Modernisation savings for the F&R directorate will be achieved through the Service Modernisation programme. Programme priorities mean Finance and Resources longer term opportunities are likely to be in 2026/27 and therefore alternative mitigations are required in the interim.
Feb-24	Property Data project to maximise asset efficiency and develop a disposal pipeline	-443	-443	0	Amber	Data project is currently being scoped through the Service Modernisation Programme. It is unlikely savings will be achieved as originally planned until 2026/27 and therefore other one off mitigations are being identified for in year.
Feb-24	Commercial portfolio - rental and other commercial opportunities	-75	-75	0	Green	Completed
Feb-24	Digital Transformation Savings - Digital Savings - Directorate Allocation (P&H)	-90	-90	0	Red	Service Modernisation savings transferred from old Placemaking and Housing Directorate still need to be identified through the Service Modernisation roadmap work. Savings have not yet been identified and prioritisation is being given to adults and housing digital transformation work in 2025/26.

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Feb-25	Asset Management - Continuation of current projects to review all rent and lease agreements within the commercial portfolio and a further reduction in operational sites for the delivery of Council services. Savings will be generated through increased rental income and capital receipts from the routine disposal of sites which will reduce the need for borrowing to deliver the capital programme.	-350	-350	0	Green	Corporate cross cutting proposal: currently reviewing all rents and looking at underutilised operational buildings - this will identify options to improve utilisation or identify for disposal. New disposals Policy now in place following agreement by Cabinet on 17 June.
Feb-23	Digital Transformation Savings (Digital Services share of old CSE Directorate	-101	-101	0	Red	As with the F&R Digital savings, these will be delivered in the round as part of Service Modernisation work. Work to confirm these savings will follow on from the prioritisation of Adults and Housing. Therefore, these savings are unlikely to be delivered until 2026/27
Feb-25	Further reducing the cost of our digital estate through contract and licence reductions and can propose a further £200k for 2025/26, to come from Digital Service budgets.	-200	-200	0	Red	There are currently no plans to deliver this saving alongside the contracts savings in the Applications and infrastructure review below. Mitigations are still to be identified.
Feb-24	Digital and Change Restructure – reduction in staffing costs	-205	-205	0	Green	This saving is on track to be delivered.
Feb-24	Applications & infrastructure review	-200	-200	0	Green	This saving is on track to be delivered.

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Feb-25	Digital - Service Desk - Efficiencies have already been made in the way the internal Digital Service desk is run as part of a major restructure of the Digital Service to deliver savings this year, however a review has identified additional measures to reduce staff demand on the service desk further.	-100	-100	0	Green	This saving cannot be achieved as planned in 2025/26 but mitigations have been identified through staffing savings from elsewhere in the service and will be delivered in full in 2026/27.
Feb-25	Balance to deliver the total £430k Fin, Procurement & Audit target of the F&R 5% Staff saving	-260	-260	0	Green	
Feb-25	Digital & Change share of 5% staff savings	-471	-471	0	Red	As a result of the re-structure in Digital in 2024/25, the 5% staff savings cannot be achieved in 2025/26. However, mitigations are looking at savings across the whole Directorate to meet this shortfall, largely by holding vacancies pending, pending longer term reductions within Digital in 2026/27.
Feb-25	Finance and Resources share of 5% staff savings transferred from Placemaking and Housing	-364	-364	0	Amber	This is being achieved in 2025/26 by holding vacancies/realignment of salaries pending restructures within Corporate Property and Major Projects during the year.
Total		-3,329	-3,329	0	Amber	

Capital Forecasts

SCHEME REF	SCHEME NAME	2025/26 Revised Budget @ QTR. 1 (£'000)	2025/26 QTR. 2 Adjustments (£'000)	2025/26 QTR. 2 Revised Budget (£'000)	2025/26 QTR.2 Full year Forecast Outturn (£'000)	Budget Variance (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000)	Scheme Progress Comments
602	Corporate IT Board	1,263	0	1,263	957	(306)	Green	Green	Green	182	Although this project is reporting an underspend to be carried forward to 2026/27, this is on budget for the overall project. Projects include the updated intranet, network modernisation and service modernisation.
604	Continuous Improvement	1,163	0	1,163	1,451	288	Amber	Green	Green	0	Forecast overspend will be offset from next year's budget. This includes much needed investment into essential technology and infrastructure.
621	Libraries IT and Buildings upgrade	994	0	994	994	(0)	Green	Green	Green	693	Project on programme and budget.
607	Financial Management System Replacement	114	0	114	(2)	(116)	0	0	0	(1,832)	This budget line previously funded the setting up of a new e-procurement system. This will now be considered as part of the wider SAP replacement of which an options appraisal is underway and a further report will be presented to Cabinet in 2026.
624	Digital Together	120	0	120	120	0	Green	Green	Green	0	Project on budget
625	CCTV Move and Replacement of end-of-Life Infrastructure	1,466	0	1,466	1,266	(200)	Green	Green	Green	0	Resource costs to conduct feasibility and high-level design, to enable enforcement & protection. Capital programme will be realigned to 2026/27 based on review and options to align to a central CCTV delivery model.
626	Corporate Data Platform	1,098	0	1,098	1,268	170	Amber	Green	Green	(47)	The current estimated expenditure assumes current fixed-term contract resources are retained until March 2026..

SCHEME REF	SCHEME NAME	2025/26 Revised Budget @ QTR. 1 (£'000)	2025/26 QTR. 2 Adjustments (£'000)	2025/26 QTR. 2 Revised Budget (£'000)	2025/26 QTR.2 Full year Forecast Outturn (£'000)	Budget Variance (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000)	Scheme Progress Comments
627	Hybrid AV between now and Civic Centre coming online	694	0	694	371	(323)	Green	Green	Green	0	Project on budget overall. Future year spend profile is closely tied to the Civic centre scheme.
628	Locality Hub ICT	989	0	989	550	(439)	0	0	0	0	This scheme aims to modernise data & services, and work has already commenced for the delivery of a digital front door to support Adult & Community Services.
629	Leisure Insourcing ICT	269	0	269	267	(2)	Green	Amber	Green	0	Project on budget. Scoping under review with Leisure. Works ongoing
635	Mobile Replacement (Smart Phones / Devices)	425	0	425	425	0	Green	Green	Green	0	Project on budget. New corporate policy being worked on to reduce the cost of the mobile IT estate.
636	Replacing Desktop AV / Screens in Offices	300	0	300	100	(200)	Green	Amber	Green	0	Project on budget overall. Efforts to extend the life of the existing stock continues and is aligned to the Civic centre project.
655	Data Centre Move	212	0	212	212	0	Green	Amber	Green	0	On budget overall.
656	BT Big Switch Off	1,546	0	1,546	1,546	(0)	Green	Green	Green	(0)	Project on budget and on track but also largely dependent on progress by BT.
657	Corporate Laptop Refresh	1,719	0	1,719	781	(938)	Green	Green	Green	0	Windows 11 upgrade nearing conclusion. Reprofiled capital slippage to align with corporate workforce plan.
659	M365 Additional Functionality	540	0	540	270	(270)	Green	Green	Green	0	Project on budget, the scheme has been reprofiled to reflect the current scope of work and underspend to be carried forward.
660	Capital support for Digital Outcomes	1,965	0	1,965	1,045	(920)	Green	Green	Green	745	Project on budget, projects are being scoped to align with the delivery of strategic change project. Linked to procurement service design & re-design towards enhancing digital platforms & corporate services, to improve customer satisfaction, enquires, requests & feedback
4011	Commercial Property Remediation	4,000	0	4,000	1500	(2,500)	Amber	Red	Green	(34)	The feasibility studies have returned over-budget and are being reviewed. The expenditure will need to be reprofiled in Qtr. 3 once more information is available.

SCHEME REF	SCHEME NAME	2025/26 Revised Budget @ QTR. 1 (£'000)	2025/26 QTR. 2 Adjustments (£'000)	2025/26 QTR. 2 Revised Budget (£'000)	2025/26 QTR.2 Full year Forecast Outturn (£'000)	Budget Variance (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000)	Scheme Progress Comments
4012	Energy Performance Certificate improvements	1,000	0	1,000	25	(975)	0	0	0	0	
342	The Environment Digital Transformation (EDT) Programme	200	0	200	624	424	Amber	Amber	Green	141	<p>Phase 2 scope is to be defined, with anticipated focus on ASB functionality and waste-related case management services, delivered in conjunction with broader process automation, optimisation, and futureproofing. A forecast envelope of £300k has been provisionally earmarked for Phase 2 growth expenditure in 2026/27, subject to business-case confirmation once the detailed delivery scope has been finalised.</p> <p>Scheme Reference 342, originally titled "Public Protection – to replace Life Expired IT System," has been rebranded as the Environment Digital Transformation (EDT) Programme to better reflect the strategic scope, cross-cutting service impact, and modernisation objectives of the initiative</p>
316	Asset Management of Council Buildings	8,948	(1,373)	7,575	5,702	(1,873)	Green	Amber	Green	469	<p>This slippage is due to reprofiling spend for some significant projects which are now expected to run into future years or are subject to a review process. Work continues at full capacity to clear backlogged compliance, and safety works to improve the condition of the estate.</p>
Finance & Resources		29,025	(1,373)	27,652	19,475	(8,178)				320	

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SCHEME REF	SCHEME NAME	2025/26 Revised Budget (after Virement) (£'000)	2026/27 Budget (£'000)	2027/28 Budget (£'000)	2028/29 Budget (£'000)	2029/30 Budget (£'000)	2025/26 - 29/30 Total (£'000)
602	Corporate IT Board	1,263	860	860	0	0	2,983
604	Continuous Improvement	1,163	662	564	0	0	2,389
621	Libraries IT and Buildings upgrade	994	0	0	0	0	994
607	Financial Management System Replacement	114	0	0	0	0	114
624	Digital Together	120	0	0	0	0	120
625	CCTV Move and Replacement of end-of-Life Infrastructure	1,466	733	0	0	0	2,200
626	Corporate Data Platform	1,098	1,000	0	0	0	2,098
627	Hybrid AV between now and Civic Centre coming online	694	450	0	0	0	1,144
628	Locality Hub ICT	989	0	0	0	0	989
629	Leisure Insourcing ICT	269	0	0	0	0	269
635	Mobile Replacement (Smart Phones / Devices)	425	225	0	0	0	650
636	Replacing Desktop AV / Screens in Offices	300	150	0	0	0	450
655	Data Centre Move	212	0	0	0	0	212
656	BT Big Switch Off	1,546	0	0	0	0	1,546
657	Corporate Laptop Refresh	1,719	1,200	1,100	0	0	4,019
659	M365 Additional Functionality	540	0	0	0	0	540
660	Capital support for Digital Outcomes	1,965	1,000	0	0	0	2,965
456	Dilapidations Fountayne Road	0	1,000	0	0	0	1,000
4011	Commercial Property Remediation	4,000	3,000	3,000	4,186	0	14,186

4012	Energy Performance Certificate improvements	1,000	500	500	500	0	2,500
SCHEME REF	SCHEME NAME	2025/26 Revised Budget (after Virement) (£'000)	2026/27 Budget (£'000)	2027/28 Budget (£'000)	2028/29 Budget (£'000)	2029/30 Budget (£'000)	2025/26 - 29/30 Total (£'000)
342	Public Protection - To replace life expired IT system	200	0	0	0	0	200
316	Asset Management of Council Buildings	7,575	7,600	6,378	897	0	22,450
Finance & Resources		27,652	18,380	12,402	5,583	0	64,018

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Appendix 5 – Corporate Budget Forecasts.

- 1.1. The table below provides the full year forecast across the Corporate budgets followed by more detailed explanations for any under or overspends that are forecast for the year.

Management Area	Revised 2025/26 Budget	Total Full Year Forecast	Base Budget (over/under-spend)	Non Delivery of Savings	Q2 Total Variance	Q1 Total Variance	Movem ent Q1 to Q2
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Corporate Budgets – Non Service	47,503	49,857	(2,835)	5,189	2,354	4,034	(1,680)
Capital Financing Charges including MRP)	22,293	20,259	(2,034)	0	(2,034)	0	(2,034)
Contingency	9,285	14,473	(1)	5,189	5,188	5,189	(1)
Treasury Management Charges (borrowing costs and investment income)	17,350	13,900	(3,450)	0	(3,450)	0	(3,450)
Other Corporate Budgets	35,595	34,345	(1,251)	0	(1,251)	(1,155)	(96)
Bad Debt Provision	0	3,900	3,900	0	3,900	0	3,900
Exceptional Finance Support	(37,020)	(37,020)	0	0	0	0	0

- 1.2. At Quarter 2, the Corporate budgets are reporting a projected overspend of £2.4m
- 1.3. This mainly consists of forecast underspends on Capital Financing and Treasury management but is offset by the bad debt provision of £3.9m and forecast of non-delivery of 3 council-wide savings totalling £5.19m which include £3.2m procurement and commissioning savings, £900,000 of enabling savings and £1.29m related to income generation.

2025/26 Savings

- 1.4. Against a full year savings target of £5.7m, the forecast delivery on savings is 10%, the table below sets out the full details of the savings and delivery forecast.
- 1.5. The agreed savings target per programme are set out below:
- Enabling Services £1.0m Target

- Contract and Procurement £3.25m Target
- Commercial income £1.29m.

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Feb-25	Enabling Services Review	-1,000	-100	-900	Red	Work has commenced on this programme (and specifically just in one area/function which is 'Project Management', which is not a single function but includes teams/capacity distributed across the council. A plan for further enabling services to be reviewed has been developed and subject to approval by the Enabling Services Board at its next meeting.
Feb-25	Commissioning, Procurement and Contract Management	-3,000	0	-3,000	Red	Task and finish groups are in place and opportunities being investigated - cashable savings are in the process of being identified. In addition, a project to fully review commissioning activity and approach to commissioning has commenced and is expected to enable the delivery of the £9m savings over the next three years.
Feb-25	Residual reduction in General Fund staffing budgets by 5% in 2025/26 (-100	(100)	0	Green	This is the residual 5% savings that are held corporately and have not been allocated to Directorates. With the exception of Children's Services, all Directorates are reporting as on track to deliver their 5% savings - however there remains risk in some of these areas and some mitigations will be required.
Feb-25	Income Generation	-500	0	-500	Red	There are 4 projects currently in this programme. All in early discovery phases so not able to give reliable income forecasts. Lack of dedicated resources is holding up the pace of this work and Business cases required for investment will be prepared.

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Feb-24	Previously agreed commercial income savings	-789	0	-789	Red	This saving is now being delivered through the wider income generation programme referenced above and update will be provided at Quarter 2.
Feb-24	Digital Together - Corporate Programme	-360	-360	0	Amber	This saving is to be either allocated across services or mitigations found from corporate budgets
Total		-5,749	-560	-5,189		

1.6. Work is underway and part savings have been identified for the three cross cutting savings. These are currently held corporately pending confirmation of which service budgets will be impacted.

Capital Forecasts

SCHEME REF	SCHEME NAME	2025/26 Revised Budget @ QTR. 1 (£'000)	2025/26 QTR. 2 Adjustments (£'000)	2025/26 QTR. 2 Revised Budget (£'000)	2025/26 QTR.2 Full year Forecast Outturn (£'000)	Budget Variance (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000)	Scheme Progress Comments
697	Exceptional Financial Support	37,000	0	37,000	37,000	0	Green	Green	Green	0	It is anticipated that the full allocation of EFS will be used in 2025/26.
699	P6 - Approved Capital Programme Contingency	10,256	0	10,256	10,256	(0)	Green	Green	Green	0	For monitoring purposes, it has been assumed that there will be full spend of the capital contingency
Corporate Items		47,256	0	47,256	47,256	(0)				0	

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SCHEME REF	SCHEME NAME	2025/26 Revised Budget (after Virement) (£'000)	2026/27 Budget (£'000)	2027/28 Budget (£'000)	2028/29 Budget (£'000)	2029/30 Budget (£'000)	2025/26 - 29/30 Total (£'000)
697	Exceptional Financial Support	37,000	0	0	0	0	37,000
699	P6 - Approved Capital Programme Contingency	10,256	5,000	0	0	0	15,256
Corporate Items		47,256	5,000	0	0	0	52,256

APPENDIX 6 – ENVIRONMENT & RESIDENT EXPERIENCE DIRECTORATE FORECASTS.

ENVIRONMENT & RESIDENT EXPERIENCE

- 1.1. The table below provides the full year forecast across the Environment and Resident Experience followed by more detailed explanations for any under or overspends that are forecast for the year.

Management Area	Revised 2025/26 Budget	Total Full Year Forecast	Base Budget (over/under-spend)	Non Delivery of Savings	Q2 Total Variance	Q1 Total Variance	Movement Q1 to Q2
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Environment and Resident Experience	17,341	18,367	1,276	(249)	1,027	1,085	(58)
Parking & Highways	(16,391)	(17,902)	(446)	(1,065)	(1,511)	117	(1,628)
Community Safety, Waste & Enforcement	22,710	22,416	(216)	(77)	(293)	(113)	(180)
Management & Support	(547)	1,418	197	1,768	1,965	665	1,300
Parks & Leisure	1,629	2,082	229	225	454	327	127
Corporate & Customer Services	0	0	0	0	0	0	0
Carbon Management	6,735	6,917	1,372	(1,190)	182	89	93
Transport and Travel	358	386	29	0	29	0	29
Planning Building Standards & Sustainability	664	664	0	0	0	0	0

- 1.2. Environment & Resident Experience (ERE) directorate is reporting a £1.027m overspend at Quarter 2. This is an improvement of £58,000 on Quarter 1.
- 1.3. The forecast excludes potential redundancy costs of £450k envisaged from the service restructures which will be covered by corporate resources. The overspend includes a combined pressure of £653k of MTFS Digital Transformation savings for 2024/25 (£169k) and 2025/26 (£484k), which is expected to be delivered by the Service Modernisation programme. Additionally, there are pressures resulting from the allocation of savings attributed to the implementation of a community hubs model for customer services and pressures relating to reduced income opportunities in the Leisure Centres whilst the harmonisation of services following transfer continues to be completed and delays to the implementation of the

commercialisation plan. To mitigate the increased salary pressures arising from the combined pay award and NI increases the directorate received £1.3m of pay award for 2025/26, and £777k budget towards employers NI and threshold changes.

- 1.4. Whilst there is a blend of delivered, on target, at risk and undeliverable savings within the directorate's savings tracker, the directorate is anticipating exceeding the total financial commitment contained in the MTFS savings programmes for this financial year. This is through overachievement on savings proposals and the implementation of mitigating actions.
- 1.5. Highways, Parking and Traffic service is forecasting a net underspend of £1.5m, this is a £1.6m favourable movement on Quarter 1. This follows successful lobbying for London to increase statutory fees in recognition that the penalty charge notice fees had not been increased in over a decade and no longer represented the same deterrent as previously. Further work is underway to determine any potential movement in bad debt provision based on the forecast debtors' position at year-end. There is a risk to the increase in bad debt provision based on the debtor's position, which ultimately be a cost to the service impacting on the outturn position.
- 1.6. Community Safety, Waste & Enforcement is forecasting an underspend of £293k, this is a £180k favourable movement on Quarter 1, attributable to brand protection income, and increase in income from Enforcement and Pest Control.
- 1.7. Management & Support is forecasting a £2m overspend, this is a £1.3m adverse movement due to removal of budgets for the MTFS 5% salary savings. Given the nature of the directorates funding arrangements being a mix of capital and grant funding or self-financing through income generation the removal of 5% of staff costs is difficult, if not impossible. However, the pressure created by the allocation of the organisation wide saving is being mitigated following positive overachievements on income elsewhere in the directorate. The overspend also includes £484k of MTFS savings assigned to Digital Transformation referred to earlier in this report.
- 1.8. Parks & Leisure is forecasting an overspend of £454k, this is a £127k adverse movement on Quarter 1. The overspend relates to lower income collected than budgeted due to longer time frames to harmonise the service following transfer from the private sector, delays to the creation of new gym and training facilities at Tottenham Green leisure centre and vacancies on some income generating roles.
- 1.9. Customer and Corporate services are reporting an overspend of £182k, this is a £93k positive movement on P5 but £93k adverse movement on Quarter 1, due to a forecasting correction made in Revenues. £117k of the overspend is due to court cost income falling short of the budgeted requirement, a longstanding issue being fixed for 2026/27.

- 1.10. The service was provided with £227k one-off funding to employ 6 supernumerary agency staff to eliminate the significant backlog of correspondence relating to Council Tax. However, the funding has been utilised to work with an external agency for a fixed-term period to achieve the same outcome.
- 1.11. £250k of funding was awarded to the Debt Management service to provide additional debt management support to Adults Social Care. Two new debt officers have been recruited, and Legal services will be recruiting an additional lawyer, funded from this growth allocation.
- 1.12. Planning and Building Standards are reporting a £202k overspend, this is an adverse movement of £202k from Quarter 1, due to the slow market conditions affecting developments and therefore impacting on the income target. The service is reviewing the temporary workforce and closely monitoring the expected income. In addition, the service is reviewing the s106 fee and CIL admin income balances to mitigate the current overspend.

ENVIRONMENT & RESIDENT EXPERIENCE HOUSING BENEFIT (HB)

- 1.13. The table below shows the full forecast across the Environment and Resident Experience HB followed by more detailed explanations for any under or overspends that are forecast for the year.

Management Area	Revised 2025/26 Budget	Total Full Year Forecast	Base Budget (over/un- der- spend)	Non Delivery of Savings	Q2 Total Variance	Q1 Total Variance	Moveme nt Q1 to Q2
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
DIRECTOR OF ENVIRONMENT & RESIDENT EXPERIENCE HB	1,829	2,131	302	0	302	1,077	(775)
Rent Rebate LA Non-HRA	(465)	78	543	0	543	241	303
Rent Allowances	2,032	2,395	363	0	363	1,321	(959)
HRA Rent Rebates	262	(342)	(604)	0	(604)	(484)	(119)

- 1.14. At period 6, the Housing Benefit Subsidy cost is £2,132m, £302,000 more than the budgeted level. This is an improvement of £775,000 to the reported pressure at period 3.

- 1.15. Following rigorous work undertaken by the Benefits team to improve quality within the administration of housing benefits it is expected that full subsidy will be claimed for official error overpayments created in 2025/26. This has improved the position by £775k. This is a direct result of a reduction in the number of official error overpayments being created, alongside revised guidance from the Department for Work and Pension (DWP) about the reclassification of historical overpayments. Following engagement by officers in the Benefits team with the DWP in respect of historic overpayments and subsidy loss calculations alongside the subsequent reclassification, the council is also now able to claim for a further £1.56m for overpayments created in 2024/25 but it is not clear yet on when this additional funding will be received.
- 1.16. The Benefits budget does however remain under pressure from partially subsidised statutory supported accommodation payments, which are estimated to be £1.14m, and the reduction of overpayment income from both repayments and government subsidy continues to reduce due to the migration to Universal Credit.
- 1.17. Finally, the Benefits team remains under significant workload pressures due to a high volume of work needing to be processed. A one off use of contingency has been agreed to target the backlog and ensure that changes to claimants' circumstances are processed as quickly as possible.

2025/26 Savings

- 1.18. Against a full year savings target of £5.4m, the directorate are forecasting 105% delivery of their savings. The table below sets out the full details of the savings and delivery forecast.

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Feb-24	New products at Bury Road CP - Police/Retail employees	-5	-5	0	Green	Savings achieved.
Feb-24	Reduce Gully cleansing at low-risk locations	-25	-25	0	Green	Savings achieved.

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Feb-24	Remove pause on PCN challenge periods - reduction in 50% discounts given	-50	-50	0	Red	The parking IT provider has confirmed that they are unable to make the changes needed to deliver this saving and therefore the savings cannot be achieved. The service has mitigated the impact of the non-delivery of the saving however.
Feb-24	New x3 bus lanes	-75	-40	-35	Amber	Possible deferment - resources, programme, timescale and viability to be reviewed.
Feb-24	HGV Locations/Box Junctions	-120	-120	0	Green	Savings achieved.
Feb-24	Visitors Vouchers Pricing Structure change	-50	-50	0	Green	Savings achieved.
Feb-24	PCN Debt Recovery Parking strategy (compliance increase)	-100	-100	0	Green	Savings achieved.
Feb-23	Property Licensing Reviews	-100	-100	0	Green	Savings achieved.
Feb-24	Private sector Housing Compliance income	-13	-90	77	Green	This reflects actuals rather than invoices raised. A debt provision has been forecast.
Feb-24	Commercial Waste - Customer base increase.	-10	-10	0	Green	Savings achieved.
Feb-24	More enforcement on unsecured trade waste	-25	-25	0	Green	Savings achieved.
Feb-24	Digital Transformation Savings	-394	0	-394	Red	Digital transformational savings redistribution - developing a roadmap to achieve the savings through digital solutions. The roadmap for the delivery of these top-sliced savings is approaching two years behind schedule and as such it is anticipated that this will not be achieved in year.

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Feb-23	Events income increases	-25	-25	0	Green	There are plans to introduce a range of events in the parks in the autumn and winter periods, there are risks to delivery associated with required stakeholder buy-in but at this stage the team is working to deliver that.
Feb-24	Bring in house football pitch bookings	-3	-3	0	Green	Savings achieved.
Feb-24	Introduction of dog walking licenses for 4 or more dogs	-2	-2	0	Green	Savings achieved.
Feb-24	Licensing of fitness trainers and companies operating in parks	-3	-3	0	Green	Savings achieved.
Feb-24	New product lines for Fusion car parks - bus drivers and CONEL staff	-5	-5	0	Green	Savings achieved.
Feb-24	Evening rental to Bernie Grants Arts Centre	-5	-5	0	Green	Savings achieved.
Feb-24	Long term lease on Parks Vehicles	-6	-6	0	Green	Savings achieved.
Feb-24	Reintroduce Tennis Court Charging	-10	-10	0	Green	Savings achieved.
Feb-24	Review of Parks Workshop function to reduce costs	-30	-30	0	Green	Savings achieved.
Feb-24	Use more of Finsbury Park income for core council cost of running park	-50	-50	0	Green	Savings achieved.
Feb-24	Purchase large mowing equipment and utility vehicles which have traditionally been hired on a seasonal basis.	-20	-20	0	Green	Savings achieved.
Feb-24	Events in parks	-50	-25	-25	Amber	Unachievable MTFS Events savings. Lack of demand in market for Parks or Green spaces - other than Finsbury Park.

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Feb-24	Crematorium Lease and Parks Property increases	-14	-14	0	Green	Savings achieved.
Feb-24	Small Green Space Improvement Programme	-50	-50	0	Green	Savings achieved.
Feb-24	New River Sports Centre - Net cost Reduction	-40	-40	0	Green	Savings achieved.
Feb-24	Customer Services Reviews	-160	-50	-110	Red	Initiatives expected to reduce demand on customers services to enable downsizing the workforce without cutting services have been delayed.
Feb-25	Street Lighting - Energy Efficiencies	-67	-67	0	Green	Savings achieved.
Feb-25	PARKING SERVICE OPERATIONAL ENHANCEMENT - A review of parking operations to optimise efficiency levels through increased use of technology and changes to deployment plans	-300	-300	0	Green	Savings achieved.
Feb-25	Streamlining paper parking permit processing	-300	-300	0	Green	Reduction of 4 staff being implemented from October - reflected in Customer Services budgets
Feb-25	Parking Fees & Charges Parking and Highways Fees and Charges review to ensure Controlled Parking Zone costs are fully recovered.	-500	-1600	1100	Green	Income over achieved following the increases to statutory fees and charges following a Haringey Council led lobbying campaign to the GLA.

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Feb-25	Leisure Concessions: Reduce concessionary access to those on means-tested benefits	-200	0	-200	Red	Whilst the saving from concessions work is deferred, this saving can be contained from an underspend of IT systems maintenance in year due to the capital replacement of the new leisure centre management system.
Feb-25	Reprocure to reduce the cost of our Out of Hours emergency contact handling service	-28	-28	0	Green	New Capita Out Of Hours contract and service went live on 1 October 2025 to deliver this saving.
Feb-25	Reduction in Housing Benefit accommodation costs through creation of a focused team dedicated to providing a more in-depth and ongoing assessment of Housing Benefit Supported Accommodation claims, to ensure high quality, appropriate and compliant supported housing is being provided to residents who need it.	-200	-1500	1300	Green	Over £1m of savings have been delivered through the review of Supported Exempt Accommodation HB claims, cancelling and rejecting those which are non-compliant. The risk of appeal is mitigated against by stringent quality assurance on these decisions, supported by Legal advice where required.
Feb-25	Environment and Resident Experience 5% Staff Savings	-2,032	-908	-1124	Amber	E&RE is a directorate which generates a substantial income for the organisation through deployed/employed staffing. The breakdown on salary spend for the directorate is as follows: Recharged Salaries (inc. to the HRA) - £6.6m; External Grant Funded Roles - £4.1m; Capital Funded Roles - 4.2m; Self Financing through fees and charges obtained by the deployed role - £23m; General Fund roles - £14.9m. 5% of the General Funded roles is £745k.

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
						The impact of the unachievable salary reductions is being net off by significant over achievement on income elsewhere in E&RE.
Feb-25	ERE share of 5% Placemaking & Housing staff savings - £630k	-32	-32	0	Green	Budget now applied
Feb-24	Stop sending letters to residents notifying of nearby planning applications and consultation	-10	-10	0	Green	Once researched, proposal would have cost more, so achieved saving via income generation
Feb-24	Localities Hub (delivered through ERE inequalities work).	-250	0	-250	Green	The community hubs model was never delivered, and the project was terminated by Culture, Strategy and Engagement. As with the digital top slice savings, these top sliced savings will not be delivered either because of the project not being concluded.
Feb-24	Digital Transformation Savings - Digital Savings - Directorate Allocation (P&H)	-90	0	-90	Red	Planning Services share of the undelivered Digital top slice savings. Currently there is not a roadmap to delivery, but the Planning Service is attempting to mitigate through the delivery of its own alternative arrangements.
Total		-5,417	-5,666	249	Green	

ERE CTRS Savings

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Feb-24	Council Tax Reduction Scheme (CTRS) Pre agreed	-2,000	-4,400	2,400	Green	The scheme's value is £4.4m less in 25/26 than it would have been if the two changes implemented had not happened, which exceeds the £2m saving this year plus the £2m saving next year

Capital Forecasts

SCHEME REF	SCHEME NAME	2025/26 Revised Budget @ QTR. 1 (£'000)	2025/26 QTR. 2 Adjust ments (£'000)	2025/26 QTR. 2 Revised Budget (£'000)	2025/26 QTR.2 Full year Forecast Outturn (£'000)	Budget Variance (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000)	Scheme Progress Comments
301	Street Lighting	1,012	0	1,012	1,012	0	Green	Green	Green	1	All projects on programme for completion within financial year.
302	Borough Roads	5,351	0	5,351	5,351	(0)	Green	Green	Green	(0)	All projects on programme for completion within financial year.
303	Structures (Highways)	1,730	0	1,730	2,100	370	Red	Green	Green	370	370k overspend relates to 2023/24 Capital budget cut. The £2.1m relates to three new projects. All three are progressing. However, there is a risk that the Ferry Lane bridge repairs may be delayed due to issues with Network Rail and the interdependencies with the TfL £4m public realm to the surface level which is a planning commitment.

SCHEME REF	SCHEME NAME	2025/26 Revised Budget @ QTR. 1 (£'000)	2025/26 QTR. 2 Adjustments (£'000)	2025/26 QTR. 2 Revised Budget (£'000)	2025/26 QTR.2 Full year Forecast Outturn (£'000)	Budget Variance (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000)	Scheme Progress Comments
304	Flood Water Management	1,200	0	1,200	1,200	0	Green	Green	Green	1	All projects generally on programme for completion within financial year. However, in terms of the Turnpike Lane project this has been delayed by Thames Water, so there's a risk of slippage into next year
305	Borough Parking Plan	118	150	268	268	0	Green	Green	Green	1	
309	Local Implementation Plan(LIP)	586	1,397	1,983	1,983	0	Green	Green	Green	1,397	TfL Local Implementation Plan
310	Developer S106 / S278	250	0	250	250	(0)	Green	Green	Green	(0)	
311	Parks Asset Management:	621	139	760	618	(141)	Amber	Green	Green	(2)	Budget further increased by £118,750 from Network Rail, leading to increased overall budget of £740k. Will need to carry forward c£100k into 2026/27.
313	Active Life in Parks:	620	1,229	1,849	743	(1,106)	Amber	Amber	Green	123	Additional grants & S106 funding to be applied to this scheme. It is expected that not all of that full budget will be expended by the end of the financial year, in particular the lion's share (c£1,123m) of the c£1.243m PlayZones project budget, which along with a further £100k of match for Tottenham Parks will need to be carried forward to 2026/27. It is anticipated that a more accurate slippage figure will be suggested in Qtr. 3 return.
314	Parkland Walk Bridges	1,196	0	1,196	1,394	198	Red	Green	Green	198	The full £1.196m budget will be spent within the current financial year. Highways Major Projects are predicting that there may be an overspend of up to £200k.
322	Finsbury Park	300	0	300	225	(75)	Amber	Green	Green	(74)	Various workstreams at different stages of development. Some awaiting recruitment before they can commence. It is expected that the full budget will be expended by the end of the financial year.
325	Parks Vehicles	0	0	0	0	0				0	Procurement routes for vehicles being considered.
328	Street & Greenspace Greening Programme	19	123	142	142	(0)	Green	Green	Green	32	Additional grants to be applied to this scheme and the full spend will be agreed with the capital team ahead of next reporting period
332	Disabled Bay/Blue Badge	305	0	305	150	(155)	Green	Amber	Green	(155)	Due to resource pressures full spend cannot be achieved.

SCHEME REF	SCHEME NAME	2025/26 Revised Budget @ QTR. 1 (£'000)	2025/26 QTR. 2 Adjust ments (£'000)	2025/26 QTR. 2 Revised Budget (£'000)	2025/26 QTR.2 Full year Forecast Outturn (£'000)	Budget Varianc e (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000)	Scheme Progress Comments
333	Waste Management	50	48	98	98	(0)	Green	Green	Green	48	Different types of communal food waste containment will be trialled before purchase, but current expectation is that this 1st range of Defra burden funding will be spent in-year
334	Parks Depot Reconfiguration	57	0	57	57	0	Green	Green	Green	0	Works ongoing throughout year.
335	Streetspace Plan	2,842	(125)	2,717	2,717	0	Green	Green	Green	(125)	Project progressing as anticipated. The double counting of budget resulting from SCIL 2 funding has now been corrected
336	New River Sports & Fitness	918	0	918	68	(850)				(850)	Nil submission
338	Road Danger Reduction	1,900	(1,269)	631	631	(0)	Green	Green	Green	(1,269)	Project progressing as anticipated. The double counting of budget resulting from SCIL 2 funding has now been corrected
341	Leisure Services	1,992	0	1,992	446	(1,546)				(1,546)	
343	Tottenham Parks	1,500	0	1,500	350	(1,150)				(1,150)	Current Strategic Procurement forecasts indicate the main works, and therefore invoicing, will not be fully completed until after the end of March 2026 for the larger portion of this budget.
345	Replacement Parks and Housing Machinery	300	0	300	300	0	Green	Green	Green	0	Procurement in progress alongside procurement for 26/27 spend.
346	Waste Vehicles and Bins	0	0	0	0	0				0	Spend deferred to 2026/27
119	School Streets	999	(638)	361	361	0	Green	Green	Green	(638)	Project progressing as anticipated. The double counting of budget resulting from SCIL 2 funding has now been corrected

SCHEME REF	SCHEME NAME	2025/26 Revised Budget @ QTR. 1 (£'000)	2025/26 QTR. 2 Adjustments (£'000)	2025/26 QTR. 2 Revised Budget (£'000)	2025/26 QTR.2 Full year Forecast Outturn (£'000)	Budget Variance (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000)	Scheme Progress Comments
452	Low Carbon Zones	113	0	113	113	0	Green	Amber	Green	113	<p>This project is funded through Section 106 contributions and is aligned with the Warm Home London Programme. Although procurement has experienced delays, the allocated funding will be utilised in coordination with GLA-appointed contractors delivering the programme.</p> <p>To date, 67 residents have applied to the Warm Home Local scheme, and communications with applicants have commenced. However, expenditure will not be incurred until property assessments are completed. Spend is therefore expected to occur toward the end of the financial year.</p>
455	Replacement Cloud based IT solutions for Planning, Building Control & Land Charges	60	0	60	60	0	Green	Green	Green	0	Project on track
465	District Energy Network (DEN)	0	0	0	0	0				0	Project suspended/ceased and does not form part of the current capital programme plan
4008	Wood Green Decentralised Energy Network (DEN)	0	0	0	(0)	(0)				(0)	Project suspended/ceased and does not form part of the current capital programme plan
4013	Clean Air School Zones	400	0	400	0	(400)				0	This budget is currently on hold
4014	Walking and Cycling Action Plan (WCAP) LTN delivery	969	(360)	609	609	0	Green	Green	Green	(360)	Project progressing as anticipated. The double counting of budget resulting from SCIL 2 funding has now been corrected
4015	Walking and Cycling Action Plan (WCAP) Strategic cycle route delivery	967	(534)	433	433	0	Green	Red	Red	(534)	Project progressing as anticipated. The double counting of budget resulting from SCIL 2 funding has now been corrected
4016	Walking and Cycling Action Plan (WCAP) Cycle Parking (Hangers) delivery	236	(118)	118	118	0	Green	Green	Green	(118)	Project progressing as anticipated. The double counting of budget resulting from SCIL 2 funding has now been corrected
Environment & Resident Experience		26,611	42	26,653	21,797	(4,856)				(4,539)	

REVISED 2025/26 - 29/30 (GF) CAPITAL MTFS AS AT QUARTER 2

SCHEME REF	SCHEME NAME	2025/26 Revised Budget (after Virement) (£'000)	2026/27 Budget (£'000)	2027/28 Budget (£'000)	2028/29 Budget (£'000)	2029/30 Budget (£'000)	2025/26 - 29/30 Total (£'000)
301	Street Lighting	1,012	1,000	1,000	1,000	1,000	5,012
302	Borough Roads	5,351	6,000	6,000	6,000	6,000	29,351
303	Structures (Highways)	1,730	0	0	0	0	1,730
304	Flood Water Management	1,200	900	900	900	900	4,800
305	Borough Parking Plan	268	250	250	250	250	1,268
309	Local Implementation Plan (LIP)	1,983	1,200	1,200	1,200	1,200	6,783
310	Developer S106 / S278	250	250	250	250	250	1,250
311	Parks Asset Management:	760	450	450	450	450	2,560
313	Active Life in Parks:	1,849	400	400	400	400	3,449
314	Parkland Walk Bridges	1,196	350	2,500	350	0	4,396
322	Finsbury Park	300	500	500	500	500	2,300
325	Parks Vehicles	0	674	0	0	0	674
328	Street & Greenspace Greening Programme	142	75	0	0	0	217
332	Disabled Bay/Blue Badge	305	80	80	80	80	625
333	Waste Management	98	321	0	0	0	419

REVISED 2025/26 - 29/30 (GF) CAPITAL MTFS AS AT QUARTER 2

SCHEME REF	SCHEME NAME	2025/26 Revised Budget (after Virement) (£'000)	2026/27 Budget (£'000)	2027/28 Budget (£'000)	2028/29 Budget (£'000)	2029/30 Budget (£'000)	2025/26 - 29/30 Total (£'000)
334	Parks Depot Reconfiguration	57	0	0	0	0	57
335	Streetspace Plan	2,717	0	0	0	0	2,717
336	New River Sports & Fitness	918	533	0	0	0	1,451
338	Road Danger Reduction	631	530	530	530	530	2,750
341	Leisure Services	1,992	2,580	1,063	1,063	0	6,698
343	Tottenham Parks	1,500	0	0	0	0	1,500
345	Replacement Parks and Housing Machinery	300	250	100	50	50	750
346	Waste Vehicles and Bins	0	2,023	23,077	0	0	25,101
119	School Streets	361	0	0	0	0	361
452	Low Carbon Zones	113	0	0	0	0	113
455	Replacement Cloud based IT solutions for Planning, Building Control & Land Charges	60	0	0	0	0	60
4013	Clean Air School Zones	400	400	400	400	0	1,600
4014	Walking and Cycling Action Plan (WCAP) LTN delivery	609	609	609	609	609	3,045
4015	Walking and Cycling Action Plan (WCAP) Strategic cycle route delivery	433	567	567	567	566	2,700

REVISED 2025/26 - 29/30 (GF) CAPITAL MTFS AS AT QUARTER 2

SCHEME REF	SCHEME NAME	2025/26 Revised Budget (after Virement) (£'000)	2026/27 Budget (£'000)	2027/28 Budget (£'000)	2028/29 Budget (£'000)	2029/30 Budget (£'000)	2025/26 - 29/30 Total (£'000)
4016	Walking and Cycling Action Plan (WCAP) Cycle Parking (Hangers) delivery	118	118	118	118	118	590
Environment & Resident Experience		26,653	20,060	39,994	14,717	12,903	114,326

Appendix 7 – HOUSING REVENUE ACCOUNT

1.1. The table below provides the full year forecast across the Housing Revenue Account followed by more detailed explanations for any under or overspends that are forecast for the year.

Full Details of Housing Revenue Account (HRA) Budget Q2 v Q1 2025/26

HRA BUDGET 2025/26 - Q2	2025/26 Revised Budget	Q2 2025/26 YTD Budget	Q2 2025/26 YTD Actual	Q2 2025/26 YTD Var.	Q2 2025/26 Full Year Forecast	Q2 2025/26 Full Year Forecast Variance	Q1 2025/26 Full Year Forecast Variance	Movement Q2 v Q1 2025/26
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Service Charge Income - Hostels	(490)	(235)	(165)	70	(346)	144	199	(55)
Rent - Hostels	(1,853)	(888)	(714)	174	(1,567)	286	273	13
Rent - Dwellings	(109,275)	(52,093)	(49,298)	2,795	(104,442)	4,833	3,259	1,574
Rent - Garages	(697)	(332)	(318)	14	(671)	26	-	26
Rent - Commercial	(913)	(685)	(369)	316	(790)	123	-	123
CBS - Lease Rental Income	(4,693)	-	-	-	(4,693)	-	-	-
Income - Heating	(1,294)	(617)	(494)	123	(1,148)	146	-	146
Income - Light and Power	(1,523)	(726)	(742)	(15)	(1,553)	(30)	-	(30)
Service Charge Income - Leasehold	(10,829)	(10,829)	(10,571)	258	(10,829)	-	-	-
ServChgInc SuppHousg	(1,761)	(840)	(836)	3	(1,763)	(1)	-	(1)
Service Charge Income - Concierge	(2,230)	(1,063)	(1,012)	51	(2,171)	59	-	59
Grounds Maintenance	(2,323)	(1,161)	(1,116)	46	(2,341)	(18)	-	(18)
Caretaking	(4,146)	(1,977)	(1,898)	78	(4,001)	145	-	145
Street Sweeping	(3,804)	(1,813)	(1,743)	70	(3,659)	145	-	145
HRA Income	(145,832)	(73,260)	(69,276)	3,983	(139,973)	5,859	3,731	2,128
Housing Management WG	0	0	0	0	0	0	0	0
Housing Management NT	0	0	0	0	0	0	0	0

HRA BUDGET 2025/26 - Q2	2025/26 Revised Budget	Q2 2025/26 YTD Budget	Q2 2025/26 YTD Actual	Q2 2025/26 YTD Var.	Q2 2025/26 Full Year Forecast	Q2 2025/26 Full Year Forecast Variance	Q1 2025/26 Full Year Forecast Variance	Movement Q2 v Q1 2025/26
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Housing Mgmnt Hornsy	79	39	49	10	79	0	0	0
TA Hostels	622	311	-17	-328	634	12	7	5
Housing Management ST	0	0	0	0	0	0	0	0
Housing Management BWF	0	0	0	0	0	0	0	0
Rent Accounts	0	0	15	15	0	0	0	0
Under Occupation	184	92	25	-68	184	0	0	0
Repairs Cent Rechrge	2	1	1	0	2	0	0	0
Respon Repair - Hos	718	359	54	-305	758	40	34	7
Water Rates Payable	33	17	-87	-104	33	0	0	0
Housing Mngt Recharg	3,869	116	126	10	3,869	0	0	0
Other RentCollection	149	75	80	5	149	0	0	0
Energy Billing & Collection	73	37	29	-7	160	87	0	87
HousMgmntRechg Energ	3,067	1,533	594	-939	3,067	0	0	0
Special Services Cleaning	4,311	1,796	1,788	-9	4,311	0	0	0
Special Serv GrndMnt	2,055	1,027	122	-905	1,805	-250	0	-250
HRA Pest Control	332	166	132	-34	352	20	20	0
Estate Controlled Parking	157	78	-5	-84	157	0	0	0
Managed Services	160	80	0	-80	160	0	0	0
Support People Paymt	0	0	0	0	0	0	0	0
Bad Debt Dwellings	2,135	0	0	0	2,135	0	0	0
Bad Debt Prov - Leas	260	0	0	0	260	0	0	0
Bad Debt Prov - Host	70	0	0	0	70	0	0	0

HRA BUDGET 2025/26 - Q2	2025/26 Revised Budget	Q2 2025/26 YTD Budget	Q2 2025/26 YTD Actual	Q2 2025/26 YTD Var.	Q2 2025/26 Full Year Forecast	Q2 2025/26 Full Year Forecast Variance	Q1 2025/26 Full Year Forecast Variance	Movement Q2 v Q1 2025/26
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
HRA- Council Tax	1,156	578	181	-397	1,900	744	0	744
Supported Housing Central	677	338	51	-287	677	0	0	0
Housing Management team	0	0	39	39	0	0	0	0
Housing Delivery Team	385	192	190	-2	385	0	0	0
Anti Social Behav Sv	714	0	0	0	544	-170	0	-170
Interest Receivable	-232	0	0	0	-232	0	0	0
Corporate democratic Core	703	703	744	42	744	42	0	42
Leasehold Payments	108	54	172	118	108	0	0	0
Landlords Ins - TEN	393	0	0	0	393	0	0	0
Landlords - NNDR	125	0	26	26	153	28	0	28
Landlords Ins - LSHD	4,030	4,030	3,160	-870	3,160	-870	0	-870
Capital Financing Costs	25,462	0	5	5	20,545	-4,917	-3,259	-1,658
Depreciation - Dwellings	22,754	0	0	0	22,754	0	0	0
Community Benefit So	0	0	18	18	0	0	0	0
GF to HRA Recharges	2,819	0	0	0	2,819	0	0	0
Estate Renewal	1,126	0	6	6	1,126	0	0	0
Operational Dir Housing Serv & Buil	8,177	6,278	6,487	209	8,277	100	0	100
Housing Management Services	18,697	9,472	9,073	-399	18,052	-646	-113	-533
Housing Repairs & Compliance	38,081	19,040	19,721	681	37,561	-519	197	-717
Housing Asset Management	122	61	16	-46	82	-40	-17	-24
Housing Improvement Plan (HIP)	1,278	639	321	-318	1,245	-33	-27	-7
HRA budget release from Reserve	711	356	0	-356	711	0	0	0

HRA BUDGET 2025/26 - Q2	2025/26 Revised Budget	Q2 2025/26 YTD Budget	Q2 2025/26 YTD Actual	Q2 2025/26 YTD Var.	Q2 2025/26 Full Year Forecast	Q2 2025/26 Full Year Forecast Variance	Q1 2025/26 Full Year Forecast Variance	Movement Q2 v Q1 2025/26
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
HRA Expenditure	145,562	47,469	43,114	(4,355)	139,189	(6,373)	(3,157)	(3,216)
HRA - (Budgeted Surplus)	(270)	(25,790)	(26,162)	(372)	(784)	(514)	574	(1,088)

HRA BUDGET 2025/26 - Q2	2025/26 Revised Budget	Q2 2025/26 YTD Budget	Q2 2025/26 YTD Actual	Q2 2025/26 YTD Var.	Q2 2025/26 Full Year Forecast	Q2 2025/26 Full Year Forecast Variance	Q1 2025/26 Full Year Forecast Variance	Movement Q2 v Q1 2025/26
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Housing Revenue Account (HRA) - Income	(145,832)	(73,260)	(69,276)	3,983	(139,973)	5,859	3,731	2,128
Housing Revenue Account (HRA) - Expenditure	145,562	47,469	43,114	(4,355)	139,189	(6,373)	(3,157)	(3,216)
HRA - (Budgeted Surplus)	(270)	(25,790)	26,162	(372)	(784)	(514)	574	(1,088)

- 1.2. The HRA is reporting a 514k underspend at Q2, which is a favourable movement of £1.088m compared to Q1 which was reporting a £574k overspend. This is an indication the mitigation which was put in place in Q1 have brought the previously reported overspend under control.

Housing Repairs & Compliance - £519k underspend

- 1.3. The Housing Repairs & Compliance service is currently projecting total spend of £37,561,400, which is an underspend of £519,260 against budget, across the whole of Repairs & Compliance, which is a favourable movement of £118,910 on the previous report.

- 1.4. This is mainly due to delays in recruitment to HRS posts and delays in the implementation of the new asbestos surveying contract in Building Compliance. The projected overspend in Repairs has reduced by £84,940 leading to an improved projected overspend of £231,850 across voids, historic repairs, and some unaccrued spend from 2024/2025. The overspend is also due to some increased contractor costs and reduced income. The forecast is dependent upon significant capitalisation of costs in the region of £2,000,000 that has yet to be processed. The overall underspend in M&E is £223,700 which is an improved position of £71,880 on the previous period, due mainly to delays in progressing the Broadwater Farm energy centre upgrades and lower costs in lift servicing. Building safety is forecasting an underspend of £635,090 which is an increased underspend of £257,670 on the previous forecast; due to the afore mentioned delays in implementing the new asbestos contract.

Housing Management- £646k underspend

- 1.5. The housing management areas show a forecast of £645k underspend – which is predicted at year end £18,051,624 against a budget of £18,697,340.
- 1.6. This is largely due to salaries and better controlled emergency decant costs being contained successfully. Growth items have not been filled, due to restructures in Support and Wellbeing Services postponed until November and Tenancy Services reorganisation in Oct.
- 1.7. Both these reorganisation proposals increase resources at the front line are now programmed later in the year to allow HR resources to focus on proposals requiring direct savings across Council services.
- 1.8. Tenancy Services have significantly reduced demand for expensive hotel, and emergency accommodation which is being monitored on a fortnightly basis with only 1 emergency hotel required in a 2-month cycle. There are only 5 secure tenancy cases in hotels which is a significant reduction since a high point in December 2024 at 48. This pressure still requires void units to be allocated given the nature of old stock, fire, flood and structural risks requiring temporary moves. Demand on damp and mould casework following enactment of Awaab's law from Oct 25 is being considered and planned for over coming months.
- 1.9. Estates and Neighbourhoods are likely to spend less than budgeted.
- 1.10. Homeownership Services are forecast to spend marginally above budget.

- 1.11. Income Services have performed well and for general needs tenancies, currently meeting their collection target.
- 1.12. Community & Resident Engagement will be on budget with increased resident activities including the big door knock events, principal contractor events and more support for residents' associations and more scrutiny by groups.

Other HRA Budget areas - £651k overspend

- 1.13. There is currently a forecast under recovery of rental income of £5.859m across general needs and hostel properties. This is being partially mitigated by a forecast underspend for capital financing costs £4.830m, due to forecasting to not achieve a full spend of the HRA capital programme at quarter 2, which results in lower than anticipated revenue borrowing costs. And a further underspend on 2025/26 annual leasehold insurance premium of £870k.
- 1.14. There are also minor forecast underspends for the Asset Management operational team and for the Housing Improvement Programme (HIP) budget, due to lower than anticipated costs for the estate parking management scheme (EPMS) project.

Capital Forecasts

SCHEME REF	SCHEME NAME	2025/26 Revised Budget @ QTR. 1 (£'000)	2025/26 QTR. 2 Adjust ments (£'000)	2025/26 QTR. 2 Revised Budget (£'000)	2025/26 QTR.2 Full year Forecast Outturn (£'000)	Budget Variance (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000)	Scheme Progress Comments
202	Aids & Adaptations HRA	1,150	0	1,150	1,150	(0)	Green	Amber	Green	0	It is anticipated that the full budget will be realised by the end of the financial year. The amber alert refers to the fact that we are currently behind our scheduled spend profile. We are working Strategic Procurement to broker a faster procurement pathway to market. We are also expecting to appoint additional capacity to assist in helping to reduce the waiting list backlog.
550	New Homes Acquisitions	42,007	0	42,007	41,985	(22)	Green	Amber	Green	(596)	Some schemes taking longer to achieve significant spend due either to planning delays or building control delays. This will always be the case with new homes development as we cannot accurately predict, 12 months in advance, what small Site variations may occur to marginally delay significant expenditure.
551	TA Acquisitions	101,767	0	101,767	101,767	0	Amber	Amber	Green	0	Void costs for the 88 acquisitions to date and for the remainder of the year will be pushed to Q4 and into Q1 26/7 due to procurement of void contractor.
552	Carbon Reduction Works (Affordable Energy)	7,000	0	7,000	4,318	(2,682)	Green	Amber	Amber	(597)	Reduction of forecast in Q2 is due to delay in mobilising partnering contracts and delivery of wave 3 now due to commence in 2026/27. Wave 2.2 is in mobilisation, due to commence on site in Q3 to allow sufficient spend.
553	Fire Safety Works	10,891	0	10,891	10,253	(638)	Green	Amber	Amber	(35)	Q2 is reporting an underspend of £638k, in line with the Q1 position, with a small movement of -£35k. The variance is primarily due to delays in the AFD programme and reduced forecast for fire door replacements due to procurement delays.

SCHEME REF	SCHEME NAME	2025/26 Revised Budget @ QTR. 1 (£'000)	2025/26 QTR. 2 Adjust ments (£'000)	2025/26 QTR. 2 Revised Budget (£'000)	2025/26 QTR.2 Full year Forecast Outturn (£'000)	Budget Variance (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000)	Scheme Progress Comments
554	Broadwater Farm Works	19,713	0	19,713	5,849	(13,864)	Green	Red	Green	(42)	There is a significant underspend reported on this capital line due to delays with both planning approval for the pilot schemes and delays linked to the new regulator for Building Safety. These issues have pushed all expenditure out of this financial year for the pilot schemes. There have also been further delays linked to the demolition of the Tangmere site following delays with UKPN who are required to relocate high voltage cables on the estate. Expenditure will be re-profiled through the business planning process.
555	High Road West HRA	1,536	0	1536	600	(936)	Green	Amber	Amber	0	Delivery strategy for HRW under review between Council and Lendlease due to viability issues, with aim to unlock early council home phase for development. Acquisition of council homes, which is main cost under this budget line, has been delayed pending outcome of this review. Projected spend for remainder of FY 2025/26 is project on-costs including staff salaries.
557	Broadwater Farm New Build	17,096	0	17,096	16,629	(467)	Green	Green	Green	(467)	Small reduction in spend due minor changes across the new build programme.
590	Major Works (Haringey Standard)	54,400	0	54,400	28,570	(25,830)	Green	Amber	Amber	(20,990)	Reduction in forecast at end of Q2 due to delays in mobilising partnering contract, delays in works planned to HRBs due to timescales for obtaining the necessary Building Safety Regulator gateway approvals & further slippage on Noel Park Pods programme due to requirement to obtain additional funding for completion of scheme.

SCHEME REF	SCHEME NAME	2025/26 Revised Budget @ QTR. 1 (£'000)	2025/26 QTR. 2 Adjust ments (£'000)	2025/26 QTR. 2 Revised Budget (£'000)	2025/26 QTR.2 Full year Forecast Outturn (£'000)	Budget Variance (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000)	Scheme Progress Comments
599	New Homes Build Programme	86,093	0	86,093	70,823	(15,270)	Green	Amber	Green	(1,550)	It is a function of some schemes taking longer to achieve significant spend due either to planning delays, or building control delays. This will always be the case with new homes development as we cannot accurately predict, 12 months in advance, what small Site variations may occur to marginally delay significant expenditure.
TOTAL HRA CAPITAL PROGRAMME		341,653		341,653	281,944	(59,709)				(24,276)	

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Appendix 8 – Proposed Virements (Revenue and Capital)

1.1 Proposed GF Revenue Virements for Quarter Two (2025/26)

Revenue Virements for Noting

Directorate	Service/AD Area	Period	Budget Adjustment (Virement) £'000	Reason for budget changes	Description
Environment and Resident Experience	Parking and Highways	4	1,833	Transfer to Non-Service Contingencies	Allocating the agreed E&RE 5% FTE saving from corporate budget to the Directorate
Environment and Resident Experience	Parking and Highways	5	1,148	Transfer from Non-Service Contingencies	Drawdown from Non-Service Contingencies to cover inflation for Highways & Veolia Contracts for 2025/26
Corporate items	Various	5	4,962	Transfer from Non-Service Contingencies	Drawdown from Non-Service Contingencies to cover Pay Award
Adults, Health and Communities	Adult Social Services	5	3,000	Non-Service Contingencies	Drawdown from Non-Service Contingencies to address cost pressures in Adult Social Services
Total virements for Noting			10,944		

Revenue Virements for Approval

Directorate	Service/AD Area	Period	Budget Adjustment (Virement) £'000	Reason for budget changes	Description
Adult's Housing and Health	Adult Social Services	4	40,610	Budget Realignment	Redistribution of MTFS Savings and increased budget within the directorate
Adult's Housing and Health	Adult Social Services	4	11,859	Grant Funding Allocation	Allocation of the Social Care Support Grant within the directorate

Revenue Virements for Approval

Directorate	Service/AD Area	Period	Budget Adjustment (Virement) £'000	Reason for budget changes	Description
Adult's Housing and Health	Adult Social Services	4	67,153	Budget Adjustment	Reallocation of MTFs Savings and increased budget within the directorate
Adult's Housing and Health	Various	5	30,969	Grant Allocation	Realignment of 2025/26 Public Health budgets including the transfer of Public Health grants into the service budgets
Adult's Housing and Health	Adult Social Services	5	2,664	Grant Allocation	Allocation of the MHCLG Care Support Grant
Children's Services	High Needs Block	6	5,160	Grant Allocation	Allocation of the High Needs Block Grant 2025/26
Children's Services	Early Years	6	17,521	Grant Allocation	Allocation of the Early Years Block grant for 2025/26
Finance and Resources	Corporate Property Model	4	788	Budget Reallocation	Reallocation of budget from Ashley Road Depot (now demolished) to Watermead Way
Finance and Resources	Strategic Procurement	6	717	Budget Realignment	Budget Realignment within Strategic Procurement to reflect restructure
Culture, Strategy and Communities	Placemaking & Communities	4	6,326	Budget Realignment	Realignment of budgets within Placemaking and Communities to more accurately reflect spending
Culture, Strategy and Communities	Placemaking & Communities	5	1,248	Budget Realignment	Realignment of budgets within Placemaking and Communities to more accurately reflect spending
Environment and Resident Experience	Parks and Leisure	4	8,033	Budget Realignment	Realignment of budgets within Parks and Leisure to more accurately reflect spending
Environment and Resident Experience	Parking and Highways	4	894	Grant Allocation	Allocation of 2025/26 Mayor's Office for Policing and Crime (MOPAC) Grant

Revenue Virements for Approval

Directorate	Service/AD Area	Period	Budget Adjustment (Virement) £'000	Reason for budget changes	Description
Environment and Resident Experience	Parking and Highways	5	1,881	Budget Realignment	Realignment of Waste Enforcement budget to more accurately reflect actual expenditure in 2025/26
Environment and Resident Experience	Customer Services	6	865	Budget Realignment	Customer Services Budget Realignment to better reflect expenditure for 2025/26
Corporate items	Unallocated Core Grants	6	10,838	Budget Realignment	Realignment of specific government grants onto newly created grant codes
Housing Revenue Account	Haringey Repairs Service	4	1,450	Budget Reallocation	Budget realignment within the Haringey Repairs Service to more accurately reflect actual spending
Housing Revenue Account	Various	5	7,346	Budget Realignment	Realignment of salary budgets within the directorate to more accurately reflect actual spending in 2025/26
Housing Revenue Account	Various	5	1,500	Budget Realignment	Budget realignment of the Pay Award to more accurately reflect salary expenditure for 2025/26
Total virements for Approval			217,821		
Total All Q2 Virements			<u>228,765</u>		

1.2 Proposed GF Capital Virements for Quarter Two (2025/26)

Directorate	Scheme Number	Scheme Description	Budget Adjustment (Virement) (£'000)	Scheme Description
Adults, Housing & Health	201	Aids, Adaptation & Assistive Tech -Home Owners (DFG)	10	Disabled Facilities Grant Budget adjustment

10

Environment & Resident Experience	333	Waste Management	369	Department for Environment Food, and Rural Affairs for Food Waste Collection Capital Allocation received in FY 2024/25
Environment & Resident Experience	333	Waste Management	(321)	Capital Slippage deferred to 2026/27
Environment & Resident Experience	305	Borough Parking Plan	150	Department for Transport Grant for Electric Vehicle Charging Points
Environment & Resident Experience	311	Parks Asset Management:	119	Network rail grant re: remediation of contaminated silt in Markfield Park
Environment & Resident Experience	313	Active Life in Parks:	932	Football Foundation Grant re: Various Haringey Play Zones
Environment & Resident Experience	313	Active Life in Parks:	30	Oliver Tambo Rec Play grant (LMT - London Marathon Trust)
Environment & Resident Experience	313	Active Life in Parks:	50	Stationers Park Play grant from LMT
Environment & Resident Experience	313	Active Life in Parks:	50	Duckett Common MUGA grant - from Access Sports (British Basketball Association)
Environment & Resident Experience	313	Active Life in Parks:	167	2025/26 & 2026/27 S106 grant award / allocation
Environment & Resident Experience	311	Parks Asset Management:	20	Tewkesbury Terrace (Crowd Funding by The Friend of the Green (Bounds Green)
Environment & Resident Experience	328	Street & Greenspace Greening Programme	50	TFC grant for planting fees for the tree sponsorship scheme

Directorate	Scheme Number	Scheme Description	Budget Adjustment (Virement) (£'000)	Scheme Description
Environment & Resident Experience	328	Street & Greenspace Greening Programme	15	Urban Tree Challenge Fund (UTC5)
Environment & Resident Experience	328	Street & Greenspace Greening Programme	20	Urban Tree Challenge Fund (UTC6)
Environment & Resident Experience	328	Street & Greenspace Greening Programme	38	Local Authority Treescape Fund (LATF)
Environment & Resident Experience	309	Local Implementation Plan(LIP)	1,397	Budget adjustment to reflect the 2025/26 TfL LIP capital award/allocation
Environment & Resident Experience	335	Streetspace Plan	(125)	Deletion of budget double counting / duplication in line with SCIL allocation
Environment & Resident Experience	119	School Streets	(638)	Deletion of budget double counting / duplication in line with SCIL allocation
Environment & Resident Experience	4014	Walking and Cycling Action Plan (WCAP) LTN delivery	(360)	Deletion of budget double counting / duplication in line with SCIL allocation
Environment & Resident Experience	4015	Walking and Cycling Action Plan (WCAP) Strategic cycle route delivery	(534)	Deletion of budget double counting / duplication in line with SCIL allocation
Environment & Resident Experience	4016	Walking and Cycling Action Plan (WCAP) Cycle Parking (Hangers) delivery	(118)	Deletion of budget double counting / duplication in line with SCIL allocation
Environment & Resident Experience	338	Road Danger Reduction	(1,269)	Deletion of budget double counting / duplication in line with SCIL allocation

Directorate	Scheme Number	Scheme Description	Budget Adjustment (Virement) (£'000)	Scheme Description
Culture, Strategy & Communities	480	Wood Green Regen (2)	486	2025/26 UKSPF capital grant award - Penstock Tunnel
Culture, Strategy & Communities	493	Your Bruce Grove	87	2025/26 UKSPF capital grant award - Chestnut Road
Culture, Strategy & Communities	402	Tottenham Hale	100	2025/26 UKSPF capital grant award - Tottenham Hale (Wayfinding)
Culture, Strategy & Communities	421	HRW Acquisition	(861)	Capital Slippage deferred to future years
Culture, Strategy & Communities	480	Wood Green Regen (2)	(1,028)	Capital Slippage deferred to future years
Culture, Strategy & Communities	488	Your Seven Sisters	(1,323)	Capital Slippage deferred to future years
			(2,539)	
Finance & Resources	316	Asset Management of Council Buildings	(1,373)	Capital Slippage deferred to future years
			(1,373)	
OVERALL TOTAL =			(3,860)	

APPENDIX 9 – Write off Summary

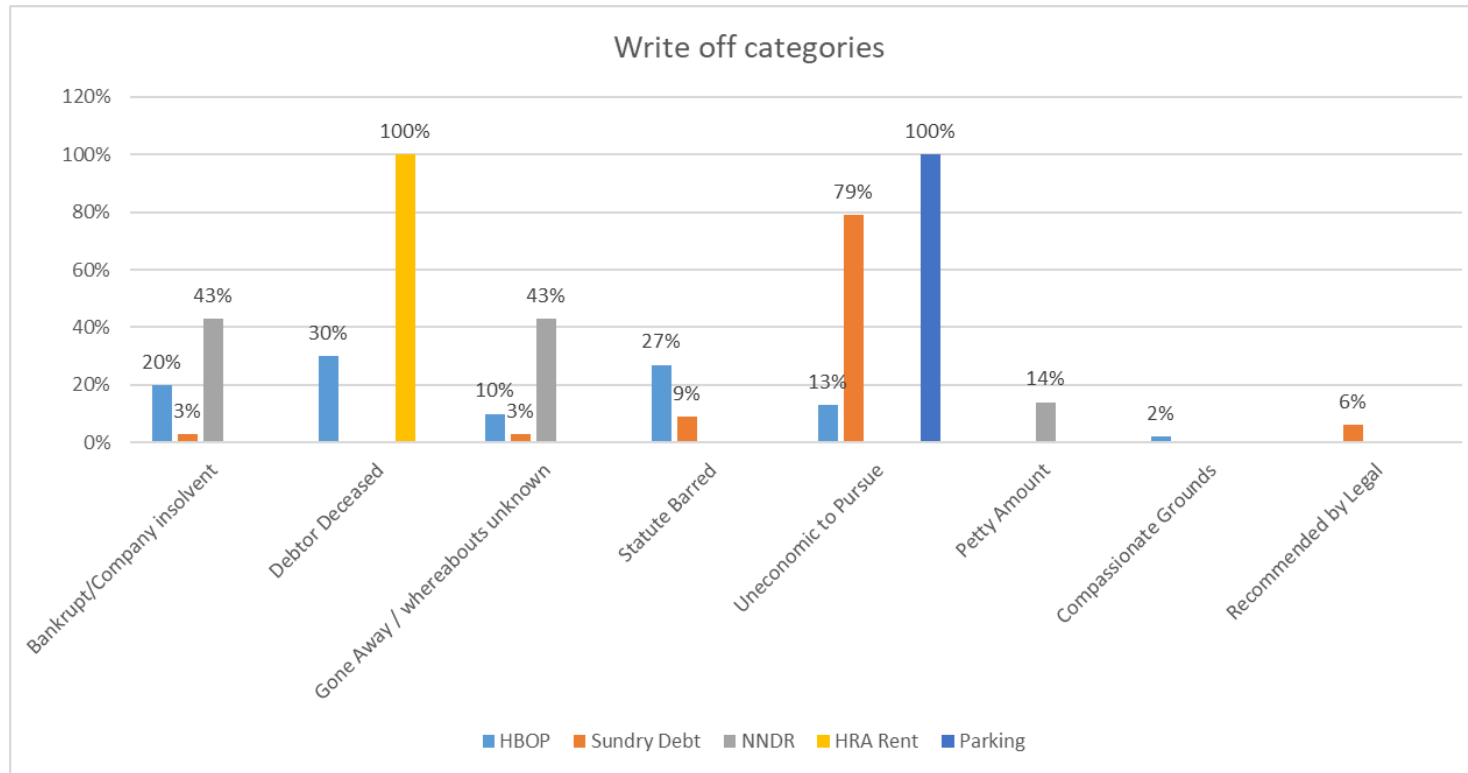
Write off Summary Report - Quarter 2

- 1.1 All Council debt is considered recoverable. The Corporate Debt Management Service makes every effort to collect charges due to the Council. However, in some circumstances it is appropriate to write off a debt when all forms of recovery action have been exhausted.
- 1.2 This quarterly update is for information purposes only, which details the debts that were submitted for write off for the period 1st July 2025 to 30th September 2025 **(Q2)**. These relate to delinquent accounts where all forms of recovery action had been fully exhausted.
- 1.3 Council Debt is written off in line with the instructions set out within the Financial Regulations, following Legal advice, Court instruction or in accordance with the Limitations Act 1980. These sums have all been approved by the Corporate Director of Finance and Resources under her delegated authority and, where appropriate, the Lead Member for Finance and Resources.
- 1.4 The table below summarises the Q2 write off by service type, value and volume.

Quarter 2 Write Off, Financial Period 1st July 2025 - 30th Sept 2025									
Service	Council Tax	NNDR (Business Rates)	HBOP (Housing Benefit Overpayments)	HRA Rent	Leaseholder	Commercial Rent	Sundry Debt	Parking	Total
Under £50k	£0.00	£100,953.68	£125,480.08	£272,061.04	£0.00	£0.00	£83,355.76	£3,946,969.00	£4,528,819.56
Volume	0	61	71	72	0	0	31	19643	19878
Over £50k	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£315,222.00	£0.00	£315,222.00
Volume	0	0	0	0	0	0	2	0	2
Total Value	£0.00	£100,953.68	£125,480.08	£272,061.04	£0.00	£0.00	£398,577.76	£3,946,969.00	£4,844,041.56
Total Volume	0	61	71	72	0	0	33	19,643	19,880

1.5 There are two cases over £50,000, totalling £315,222. One relates to a £150,000 business loan issued through the Opportunity Investment Fund. The other relates to rent overpayments amounting to £165,222, made to a provider of temporary accommodation for adults and families. (see appendix 9B).

1.6 The category composition of the above write offs is shown below.



Appendix 9B – Debt Write Off (includes less than £50,000 and greater than £50,000)

Debt Write off Greater than £50,000

- 1.1 All large businesses or organisations expect a certain level of income to become irrecoverable and therefore plan for some level of write-off. Occasionally, for a variety of reasons, debts do arise which become irrecoverable. Under Haringey's constitution, debts of £50,000 or more require the approval of the Cabinet member for Finance or Cabinet.
- 1.2 Two debts over £50,000 has been approved for write off in this quarter and set out below. The Council's bad debt provisions are sufficient to cover the full value of this write-off.
- 1.3 Company A - £165,222– This debt is in relation to a company providing temporary accommodation.
- 1.4 Company B - £150,000– This debt is in relation to a loan provided via the Opportunity Investment Fund (OIF) programme.

Appendix 10 - Finance Response and Recovery Plan

Theme and Action	Responsibility	Status	Progress as at Quarter 2
1. Financial Accountability - improved responsibility and accountability across budget managers, senior manager and Members and embed Finance First Culture			
Revised Financial Regulations and Financial Management as key part of job descriptions and performance reviews and implementation of disciplinary processes for non-compliance and accountability.	Corporate Director of Finance and Resources	In progress	Finance Regulations have been reviewed and updated. Presented and endorsed at Standards Committee and approved by Full Council Communication and engagement with all budget holders will be undertaken to ensure all officers are aware of their responsibilities and accountabilities.
Improve financial literacy across all budget managers.	All Budget Managers	In progress	Financial Management is a key module of the Managers Pathway course. Ongoing training and development with budget managers by Finance Business Partners as part of monthly monitoring is in place but needs to be strengthened and formalised to ensure consistency in training, development and support across all services. As part of the restructure of Finance, a new Service Offer has been developed and is currently subject to consultation. The restructure will include learning and development for finance staff in a business partnering way of working as well as formal training and development for all budget managers with a focus on roles and responsibilities, understanding their budget and key drivers, accurate forecasting and managing within budget.
Stronger communication and engagement across organisation on the Financial Position and their role and responsibilities, including with SLT and Leadership Network	Corporate Directors	Ongoing	A more structured communications plan with the whole organisation on the financial position and the role they play is in place. This includes a Dedicated Web Page on the Financial Recovery with information, guidance and advice, Let's Talk Sessions hosted by the Chief Executive and Section 151 Officer and most Leadership Network and Senior Leadership Team meetings now dedicated to addressing the financial position.

Theme and Action	Responsibility	Status	Progress as at Quarter 2
Increase capacity across the organisation for the delivery of the Financial Recovery Plan and addressing the financial emergency to be prioritised.	Corporate Directors	Ongoing	Addressing the Council's challenging financial position is being treated as an emergency across the organisation but it is recognised that capacity and resources to support as well as BAU is difficult. The following actions have been implemented: 1) Review of regular meetings and boards to either pause, operate on a reduced frequency or operate on a reduced attendance. New arrangements now in place across Directorates and Corporately 2) Additional staff resources have been mobilised for the Financial Response/Recovery work by adding Strategic Leadership support. 3) A focus on the delivery of existing savings before significant new savings identified.
2. Immediate spending controls on all non-essential spending			
Recruitment Panel oversight for all non-essential recruitment activity.	Recruitment Panel	Ongoing	Recruitment Panel continues to be in place and meet fortnightly, chaired by the Section 151 officer. All agency and permanent recruitment for non-essential posts (previously only agency) are subject to approval. Only non-essential posts where there is evidence of a link to savings or income generation are approved.
Spend Control Panel for non-essential spend over £1,000.	Corporate Director of Finance and Resources	Ongoing	The Spending Control Panel is in place and meets twice weekly, chaired by an independent previous Section 151 Officer on behalf of the Corporate Director of Finance and Resources. All spend over £1,000 are subject to either Director approval or Panel approval. Exceptions to this process are, the delivery of core statutory services, emergency planning or critical response arrangements, appointment of legal counsel, where approved by the Monitoring Officer, Coroners' services, health and safety matters where the risk must be addressed. For quarter 2, the panel have rejected £1m of spend that would otherwise be made. Internal audit review of the controls has been completed and implementation of any recommendations will be a priority. As a result of the Council's deteriorating financial position, tighter controls

Theme and Action	Responsibility	Status	Progress as at Quarter 2
			have been implemented - reduction in payment channels, all contracts and all reports over £25,000 are subject to Section 151 approval, Single point of governance for all of the capital programme (Strategic Capital Board) and Single point of governance for all commissioning and procurements over £160,000 (Commissioning Panel and Board).
3. Improving Forecasting Accuracy and Future Demand Modelling			
<p>Baseline budget assumptions for all services, initially with a focus on high demand and high spending services.</p> <p>Monthly tracking of forecast against budget assumptions (financial and non-financial) and greater use of scenario planning and benchmarking.</p>	Corporate Directors	In progress	<p>Cost Drivers in Childrens Services and Adult Social Care and Housing Services have been documented, including the assumptions made when the budget was agreed in March 2025. These have been subject to review and challenged by the Silver Recovery Group.</p> <p>Through monthly budget monitoring, actuals are examined against each of these cost drivers and forecast made based on different scenarios for the year end.</p> <p>Regular challenge sessions scheduled with updates on action plan to address any overspends through newly established Finance Recovery Board. Monthly briefings held with Cabinet Member for Finance and Service Cabinet Members for Adults and Housing.</p> <p>A similar exercise is underway to on the Strategic Property budget, which the latest forecast shows continues to be a high risk area and remaining services will be subject to similar review to identify cost drivers, accurate forecasting and mitigations to address any overspends.</p> <p>A new dashboard has been developed that tracks financial and non-financial activity information associated with all services and presented to Finance Recovery Board and CLT and ensure 'one version of the truth'.</p>

Theme and Action	Responsibility	Status	Progress as at Quarter 2
			With most directorates still showing a pressure at Q2, spend outside budget has occurred. Any overspends have been reported to CLT and the S151 but further work is required to ensure that overspend is reported agreed before it occurs.
4. Savings Identification & Delivery			
Review of MTFS model, assumptions and new savings identified to close the budget gap	Corporate Directors	In progress	<p>Work has commenced for 2026/27: Budget Series 2025 delivered over the course of 3 months (April to June). This was a two-day Budget Sessions each month with a focus on increasing awareness and accountability of Leadership Network and time over the Budget Series for identifying budget proposals and delivery plans for 2026/27 and beyond. There was also focus on providing assurance on the existing savings for 2025/26. New budget proposals have been presented to Cabinet in November for consultation to commence. The Draft 2026-27 Budget Proposals and 2026-2031 Medium Term Financial Strategy Report can be found here: (Public Pack)Agenda Document for Cabinet, 11/11/2025 18:30</p> <p>Ongoing review of the other assumptions underpinning the MTFS and associated budget gaps. This includes regular review of future demand and price pressures, external factors and influences to ensure a realistic budget gap is known and level of savings required.</p>

Theme and Action	Responsibility	Status	Progress as at Quarter 2
Enhanced monthly monitoring and reporting. New savings tracker implemented to track progress against savings and changes made to deliver savings.	Corporate Directors	In progress	<p>New savings tracker has been developed, implemented and continued to be used for Q2 monitoring and reporting. This tracks both the delivery of the changes required to achieve the savings and the financial savings achieved.</p> <p>Category A projects criteria has been re-defined to ensure that projects that will receive Corporate Change are those directly linked to significant savings. As recommended by the CIPFA Resilience Review, all savings are now categorised using one of the four themes:</p> <ul style="list-style-type: none"> • Service reduction / prioritisation • Prevention and demand avoidance • Efficiency and productivity • Commercialisation <p>Additional programme management resource has been deployed to support the oversight and co-ordination of the monitoring and reporting of savings, with a programme management approach in place. . External support in in place to support the delivery of Adult Social Care savings (£7.7m) and Procurement, Commissioning and Contracts (£3m per annum).</p>
Greater use of benchmarking and best practice from other authorities to ensure all services are delivering good value for money	Corporate Directors	In progress	All services utilise benchmarking for managing their services but further work is needed to use performance and finance benchmarking to test all services for value for money.
5. Reduction in Staffing Spend			

Theme and Action	Responsibility	Status	Progress as at Quarter 2
5% staff savings target achieved in full.	Corporate Directors	In progress	<p>Ongoing progress on spend reductions reported at Finance Recovery Group to address risk in delivery.</p> <p>All services are required to prepare a Workforce Plan which will need to be aligned to the budget reductions in staffing.</p>
Reduction in agency use and spend.	Corporate Directors	In progress	<p>Ongoing review of agency spend in place. All agency spend subject to quarterly review by the Cabinet Member for Finance and Resources. Latest information shows that over the last reported quarter (March 2025 to June 2025), total workforce has fallen from 4,166 to 4,101, where agency has fallen from 454 to 357 which is reduced from 527 at the same time last year. Full details are in the People Report published for General Purposes Committee in October.</p>
6. External Reporting			
Updated structure and format of the quarterly reports to Cabinet, OSC and Scrutiny Panels - aligning performance, financial forecast (revenue and capital) and savings.	Corporate Director of Finance and Resources	In progress	<p>Good progress continues to be made with the Quarter 2 reports. The finance report includes an overall Executive Summary, followed by detailed Directorate appendices that bring together the revenue and capital finance forecast, key activity data on the cost drivers and savings. This provides an overall picture of the financial health of each Directorate and enables a more joined up discussion at Cabinet and Scrutiny.</p> <p>The six monthly report on the Corporate Delivery Plan and performance remains as a separate report at this stage but is structured again by Directorate, providing a more holistic view on directorate position, with interdependencies more transparent.</p> <p>Future improvements will be to consolidate both reports.</p> <p>Quarterly internal reporting of Category A projects continue.</p>

Theme and Action	Responsibility	Status	Progress as at Quarter 2
Monitoring and reporting of contingencies and financial benefits from invest to save spend.	Corporate Director of Finance and Resources	In progress	<p>Previously, contingency was utilised as a budget at the year end to contribute towards the bottom line overspend. Monitoring and reporting of the use of corporate contingency is now through an application process, approved by the Section 151 Officer and reported to the Financial Recovery Board and through the quarterly finance report to Cabinet.</p> <p>Within the budget for 2025/26, £4m of capital receipts has been assumed for spending on transformation and invest to save. A robust monitoring process has not yet been established but will be in place and reported through the Quarter 2 report.</p>
Single dashboard in place for monitoring and reporting service and corporate health indicators and 'one version of the truth'	Corporate Director of Finance and Resources	In progress	<p>Single dashboard for reporting financial forecast and cost drivers now in place and monitored by both Finance Recovery Board each month. However, further improvements to strengthen the link between cost drivers and financial forecast and use of scenario planning to be developed in Quarter 3.</p> <p>Corporate Health dashboard not yet in place but monitoring of activity related to purchasing and payment compliance is and is managed through the Purchase to Pay Group that is chaired by the Corporate Director of Finance and Resources / her representative and with issues escalated to individual Corporate Directors. Updates to be reported to the Finance Recovery Board.</p>
7. Commissioning and Procurement Improvements			
Full Contracts register in place and monitored through Procurement Board.	Corporate Director of Finance and Resources (as Chair of	In progress	Good progress has been made with working with individual services to develop a complete Contracts register but there remains some gaps and this is ongoing. This is also a requirement under the new Procurement Act

Theme and Action	Responsibility	Status	Progress as at Quarter 2
	Procurement Board)		
Commissioning panel and Procurement Board established, and new gateway process established for approval of all contracts over £25,000.	Corporate Director of Finance and Resources (as Chair of Procurement Board)	In progress	Procurement Board in place and considering pipeline of all contracts due for a re-tender. Through the Commissioning Modernisation Programme a single Gateway approval process is being put in place. Commissioning Panel to be in place in the new year which will review and approve all existing commissioning arrangements. The initial focus will be on contracts within Adults, Children's and Housing.
Complete outstanding actions from the previously agreed Procurement Modernisation Programme.	Corporate Director of Finance and Resources	In progress	There are two outstanding actions associated with the Procurement Modernisation Programme: 1) Centralisation of all procurements over £25,000. Although this is now in place, it will take time to fully embed the new process and ensure services fully engage with Strategic Procurement 2) Implementation of an e-procurement system. This has now been paused pending the SAP replacement to ensure that opportunities to have a single system across finance, HR and procurement are not missed.
Review all purchasing processes to streamline, efficiencies and reduce complexity	Corporate Director of Finance and Resources	Not yet started	The Council currently has too many different ways in which payments can be made which makes it difficult to enforce compliance but also challenging for buyers who find the current processes complex and sometime unclear on the right payment method to use. This will be fully enabled through the replacement of SAP but there are a number of immediate actions that have been put in place - turning off some payment channels, improving communications and training and education for 'buyers'.
8. Improve Debt Recovery - improved collection rates, reduced levels of debt written off each quarter and reduce the level of bad debts provision required			

Theme and Action	Responsibility	Status	Progress as at Quarter 2
Establishment of cross council Debt Board.	Corporate Director of Finance and Resources	To be started in Q3	A Cross Council Debt Board will be created in the second half of 2025/26 and will include representatives from all services that collect income. The Board will oversee the review of current levels of debt but also review all end to end processes with the aim of reducing the level of debt and write off.
Baseline debt by service.	Corporate Director of Finance and Resources	To be started in Q3	Current levels of debt are monitored by individual services, and this action will aim to develop one consolidated view of all debt owed to the Council, establish a single dashboard which will be monitored and reported to the Debt Board each month and quarterly to Finance Recovery Board.
Review and improvements to all end to end process.	All Corporate Directors responsible for collection of income	To be started in Q3	This action is to avoid debt and will review the end to end process of all income collection processes. The main focus is on those who 'won't pay' with the aim of improving ways to pay to make it easier and a plan for the reviews will be established, focussing initially on areas where levels of debt are higher but also at the same time to consider opportunities for cross council solutions in ways to pay channels. There is a separate project underway to support those who 'can't pay' and addressing income inequality.
9. Asset Disposals - reduce the number of surplus assets, maximise use of remaining assets and increase level of capital receipts to fund the capital programme and EFS requirement			
Disposals Board in place and Disposals Policy agreed and implemented.	Corporate Director of Finance and Resources	In progress	Cabinet approved in June 2025 the council's disposal policy and associated disposals pipeline. All disposals under £4m are subject to review by Disposals Board and approval by the Section 151 and all over £4m subject to Cabinet approval. Quarterly updates to Cabinet progress and annual approval by Cabinet on proposed disposals for forthcoming year.
Increase in capital receipts for surplus properties to reduce borrowing and support transformation.	Corporate Director of Finance and Resources	In progress	Given the Council's financial position, further opportunities are being explored to maximise use of the Council's operational estate, collect income due from commercial properties and disposal of any additional surplus

Theme and Action	Responsibility	Status	Progress as at Quarter 2
			assets. This will be subject to approval through future budget setting processes.
Tracker and pipeline of capital receipts expected.	Corporate Director of Finance and Resources	Completed	Pipeline created, regularly reviewed and monitored and reported through Disposals Board and summary of progress within the Quarterly Monitoring Report to Cabinet.
10. Capital Programme - reduce value of the capital programme, reduce any new borrowing and a capital programme that is deliverable (reducing the level of slippage and unnecessary budgeted borrowing costs)			
Annual review of capital programme to reduce non-essential schemes and borrowing.	Corporate Director of Finance and Resources (as Chair of Strategic Capital Board)	In progress	Annual review of capital programme completed and proposed reductions are part of the budget consultation but this review needs to be ongoing given the Council's high level of borrowing.
Improved spend profiling to avoid unnecessary borrowing.	Corporate Directors	In progress	This is being strengthened as part of the 2025/26 annual review process to reduce the high levels of slippage that has been evident in previous years. In advance of agreeing the annual programme, all schemes will be subject to review to ensure that the profile of spend across the five years in the capital programme is accurate based on the latest delivery plan. In addition, all 'rolling programmes' will need to be unpinned by a schedule of planned projects or works. Planned spend remains under review as part of the Quarterly Monitoring Process and budgets adjusted accordingly based on the latest information.
New capital programme governance embedded with clear gateways for decisions	Corporate Directors	In progress	New governance structure in place for all new schemes as set out in Appendix 4 of the MTFS published in July with clear gateway approvals, consistency in decision making and full business cases approved before

Theme and Action	Responsibility	Status	Progress as at Quarter 2
and consistency on statements and need and business cases before schemes included in the programme.			inclusion in the programme. Since the new governance and oversight was only implemented from April 2025, work is underway to review existing schemes to determine current status against the new gateway process and retrospectively apply the need for Outline and Full Business Cases.
11. Reserves - identify uncommitted reserves that can be utilised as one off to fund the forecast overspend, replenish the budget planning reserve to a more sustainable level across the medium term and strengthen monitoring and reporting on the use of contingency and achievement of financial benefits of invest to save monies.			
Review of all remaining reserves to transfer uncommitted allocations to 'risk and uncertainties' reserves.	Corporate Director of Finance and Resources	In progress	Review of £9.6m of Services Reserve and £10.4m of Grants Unapplied Reserves underway. Section 151 Officer has now attended all DMTs Any balances remaining within these two reserves will require a completed statement of need and use will continue to be monitored and considered annually if circumstances have changed and balances can be released. Any uncommitted balances will be utilised to fund the forecast overspend in 2025/26 and reduce the requirement for EFS. Update to be reported in the Quarter 3 Monitoring Report to Cabinet.
Replenishment of reserves for managing risks and uncertainties across the medium term.	Corporate Director of Finance and Resources	Complete	The five year Medium Term Financial Strategy and forecast budget gaps for 2026/27 onwards include an annual replenishment of the Budget Planning Reserve of £3m. This has been reversed for 2026/27 given the ongoing reliance on EFS. Affordability of this contribution will be reviewed each year as part of the budget setting process.
Align reserves strategy to risk management strategy.	Corporate Director of Finance and Resources	Not yet started	Reserves Strategy to be reviewed as part of the 2026/27 budget setting process and to be reported as part of the 2026/27 Budget Report to Full Council in March 2026.
Strengthened reporting on use of contingency and invest to save	Corporate Director of	In progress	Monitoring of corporate contingency - All use of contingency subject to approval by the Section 151 Officer. Tracker of approvals in place and reported through the quarterly monitoring reports to Cabinet.

Theme and Action	Responsibility	Status	Progress as at Quarter 2
	Finance and Resources		Monitoring of financial benefits of 'invest to save' monies - to be developed in Quarter 3 of 2025/26 and reported as part of the Q3 finance monitoring report. Any invest to save money that has been allocated that is not delivering the agreed financial benefits will be re-prioritised.

Report for: Overview and Scrutiny Committee – 10th December 2025

Title: Overview and Scrutiny Committee Work Programme

Report

authorised by: Ayshe Simsek, Democratic Services and Scrutiny Manager

Lead Officer: Dominic O'Brien, Principal Scrutiny Officer
Tel: 020 8489 5896, E-mail: dominic.obrien@haringey.gov.uk

Ward(s) affected: N/A

**Report for Key/
Non-Key Decision:** N/A

1. Describe the issue under consideration

- 1.1 This report provides an update on the work plan for 2025-26 for the Overview & Scrutiny Committee.

2. Recommendations

- 2.1 To note the current work programme for the Overview & Scrutiny Committee and agree any amendments, as appropriate.
- 2.2 That the Committee give consideration to the agenda items and reports required for its meetings in 2025/26. The next meeting is scheduled to be held on 19th January 2026.

3. Reasons for decision

- 3.1 The Overview and Scrutiny Committee (OSC) is responsible for developing an overall work plan, including work for its standing Scrutiny Panels. In putting this together, the Committee will need to have regard to their capacity to deliver the programme and officers' capacity to support them in that task.

4. Background

- 4.1 The current draft iteration of the Committee's work plan for 2025-26 is provided as **APPENDIX A**.
- 4.2 The current Overview & Scrutiny Work Programme specifies that the meeting scheduled to be held on 19th January 2026 will include:
- Treasury Management Statement
 - Draft recommendations from the Scrutiny Panels on the Budget for 2026/27 and the MTFS for 2026/27 – 2030/31

- 4.3 The Committee should give consideration to the items for the next meeting and any amendments that it wishes to make to the Work Programme for the meetings scheduled in 2025/26.
- 4.4 Given the Council's challenging financial situation, the terms of reference for Overview and Scrutiny has been updated to allow more prominent focus on budget monitoring and performance. This includes in-year finance and performance monitoring items on a quarterly basis which are scheduled to take place on:
- 22nd July 2025 – Provisional Financial Outturn report (Q4)
 - 18th September 2025 – Q1
 - 10th December 2025 – Q2
 - 11th March 2026 – Q3
- 4.5 The Committee retains a focus on an overall strategic focus and a number of policy areas including oversight of customer focus and worklessness which is in response to community views expressed at the Scrutiny Café in September 2024. There are two meetings in the schedule specifically set aside to consider policy issues not directly related to finance. These are scheduled to take place on:
- 20th October 2025
 - 12th February 2026
- 4.6 The latest version of the Council's Forward Plan, which provides notice of key decisions expected to be made by the Council over the next 3 months is attached as **APPENDIX B**. This may assist Committee Members in determining if there are any upcoming issues that require further scrutiny.

5. Effective Scrutiny Work Programmes

- 5.1 An effective scrutiny work programme should reflect a balance of activities:
- Holding the Executive to account;
 - Policy review and development – reviews to assess the effectiveness of existing policies or to inform the development of new strategies;
 - Performance management – identifying under-performing services, investigating and making recommendations for improvement;
 - External scrutiny – scrutinising and holding to account partners and other local agencies providing key services to the public;
 - Public and community engagement – engaging and involving local communities in scrutiny activities and scrutinising those issues which are of concern to the local community.
- 5.2 Key features of an effective work programme:
- A member led process, short listing and prioritising topics – with support from officers – that;
 - reflects local needs and priorities – issues of community concern as well as Borough Plan and Medium Term Financial Strategy priorities
 - prioritises topics for scrutiny that have most impact or benefit

- involves local stakeholders
- is flexible enough to respond to new or urgent issues

5.3 Depending on the selected topic and planned outcomes, scrutiny work will be carried out in a variety of ways, using various formats. This will include a variety of one-off reports. In accordance with the scrutiny protocol, the OSC and Scrutiny Panels will draw from the following to inform their work:

- Performance Reports;
- One off reports on matters of national or local interest or concern;
- Issues arising out of internal and external assessment (e.g. Ofsted, Care Quality Commission);
- Reports on strategies and policies under development or other issues on which the Cabinet or officers would like scrutiny views or support;
- Progress reports on implementing previous scrutiny recommendations accepted by the Cabinet or appropriate Executive body.

5.4 In addition, in-depth scrutiny work, including task and finish projects, are an important aspect of Overview and Scrutiny and provide opportunities to thoroughly investigate topics and to make improvements. Through the gathering and consideration of evidence from a wider range of sources, this type of work enables more robust and effective challenge as well as an increased likelihood of delivering positive outcomes. In depth reviews should also help engage the public and provide greater transparency and accountability.

5.5 It is nevertheless important that there is a balance between depth and breadth of work undertaken so that resources can be used to their greatest effect.

6. Contribution to strategic outcomes

6.1 The contribution of scrutiny to the corporate priorities will be considered routinely as part of the OSC's work.

7. Statutory Officers comments

Finance and Procurement

7.1 There are no financial implications arising from the recommendations set out in this report. Should any of the work undertaken by Overview and Scrutiny generate recommendations with financial implications these will be highlighted at that time.

Legal

7.2 There are no immediate legal implications arising from the report.

7.3 In accordance with the Council's Constitution, the approval of the future scrutiny work programme falls within the remit of the OSC.

- 7.4 Under Section 21 (6) of the Local Government Act 2000, an OSC has the power to appoint one or more sub-committees to discharge any of its functions. In accordance with the Constitution, the appointment of Scrutiny Panels (to assist the scrutiny function) falls within the remit of the OSC.
- 7.5 Scrutiny Panels are non-decision making bodies and the work programme and any subsequent reports and recommendations that each scrutiny panel produces must be approved by the Overview and Scrutiny Committee. Such reports can then be referred to Cabinet or Council under agreed protocols.

Equality

- 7.6 The Council has a public sector equality duty under the Equalities Act (2010) to have due regard to:
- Tackle discrimination and victimisation of persons that share the characteristics protected under S4 of the Act. These include the characteristics of age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex (formerly gender) and sexual orientation;
 - Advance equality of opportunity between people who share those protected characteristics and people who do not;
 - Foster good relations between people who share those characteristics and people who do not.
- 7.7 The Committee should ensure that it addresses these duties by considering them within its work plan and those of its panels, as well as individual pieces of work. This should include considering and clearly stating;
- How policy issues impact on different groups within the community, particularly those that share the nine protected characteristics;
 - Whether the impact on particular groups is fair and proportionate;
 - Whether there is equality of access to services and fair representation of all groups within Haringey;
 - Whether any positive opportunities to advance equality of opportunity and/or good relations between people, are being realised.
- 7.8 The Committee should ensure that equalities comments are based on evidence. Wherever possible this should include demographic and service level data and evidence of residents/service-users views gathered through consultation.

8. Use of Appendices

APPENDIX A – OSC Workplan 2025-26

APPENDIX B – Statutory Forward Plan (Version 156)

Overview and Scrutiny Committee

Draft Work Plan 2025-26

Date	Potential Items	Lead Officer/Witnesses
19 June 2025	Terms of Reference & Panel Portfolios	Principal Scrutiny Officer
	Overview and Scrutiny Work Plan	Principal Scrutiny Officer
22 July 2025	2024/25 Provisional Financial Outturn report	Cabinet Member for Finance & Corporate Services, Director of Finance
	Update report on preparation for 2026/27 Budget and 2026/31 MTFS	Cabinet Member for Finance & Corporate Services, Director of Finance
18 Sep 2025	Cabinet Member Questions - Leader of the Council	Leader and Chief Executive
	Finance and Performance update – Q1	Cabinet Member for Finance & Corporate Services, Director of Finance

20 Oct 2025	Annual Feedback & Resolutions report Customer Services & Experience of Residents in contacting the Council	Corporate Director of Culture, Strategy & Communities Cabinet Member for Resident Services & Tackling Inequality
27 Nov 2025	Budget Scrutiny – Strategy & Engagement	Cabinet Member and Officers Deputy Chair (in the Chair)
10 Dec 2025	Finance update – Q2 Previously agreed savings (OSC remit only)	Cabinet Member for Finance & Corporate Services Director of Finance
19 January 2026 (Budget)	Budget Scrutiny - Panel feedback and recommendations. To consider panel's draft recommendations and agree input into Cabinet's final budget proposal discussions	Cabinet Member and Officers Deputy Chair (in the Chair)
	Treasury Management Strategy Statement	Assistant Director - Finance
12 February 2026	Non-finance items (TBD) Worklessness	
11 March 2026	Finance and Performance update – Q3	Cabinet Member for Finance & Corporate Services Director of Finance

Scrutiny Reviews	Expected submission to OSC
Violence Against Women & Girls	Jan 2026
Hospital Discharge	Jan 2026
Under 1s Borough Provision and Delivery of Outcomes	Mar 2026
Cycling & Walking Action Plan	Mar 2026
Communications with Residents (Adult Social Care)	Mar 2026

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PUBLICATION OF THE INTENTION TO MAKE A KEY DECISION¹

Notice of Key Decisions being made by your Council over the next 3 months

AND

NOTICE OF A PRIVATE MEETING OF A DECISION MAKING BODY²

Occasions over the next 3 months when the public may be excluded from meetings due to the likelihood that if members of the public were present during an item of business confidential or exempt information would be disclosed to them

¹ In accordance with Regulation 9(2) of the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012

² In accordance with Regulation 5(2) of the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012.

Publicity in connection with Key Decisions.

Where the Leader of the Council, the Cabinet, an individual Cabinet Member or a Cabinet Committee intend to make a key decision, the Council is required to give a minimum of 28 clear days public notice. This notice exceeds the statutory minimum by giving notice of key decisions which are intended to be taken over the next 3 months. New notices for the ensuing 3 month periods will be given at monthly intervals.

A Key Decision is defined in legislation as an executive decision, which is likely:

- to result in the local authority incurring expenditure which is, or the making of savings which are, significant having regard to the local authority's budget for the service or function to which the decision relates; or
- to be significant in terms of its effects on communities living or working in an area comprising two or more wards or electoral divisions in the area of the local authority.

The Cabinet

In Haringey, the Cabinet is made up of ten councillors including the Leader and is responsible for taking most of the Council's Key Decisions. Like government ministers in the cabinet, each councillor is in charge of a specific portfolio. The Cabinet currently comprises the following portfolio holders –

Leader of the Council (Chair) – Cllr Peray Ahmet
 Cabinet Member for Housing and Planning (Deputy Leader) – Cllr Sarah Williams
 Cabinet Member for Climate Action, Environment, and Transport – Cllr Mike Hakata
 Cabinet Member for Children, Schools & Families – Cllr Zena Brabazon
 Cabinet Member for Culture and Leisure – Cllr Emily Arkell
 Cabinet Member for Placemaking and Local Economy– Cllr Ruth Gordon
 Cabinet Member for Communities– Cllr Ajda Ovat

Cabinet Member for Finance and Corporate Services – Cllr Dana Carlin
Cabinet Member for Health, Social Care & Wellbeing – Cllr Lucia das Neves
Cabinet Member for Resident Services and Tackling Inequality – Cllr Seema Chandwani

- The Cabinet meets monthly to make key decisions as set out in this notice.
- The Cabinet makes decisions on how Council services are delivered.
- The Cabinet meets in public except when considering exempt or confidential information.

Procedures prior to private meetings

A decision making body may only hold a meeting in private if a minimum of 28 clear days public notice has been given.

This notice is available for inspection at Alexandra House, 10 Station Road, Wood Green, N22 7TR and on the Council's website. This notice exceeds the statutory minimum period by giving notice of the occasions over the next 3 months when currently it is anticipated that the public and press may be excluded from all or part of a meeting due to the likelihood that if members of the public were present during an item of business confidential or exempt information would be disclosed to them.

A statement of reasons for the meeting to be held in private is given in each case with reference to the definitions of confidential and exempt information below. A further notice will be published at least 5 clear days before a private meeting and available for inspection at Alexandra House and on the Council's website.

A 'private meeting' means a meeting or part of a meeting of a decision making body which is open to the public except to the extent that the public are excluded due to the confidential or exempt business to be transacted.

'Confidential information' means information provided to the Council by a Government Department on terms (however expressed) which forbid the disclosure of the information to the public or information the disclosure of which to the public is prohibited by or under any enactment or by the order of a court.

'Exempt information' comprises the descriptions of information specified in Paragraphs 1-7 of Part 1 of Schedule 12A to the Local Government Act 1972 as follows:

1. Information relating to any individual.
2. Information which is likely to reveal the identity of an individual.
3. Information relating to the financial or business affairs of any particular person (including the authority holding that information)
4. Information relating to any consultations or negotiations or contemplated consultations or negotiations in connection with any labour relations matter arising between the authority or a Minister of the Crown and employees of, or holders under, the authority.
5. Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.
6. Information which reveals that the authority proposes – (a) to give under any enactment a notice under or by virtue of which requirements are imposed on a person; or (b) to make an order or direction under any enactment.
7. Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime.

Information falling within the above categories is exempt information if and so long as in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

If you wish to make any representations as to why the proposed private meeting should be held in public please write to contact Ayshe Simsek, Democratic Services and Scrutiny Manager : ayshe.simsek@haringey.gov.uk or George Meehan House, 294 High Road, Wood Green, London, N22 8JZ.

Date of Decision or period within which the decision is to be made	Matter in respect of which the decision is to be made	Short Description	Key or Non-Key Decision	Decision Maker	Cabinet Member and Lead Officer	List of Documents to be submitted to decision maker	Public or Private Meeting
Between 01-Oct-2024 and 31-Jan-2026	Approval of Welbourne Land of Appropriation	The Freehold is held in general fund (Argent) development had long lease agreement - LBH to take back HRA land we will hold the freehold separate portfolio. Agreement for appropriation for the freehold to the HRA.	KEY	Cabinet Member Signing	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3, 5 Information relating to the financial or business affairs of any particular person (including the authority holding that information). Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.

Date of Decision or period within which the decision is to be made	Matter in respect of which the decision is to be made	Short Description	Key or Non-Key Decision	Decision Maker	Cabinet Member and Lead Officer	List of Documents to be submitted to decision maker	Public or Private Meeting
Between 07-Oct-2024 and 31-Jan-2026	Outcome of the public engagement on bus priority proposals and creation of a Red Route along A504 West Green Road	<p>This report seeks approval on the outcome of the public engagement on the proposed introduction of bus priority measures and Red Route controls.</p> <p>The proposals include removal of parking at pinch points along the road and creation of a Red Route for the corridor which allows enforcement by cameras. These measures will result in more room being available for buses to pass and help reduce congestion on this busy corridor.</p>	KEY	Cabinet Member Signing	<p>Cabinet Member for Climate Action, Environment & Transport</p> <p>Corporate Director of Environment and Resident Experience</p>	Report of the Corporate Director of Environment and Resident Experience	<p>Part exempt</p> <p>Paragraph 3, 5</p> <p>Information relating to the financial or business affairs of any particular person (including the authority holding that information). Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.</p>

Date of Decision or period within which the decision is to be made	Matter in respect of which the decision is to be made	Short Description	Key or Non-Key Decision	Decision Maker	Cabinet Member and Lead Officer	List of Documents to be submitted to decision maker	Public or Private Meeting
Between 03-Mar-2025 and 31-Jan-2026	Approval of Homes for Haringey Management Agreement	Following the closure of the London Borough of Haringey's ("the Councils") ALMO partner on 31 May 2022 this report seeks approval to a new management agreement between the Council and Homes for Haringey Limited (HfH). The management agreement sets the framework between the two parties for the provision of services, funding agreement, performance standards and other legal frameworks around which the two parties shall work.	KEY	Leader of the Council	Leader of the Council Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Part exempt Paragraph 3, 5 Information relating to the financial or business affairs of any particular person (including the authority holding that information). Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.

Date of Decision or period within which the decision is to be made	Matter in respect of which the decision is to be made	Short Description	Key or Non-Key Decision	Decision Maker	Cabinet Member and Lead Officer	List of Documents to be submitted to decision maker	Public or Private Meeting
Between 31-Mar-2025 and 31-Jan-2026	Approval of Haringey Community Benefit Society Management Agreement	Following the closure of the London Borough of Haringey's ("the Council") ALMO partner on 1 June 2022 this report seeks approval of a new management agreement between the Council and Haringey Community Benefit Society ("HCBS"). The management agreement sets the framework between the two parties for the provision of services, funding agreement, performance standards and other legal frameworks around which the two parties shall work.	KEY	Leader of the Council	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
Between 05-Jun-2025 and 31-Jan-2026	Cabinet paper correction - Crawley Road	To update the Cabinet Paper, published on 9th November 2021, with correct developer name	KEY	Cabinet Member Signing	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

Date of Decision or period within which the decision is to be made	Matter in respect of which the decision is to be made	Short Description	Key or Non-Key Decision	Decision Maker	Cabinet Member and Lead Officer	List of Documents to be submitted to decision maker	Public or Private Meeting
Between 07-Jul-2025 and 31-Jan-2026	Adopting a new Clear Communal Areas Policy	Considering a new policy for adoption across the Council's landlord services.	KEY	Cabinet Member Signing	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Public
Between 07-Jul-2025 and 31-Jan-2026	Adopting a new Garage Allocations Policy	Considering a new policy for adoption across the Council's landlord services.	KEY	Cabinet Member Signing	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Public
Between 07-Jul-2025 and 31-Jan-2026	Approval for an Application for Secretary of State consent to enable leases of over 7 years to the Haringey Community Benefit Society	Approval for an application for Secretary of State consent to dispose of land or property under section 32 or 43 of the Housing Act 1985 or Section 25 Local Government Act 1988. This is to enable the council to issue leases over 7 years to the HCBS.	KEY	Cabinet Member Signing	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

Date of Decision or period within which the decision is to be made	Matter in respect of which the decision is to be made	Short Description	Key or Non-Key Decision	Decision Maker	Cabinet Member and Lead Officer	List of Documents to be submitted to decision maker	Public or Private Meeting
Between 01-Aug-2025 and 31-Jan-2026	Hamilton Close - Major Works	This report seeks approval to award a contract for the replacement of cladding to external areas of the low-rise blocks on Hamilton Close. Works are driven by Building Safety and also include installation of curtain walling to main entrances and communal decorations and the fire upgrade works.	KEY	Cabinet Member Signing	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
Between 01-Aug-2025 and 31-Jan-2026	Hostels Refurbishment Programme	To seek approval for the appointment of the successful contractor to undertake structural/refurbishment, roofs, windows/doors, kitchen and bathrooms, fire safety, environmental, and associated works.	KEY	Cabinet Member Signing	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
Between 01-Aug-2025 and 31-Jan-2026	Structural Works - Chettle, Edgecote and Cordell	This report seeks approval to award a contract for external structural repairs at Chettle, Edgecote and Cordell. Works are driven by Building Safety.	KEY	Cabinet Member Signing	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

Date of Decision or period within which the decision is to be made	Matter in respect of which the decision is to be made	Short Description	Key or Non-Key Decision	Decision Maker	Cabinet Member and Lead Officer	List of Documents to be submitted to decision maker	Public or Private Meeting
Between 04-Sep-2025 and 31-Jan-2026	Contract uplift for voids work programme to Haringey Community Benefit Society and Private Sector Lease Properties	Proposed uplift to previously agreed contract to deliver voids work to Haringey Community Benefit Society and Private Sector Lease Properties	KEY	Cabinet Member Signing	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
Between 04-Sep-2025 and 31-Jan-2026	Security Contract	Report is to seek approval to go to procurement to tender a new security contract as the current contract is coming to a end.	KEY	Cabinet Member Signing	Cabinet Member for Finance & Corporate Services Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
Between 04-Sep-2025 and 31-Jan-2026	The revision of annual parking permit fees for the Car Club Scheme in Haringey, following feedback from the primary operator (ZipCar) and a reassessment of benchmarking data used to inform the January 2025 Cabinet decision.	This decision revises the annual parking permit fees for Haringey's Car Club Scheme following statutory consultation and operator feedback. The updated fee structure aims to ensure financial sustainability, maintain service coverage, and align with market conditions, supporting the Council's transport and environmental objectives.	KEY	Cabinet Member Signing	Cabinet Member for Climate Action, Environment & Transport Corporate Director of Environment and Resident Experience	Report of the Corporate Director of Environment and Resident Experience	Public

Date of Decision or period within which the decision is to be made	Matter in respect of which the decision is to be made	Short Description	Key or Non-Key Decision	Decision Maker	Cabinet Member and Lead Officer	List of Documents to be submitted to decision maker	Public or Private Meeting
Between 04-Sep-2025 and 31-Jan-2026	To extend existing contracts for the delivery of fire safety works resulting from fire risk assessments.	Extension of contracts for the delivery of fire safety works.	KEY	Cabinet Member Signing	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
Between 06-Oct-2025 and 31-Jan-2026	Award of Construction Contract	Following complete tender - appoint contractor to delivery	KEY	Cabinet Member Signing	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
Between 06-Oct-2025 and 31-Jan-2026	To extend existing contract for provision of Mobile Workforce Management Technology	To extend existing contract for provision of Mobile Workforce Management Technology for Haringey Housing Repairs System	KEY	Cabinet Member Signing	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Public Paragraph

Date of Decision or period within which the decision is to be made	Matter in respect of which the decision is to be made	Short Description	Key or Non-Key Decision	Decision Maker	Cabinet Member and Lead Officer	List of Documents to be submitted to decision maker	Public or Private Meeting
Between 01-Nov-2025 and 31-Jan-2026	Direct Award for Voids Works to HCBS and PSL Properties	interim Direct Award to cover essential voids repairs on HCBS and PSL properties	KEY	Cabinet Member Signing	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
Between 01-Nov-2025 and 31-Jan-2026	Haringey Council Feedback Policy(update to existing policy)	Approval to implement changes to Haringey's Feedback Policy in line with recommendations made by the Housing Ombudsman.	KEY	Cabinet Member Signing	Cabinet Member for Resident Services & Tackling Inequality Corporate Director of Culture, Strategy and Communities	Report of the Corporate Director of Culture, Strategy and Communities	Public
Between 01-Nov-2025 and 31-Jan-2026	Park View Secondary School Block A Roof Replacement - Award of Contract for Construction Related Consultancy Services	In line with the updated procurement rules, this report seeks the stage two procurement approval to award a contract for RIBA 2-6 multi-disciplinary design services required to support a project at Park View School to replace the roof of block A and part of block B.	KEY	Cabinet Member Signing	Cabinet Member for Children, Schools & Families Corporate Director of Children's Services (Statutory DCS)	Report of the Corporate Director of Children's Services (Statutory DCS)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

Date of Decision or period within which the decision is to be made	Matter in respect of which the decision is to be made	Short Description	Key or Non-Key Decision	Decision Maker	Cabinet Member and Lead Officer	List of Documents to be submitted to decision maker	Public or Private Meeting
Between 06-Nov-2025 and 31-Jan-2026	Approval to commence Procurement: Hornsey Library Roof Condition Works	Report requesting permission to commence procurement for Hornsey Library Roof Condition Works project.	KEY	Cabinet Member Signing	Cabinet Member for Culture and Leisure Corporate Director of Culture, Strategy and Communities	Report of the Corporate Director of Culture, Strategy and Communities	Part exempt Paragraph 3, 5 Information relating to the financial or business affairs of any particular person (including the authority holding that information). Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.
Between 06-Nov-2025 and 31-Jan-2026	Broadwater Farm Fire Risk Assessment Programme Variation	Cross corridor and front entrance fire door installation, Fire safety works & application of fire rated coatings (Additional works 2) .	KEY	Cabinet Member Signing	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Culture, Strategy and Communities	Report of the Corporate Director of Culture, Strategy and Communities	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

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Between 06-Nov-2025 and 31-Dec-2025	Coleridge Primary School - Condition Works - Permission to initiate tender action for a Construction Works Contract.	In line with procurement rules, this report seeks a stage one approval to go out to tender for a construction works contractor to deliver works at Coleridge Primary School. A Feasibility Study identified that the roof covering on the west site (Juniors) is end of life with visible sign of water ingress. A further forward plan notice will be published for the construction contract award.	KEY	Cabinet Member Signing	Cabinet Member for Children, Schools & Families Corporate Director of Children's Services (Statutory DCS)	Report of the Corporate Director of Children's Services (Statutory DCS)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
Between 06-Nov-2025 and 31-Jan-2026	Dawlish & Scales Road, N17 - Approval of housing construction contract	Appoint contractor to deliver two new home both for social housing including one adaptable. Dawlish and Scales Road N17	KEY	Cabinet Member Signing	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
Between 06-Nov-2025 and 31-Jan-2026	Extension of CCTV Equipment Maintenance Contract	This report seeks approval to extend the CCTV Equipment Maintenance Contract for one year.	KEY	Cabinet Member Signing	Cabinet Member for Resident Services & Tackling Inequality Corporate Director of Environment and Resident Experience	Report of the Corporate Director of Environment and Resident Experience	Part exempt

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Between 06-Nov-2025 and 31-Dec-2025	Extension of current Gas Maintenance Contracts	The Employer (Client) wishes to extend the current Gas maintenance contracts for a further 6 months. This decision is being updated with additional information on the contract value and clarification of the contractor names.	KEY	Cabinet Member Signing	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
Between 06-Nov-2025 and 31-Jan-2026	To award a new asbestos contract and appoint a UKAS accredited asbestos contractor for a period of 4 years	To seek the services of a UKAS accredited asbestos services contractor to undertake surveys, bulk sampling and air monitoring in accordance with the Control of Asbestos Regulations to residential buildings managed by the Council.	KEY	Cabinet Member Signing	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

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11-Nov-2025	Admission to Schools – Proposed Admission Arrangements for 2027/28	To agree the proposed arrangements for admission to community nursery classes, primary, junior and secondary schools, and to St Aidan's Voluntary Controlled School, as well as for sixth form admission for the year 2027/28, including proposals to reduce the published admission number (PAN) for selected primary and secondary schools, can proceed to consultation.	KEY	Cabinet	Cabinet Member for Children, Schools, and Families Corporate Director of Children's Services (Statutory DCS)	Report of the Corporate Director of Children's Services (Statutory DCS)	Public
11-Nov-2025	Adult Social Care Improvement Plan	The ASC Improvement Plan sets out the Council's priorities for strengthening adult social care services, informed by feedback from care providers, resident experience and recent performance data.	KEY	Cabinet	Cabinet Member for Health, Social Care & Wellbeing Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Public
11-Nov-2025	Approval of a draft Homelessness Strategy for consultation	Cabinet will be asked to approve the draft of a new Homelessness Strategy for formal consultation	KEY	Cabinet	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Public

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11-Nov-2025	Approval to tender a JCT Design and Build Contract for the Kings Road Car Park site, N17	Approval to commence a tender process for the selection of a contractor to deliver a new-build housing development comprising nine Council homes.	KEY	Cabinet	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
11-Nov-2025	Approval to tender for a works contractor to build 17 homes at Tiverton Estate	To support proposals to be build 17 homes, council requires cabinet approval to tender for works contractor to build homes.	KEY	Cabinet	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
11-Nov-2025	Cabinet Response to Scrutiny Review on Temporary Accommodation (TA) Placements Policy and Private Rented Sector (PRS) Discharge Policy.	For Cabinet to consider the recommendations on the scrutiny Review on Temporary Accommodation (TA) Placements Policy and Private Rented Sector (PRS) Discharge Policy and provide a response in line with requirements of the Council Constitution.	NON-KEY	Cabinet	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Public

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11-Nov-2025	Draft 2026-27 Budget and 2026-2031 Medium Term Financial Strategy Report	The report sets out details of the draft revenue and capital proposals for balancing the budget and Capital Programme for 2026-27. The report will also include an overview of the longer term financial position to 2030-31, including budget pressures and proposed budget reductions that will be launched for consultation and engagement, including with Scrutiny Committees.	KEY	Cabinet	Cabinet Member for Finance & Corporate Services Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Public
11-Nov-2025	Fire Doors Contracts	Award of 2 contractors for the supply and Installation for fire doors including associated and other specialist fire safety works.	KEY	Cabinet	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Part exempt Paragraph 3, 5 Information relating to the financial or business affairs of any particular person (including the authority holding that information). Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.

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11-Nov-2025	Housing Annual Compliance Assurance Statement	To present for approval the annual assurance statement on the Housing Service's position against the 'big six' compliance areas (gas, electric, fire safety, asbestos, legionella and lifts)	KEY	Cabinet	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Public
11-Nov-2025	Local Government & Social Care Ombudsman Public Report	To consider the findings of the LGSCO following its investigation into a complaint regarding Adult Social Care. While the Ombudsman identified areas of fault, the Council has accepted the recommendations in full and has already taken significant steps to address the issues.	NON-KEY	Cabinet	Cabinet Member for Health, Social Care & Wellbeing Monitoring Officer	Report of the Monitoring Officer	Public

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11-Nov-2025	Procurement of client fit out items for the Haringey Civic Centre	This report will cover the procurement approach for buying the client fit out items for the Haringey Civic Centre including fixtures, fittings and equipment. It will also include a Cafe / Catering Operator Framework which will allow the council to select an operator for the Civic Centre Café and other locations as opportunities arise.	KEY	Cabinet	Cabinet Member for Placemaking & Local Economy Corporate Director of Culture, Strategy and Communities	Report of the Corporate Director of Culture, Strategy and Communities	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
11-Nov-2025	Publication of Adult Carers Strategy	Refreshing of the current Carers Strategy that provides a plan for the next 3 years to support unpaid carers within the community	KEY	Cabinet	Cabinet Member for Health, Social Care, and Wellbeing Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Public

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11-Nov-2025	Wards Corner Asset Management Plan	A strategic approach to managing, maintaining, and enhancing the Wards Corner property portfolio. It sets out the vision, objectives, and operational framework for ensuring the site delivers long-term value, supports community and commercial needs, and aligns with broader regeneration goals.	KEY	Cabinet	Cabinet Member for Placemaking & Local Economy Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

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Between 04-Dec-2025 and 28-Feb-2026	Award print/post services contract to support Revenues and Benefits, Housing, Planning and Pensions	Approval sought to award a contract to provide print and postal services to support essential services including: Revenues and Benefits (Ctax, NDR and Benefits correspondence) Housing (Rental notice, reminder notices and statements) Planning and Pensions correspondence Commencement of the supporting procurement activity was approved by Cabinet on the 21st October. The existing contract will end in February 2026 and this to-be contract will provide continuity of service for a further 24 months	KEY	Cabinet Member Signing	Cabinet Member for Finance and Local Investment Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

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Between 04-Dec-2025 and 31-Jan-2026	Direct Payment Peer Support and Personal Care Assistants	Approval is sought to extend the current contract for the provision of Direct Payment Peer Support and Personal Assistants Market Development, Recruitment, and Matching Service for a further six months. This extension is in line with the provisions outlined in the original decision and will ensure continuity of service during the interim period.	KEY	Cabinet Member Signing	Cabinet Member for Health, Social Care & Wellbeing Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
Between 04-Dec-2025 and 28-Feb-2026	Procurement of Enforcement Agency services via the YPO Framework	This report (pursuant to Contract Standing Order CSO 2.01(b), seeks: Cabinet approval to enter into a procurement and subsequently contract for two years (no option to extend further) for the execution of Warrants of Control prepared by the Council in relation to parking and traffic Penalty Charge Notices (PCNs).	KEY	Cabinet Member Signing	Cabinet Member for Resident Services & Tackling Inequality Corporate Director of Environment and Resident Experience	Report of the Corporate Director of Environment and Resident Experience	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

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Between 04-Dec-2025 and 28-Feb-2026	School Streets - 2024/2025	Following Stage A (informal) consultation on 8 proposed School Streets, consider feedback and decide whether to progress to Stage B (statutory) consultation	KEY	Cabinet Member Signing	Cabinet Member for Climate Action, Environment & Transport Corporate Director of Environment and Resident Experience	Report of the Corporate Director of Environment and Resident Experience	Public
Between 04-Dec-2025 and 28-Feb-2026	Selby Urban Village - procurement strategy for heat supply arrangements	Agreement of the procurement strategy for the contract for the supply of heat to residential and commercial premises at the Selby Urban Village, from a third party heat supplier.	KEY	Cabinet Member Signing	Cabinet Member for Placemaking & Local Economy Corporate Director of Culture, Strategy and Communities	Report of the Corporate Director of Culture, Strategy and Communities	Part exempt Paragraph 3, 5 Information relating to the financial or business affairs of any particular person (including the authority holding that information). Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.
Between 04-Dec-2025 and 28-Feb-2026	To extend existing contract for the delivery of communal heating and ventilation only	Extension of contract for the delivery of communal Heating & Ventilation Contract for council homes including sheltered housing. The extension allows for us to procure a new contract.	KEY	Cabinet Member Signing	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

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Between 04-Dec-2025 and 31-Jan-2026	To go to market and tender new communal heating / ventilation contract	Go out to market and open tender for new communal Heating and ventilation contract - for council homes including sheltered housing	KEY	Cabinet Member Signing	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Public Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
Between 04-Dec-2025 and 31-Jan-2026	Variation of Libraries Operating Hours - confirmation	To implement the variations to libraries operating hours originally approved by Cabinet on 10 December 2024	NON-KEY	Cabinet Member Signing	Cabinet Member for Culture and Leisure Corporate Director of Culture, Strategy and Communities	Report of the Corporate Director of Culture, Strategy and Communities	Public
09-Dec-2025	2025/26 Finance Update Quarter 2	This report will provide an update on the Quarter 2 budget monitoring and Council's financial position. It will seek approval for any changes to the Council's revenue or capital budgets required to respond to the changing financial scenario and the delivery of the MTFS.	KEY	Cabinet	Cabinet Member for Finance and Corporate Services Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Public

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09-Dec-2025	Adopting a new Anti - Social Behaviour Policy	Considering a new Council wide policy for adoption that sets out Haringey Council's response to tackling anti-social behaviour (ASB) in public spaces, as well as the way we deal with ASB in the homes and neighbourhoods we manage as a social landlord. This policy applies to all Haringey residents, businesses, and visitors in the borough. It reflects our commitment to fostering safe, harmonious communities	KEY	Cabinet	Cabinet Member for Communities Corporate Director of Environment and Resident Experience	Report of the Corporate Director of Environment and Resident Experience	Public
09-Dec-2025	Adopting a new Good Neighbourhood Management Policy	Considering a new policy for adoption across the Council's landlord services.	KEY	Cabinet	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Public Paragraph

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09-Dec-2025	Contract for the delivery of a voids work programme to Haringey Community Benefit Society (HCBS) and Private Sector Let (PSL) properties	Proposed contract to deliver a long term programme of works to HCBS and PSL properties.	KEY	Cabinet	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3, 5 Information relating to the financial or business affairs of any particular person (including the authority holding that information). Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.
09-Dec-2025	Disrepair New Contract Procurement	Award new contracts following previous cabinet report on contract extensions, to deliver disrepair works for the medium to long term.	KEY	Cabinet	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

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09-Dec-2025	Fees and Charges - 2026/27	The Council's income policy requires an annual review of the level of the fees and charges levied upon service users. This report considers the relevant factors affecting the review of fees and charges and identifies those services where an increase is being proposed	KEY	Cabinet	Cabinet Member for Finance & Corporate Services Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Public
09-Dec-2025	Haringey's Climate Change Adaptation & Resilience Action (CCARA) Plan	Haringey's CCARA Plan will set out the Council's committed actions to adapt, be better prepared for, and more resilient to the impacts of climate change, with a focused lens on how climate change impacts are currently, and will continue to, effect the health & wellbeing of our residents and communities.	KEY	Cabinet	Cabinet Member for Climate Action, Environment & Transport Corporate Director of Environment and Resident Experience	Report of the Corporate Director of Environment and Resident Experience	Public
09-Dec-2025	Housing Asset Management Multi-Disciplinary Consultants Contracts	This report seeks approval to award four separate long-term Multi-Disciplinary Consultancy Contracts across four geographical Lots. The award of contracts will support the delivery of Asset Management's Capital Works Programme.	KEY	Cabinet	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

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09-Dec-2025	Housing Related Support Domestic Abuse and Violence Against Women and Girls (VAWG) Pathway	The proposal is to award contracts that fall under the Domestic Abuse and VAWG Pathway. This will include a combination of accommodation (19 units of refuge accommodation), floating support (advice and advocacy), MARAC coordination, and children and young people support and intervention.	KEY	Cabinet	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
09-Dec-2025	Housing Revenue Account 2026/27	Cabinet to note the proposed Housing revenue account capital programme and revenue budgets, which includes proposed tenants rent & service charge increases for 2026/27.	KEY	Cabinet	Cabinet Member for Finance & Corporate Services Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Public
09-Dec-2025	Stamford Hill Primary School added to the New Homes Programme	Stamford Hill Primary School to be added to the New Homes Programme to support future housing delivery.	KEY	Cabinet	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

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09-Dec-2025	Tower Gardens - Major Works	This report seeks approval to award a contract for the external refurbishment of 77 properties within the Tower Gardens Conservation Area. Works include external fabric repairs, window and roof replacement and the application of a high-performance coating to all previously coated areas	KEY	Cabinet	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
20-Jan-2026	100 Woodside Avenue, N10- Sales strategy and updated total scheme costs	To authorise the sales strategy for 9 private homes for sale on the open market, to approve the terms and conditions of sale and the updated total scheme costs	KEY	Cabinet	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
20-Jan-2026	Adopting an updated Damp and Mould Policy	Considering an updated policy for adoption across the Council's landlord services following Awaab's Law coming into force.	KEY	Cabinet	Cabinet Member for Climate Action, Environment, and Transport Corporate Director of Adults, Housing and Health	Report of the Corporate Director of Adults, Housing and Health	Public

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20-Jan-2026	ERP (enterprise resource planning) System Replacement	Haringey is currently running an ERP system which is based on a 20 year old system (SAP ECC) that will no longer be supported by the Manufacturer, SAP. The published end of support date is December 31st 2027, although this may be extendable by negotiation. There are no guarantees and the offer of extension will be on a case by case basis. The paper details the options available to achieve a new fully supported system and the recommended decision with reasons.	KEY	Cabinet	Cabinet Member for Finance & Corporate Services Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
20-Jan-2026	Haringey Draft Library Strategy (2026-2030)	Agreement to adopt the 5 year Haringey Library Strategy, it's Vision and Priorities.	KEY	Cabinet	Cabinet Member for Culture and Leisure Corporate Director of Culture, Strategy and Communities	Report of the Corporate Director of Culture, Strategy and Communities	Public

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20-Jan-2026	Woodridings Court N22 - New Build - Award of construction contract	This report seeks approval to appoint the recommended winning contractor to complete a new build development comprising 33 council homes on the undercroft car park and podium to the rear of the existing building at Woodridings Court N22. Associated works include new lifts for existing and new, improvements to existing communal front entrance door and internal communal corridors as well as associated amenity. The works will also include the reconfiguration and enhancement of existing amenity.	KEY	Cabinet	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
Between 01-Feb-2026 and 30-Apr-2026	Coleridge Primary School - Condition Works - Award of Construction Works Contract.	The roof covering on the west site (Juniors) is end of life with visible sign of water ingress. Following stage one permission to go out to tender in November 2025, this seeks stage two approval to award a construction works contract.	KEY	Cabinet Member Signing	Cabinet Member for Children, Schools & Families Corporate Director of Children's Services (Statutory DCS)	Report of the Corporate Director of Children's Services (Statutory DCS)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

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Between 01-Feb-2026 and 31-May-2026	Haringey Council Audio Visual Supply, Installation, Configuration & Support Contract	Key decision for Haringey Councils Audio Visual requirements including supply, installation, configuration & support.	KEY	Cabinet Member Signing	Cabinet Member for Finance & Corporate Services Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
10-Feb-2026	Provision of internal audit services	To approve the award of the contract for the provision of internal audit services.	KEY	Cabinet	Cabinet Member for Finance & Corporate Services Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).
10-Mar-2026	2025/26 Finance Update Quarter 3	This report will provide an update on the Quarter 3 budget monitoring and Council's financial position. It will seek approval for any changes to the Council's revenue or capital budgets required to respond to the changing financial scenario and the delivery of the MTFS.	KEY	Cabinet	Cabinet Member for Finance and Local Investment Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Public

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10-Mar-2026	To appoint works contractor and deliver 17 homes at Tiverton Estate	To support proposals to be build 17 homes, council requires cabinet approval to appoint works contractor to deliver housing development.	KEY	Cabinet	Cabinet Member for Housing & Planning (Deputy Leader) Corporate Director of Finance and Resources (S151 Officer)	Report of the Corporate Director of Finance and Resources (S151 Officer)	Part exempt Paragraph 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information).

Published: 4 November 2025

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